Securities Code: 6504

NOTICE OF CONVOCATION OF THE 143rd ORDINARY GENERAL MEETING OF SHAREHOLDERS

The Company provides this English translation for your reference and convenience only and without any warranty as to its accuracy or otherwise.

FUJI ELECTRIC CO., LTD.

FUJI ELECTRIC CO., LTD. Securities Code: 6504 1-1 Tanabe Shinden, Kawasaki-ku, Kawasaki (Head Office) Gate City Ohsaki, East Tower 11-2, Osaki 1-chome, Shinagawa-ku, Tokyo

June 4, 2019

NOTICE OF CONVOCATION OF THE 143rd ORDINARY GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders,

You are cordially invited to attend the 143rd Ordinary General Meeting of Shareholders of FUJI ELECTRIC CO., LTD. to be held as outlined below.

If you are unable to attend the meeting in person, please exercise your voting rights after reviewing the attached reference materials (pp. 5-18) and following to "Guidelines for the Exercise of Voting Rights" on page 3. Please exercise your voting rights by no later than 6:00 p.m., Monday, June 24, 2019.

- Exercising voting rights in writing (ballot form) Please be sure to indicate your approval or disapproval for the agenda item on the enclosed ballot form and to send it back to us so that it arrives by the aforementioned exercise deadline.
- Exercising voting rights via the Internet, etc.
 Please access the Company's designated website to exercise your voting rights online, and enter your vote of approval or disapproval for the agenda item by following on-screen guidance.
 Please refer to the "Instructions Concerning the Exercise of Voting Rights via the Internet.

Please refer to the "Instructions Concerning the Exercise of Voting Rights via the Internet, etc." on page 4 when voting via the Internet, etc.

Sincerely, Michihiro Kitazawa President and Representative Director

Details of Meeting

- **1. Date:** 10:00 a.m., Tuesday, June 25, 2019 (Reception opens at 9:00 a.m.)
- 2. Place: Galaxy Room, 2nd Basement, Westin Hotel Tokyo 4-1 Mita 1-chome, Meguro-ku, Tokyo (within Yebisu Garden Place)

3. Meeting Agenda

Items to be reported:

Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements for the 143rd term (from April 1, 2018 to March 31, 2019), as well as the results of the audit of Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board

Items to be resolved:

Item: Election of Eight (8) Directors

- We sincerely ask you to come to the meeting place a little early as the reception will be extremely crowded immediately before the opening of the meeting. The reception is scheduled to open at 9:00 a.m.
- Please be advised that the Company's Directors, Audit & Supervisory Board Members, and persons in charge are encouraged to be without a necktie and in light attire (the so-called Cool Biz) on the day of the Ordinary General Meeting of Shareholders.
- The "Explanatory Notes for Consolidated Financial Statements" and the "Explanatory Notes for Nonconsolidated Financial Statements" accompanying this notice have been posted on the Company's website described below in compliance with laws and regulations and the Articles of Incorporation of the Company.
- Up to the day before the Ordinary General Meeting of Shareholders, if there are any revisions to the Reference Materials for the Ordinary General Meeting of Shareholders or the 143rd Business Report, or to the business reports, consolidated financial statements or non-consolidated financial statements posted on the Company's website on the Internet, these revisions will be posted on the Company's website.

The Company's website: https://www.fujielectric.co.jp

Guidelines for the Exercise of Voting Rights

You may exercise your voting rights at the Ordinary General Meeting of Shareholders by one of the following three methods.

If you are attending the meeting:

Please present the enclosed ballot form to the receptionist. (A personal seal will not be required.)

*If you are unable to attend the Ordinary General Meeting of Shareholders, you may exercise your voting rights by proxy who is also a shareholder. In this case, the proxy should submit the following three documents to the reception on the day of the meeting: the proxy authorization form, the form for exercising your shareholder voting rights, and the proxy's form for exercising his or her voting rights.

Date of the Ordinary General Meeting of Shareholders: **10:00 a.m., Tuesday, June 25, 2019** (Reception opens at 9:00 a.m.)

If you are not attending the meeting:

Exercising voting rights by postal mail (in writing)
 Please indicate your approval or disapproval on the enclosed ballot form and send it back to us. (No postage is needed.)
 *All unmarked agenda items will be counted as "approved."

Exercise due date: Received by no later than 6:00 p.m., Monday, June 24, 2019

2. Exercising voting rights via the Internet, etc.

Please access the Company's designated website to exercise your voting rights online, and enter your vote of approval or disapproval by following on-screen guidance.

Please refer to the following page for instructions concerning the exercise of voting rights via the Internet, etc.

[Cautions regarding exercising voting rights via the Internet, etc.]

- If voting rights are exercised multiple times, the last vote will be regarded as the valid vote.
- If voting rights are duplicated through the use of postal and via the Internet, etc., any vote that reaches the Company later will be regarded as the valid vote. In the event that multiple votes reach the Company on the same day, the vote exercised via the Internet, etc. shall take precedence.

Exercise due date: Input by no later than 6:00 p.m., Monday, June 24, 2019

Instructions Concerning the Exercise of Voting Rights via the Internet, etc.*

*Institutional investors can exercise their voting rights via the electronic voting platform for institutional investors operated by Investor Communications Japan Inc. (ICJ).

By scanning the QR code ("Smart Exercise")

You can log-in to the website for exercise of voting rights without entering the voting rights exercise code and password.

1. Please scan the QR code printed on the ballot form at the bottom right.

*QR code is a registered trademark of DENSO WAVE INCORPORATED.

2. Then please follow on-screen guidance and enter your vote of approval or disapproval.

The exercise of voting right by "Smart Exercise" is available only once. In case if you want to change your vote after exercising your voting right, please access the website for PC and log-in by entering the "voting rights exercise code" and "password" indicated in the ballot form, to exercise your voting right again. *You will be transferred to the website for PC by scanning the QR code again.

By entering the voting rights exercise code and password

Website for exercise of voting rights: https://www.web54.net

1. Please access the website for exercise of voting rights.

Click the "Next" button.

2. Please enter the "voting rights exercise code" indicated in the ballot form.

Enter the "voting rights exercise code." Click "Log in."

3. Please enter the "password" indicated in the ballot form.

Enter the "password." Click the "Next" button.

4. Then please follow on-screen guidance and enter your vote of approval or disapproval.

If you have any questions on how to exercise your voting rights via the Internet using a personal computer, smartphone, or mobile phone, please contact the department below.

Sumitomo Mitsui Trust Bank, Limited Stock Transfer Agency Web Support (dedicated line) **Toll-free number:** 0120-652-031 (from within Japan only) (9:00 a.m. to 9:00 p.m., JST)

Reference Materials for the Ordinary General Meeting of Shareholders

Item: Election of Eight (8) Directors

Reasons for Proposal

The terms of office of all of eight members of the Board of Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders. We, therefore, propose the election of the following eight members of the Board of Directors (three of them are Outside Directors) due to the following reasons.

The Company has worked for innovation of energy and environmental technologies and widely contributed to society in the fields of industrial and social infrastructures. We will continue to provide and propagate high value-added products and systems globally, with our core businesses, power electronics systems business and power semiconductor business, to help solve energy and environmental issues faced by the global society and contribute to realizing a safe and secure, and sustainable society. In the fiscal 2019, we will engage in "further strengthening of the power electronics systems business," "proactive investment and expansion of power semiconductor business" and "improvement of both work efficiency and quality through Pro-7 Activities."

Candidates for Standing Directors (No. 1-5) have been decided on the basis of the skills and experience necessary for the execution of the Company's management policies.

Candidates for Outside Directors (No. 6-8) have been decided based on comprehensive consideration of their insights and experience necessary for multidimensional management analysis, understanding of the management of Fuji Electric and independence from the Company described in page 18 to strengthen the management supervisory function of Fuji Electric, and to ensure the validity and appropriateness of important decision-making.

As mentioned above, we would ask you to approve the election of these eight Directors in order to execute highly transparent management in a prompt manner with the aim of future business growth.

No.	Name		Current positions and direct duties in the Company		
1	Michihiro Kitazawa	(Reappointment)	Representative Director President and Director	President General Management	
2	Kenzo Sugai	(Reappointment)	Representative Director	Executive Vice President Assistant to President Sales Management	
3	Michio Abe	(Reappointment)	Director	Senior Managing Executive Officer In charge of Production and Procurement and Power Plant Business	
4	Masatsugu Tomotaka	(Reappointment)	Director	Senior Managing Executive Officer In charge of Power Electronics Systems Energy Business and Power Electronics Systems Industry Business	
5	Junichi Arai	(Reappointment)	Director	Managing Executive Officer Corporate General Manager, Corporate Management Planning Headquarters General Manager, Export Administration Office In charge of compliance management and crisis management	
6	Toshihito Tamba	(Reappointment) (Outside Director) (Independent Officer)	Outside Director	v	
7	Naoomi Tachikawa	(Reappointment) (Outside Director) (Independent Officer)	Outside Director		
8 Note:	Yoshitsugu Hayashi	(Reappointment) (Outside Director) (Independent Officer)	Outside Director	leeting of Shareholders, the expression	

Note: As used in this Reference Materials for the Ordinary General Meeting of Shareholders, the expression "Fuji Electric" refers to the company group comprising the Company, its subsidiaries, and affiliates. The expression "Standing Directors" refers to executive directors as prescribed in Article 2, Item 15 of the Companies Act.

No.	Name and date of birth, and reappointment or new appointment	Brief persor	Brief personal record, positions and direct duties in the Company		
		Apr. 1974:	Joined the Company		
		Apr. 1998:	President and Director, U.S. FUJI ELECTRIC INC.	Ownership of the Company's shares 42,500 Tenure 11 years Number of attendance at the Board of Directors meetings 13/13	
		Jun. 2001:	President and Representative Director, Fuji Electric Imaging Device Co., Ltd.		
		Oct. 2003:	Director, Fuji Electric Device Technology Co., Ltd.		
	GA	Jun. 2004:	Managing Director, Fuji Electric Device Technology Co., Ltd.		
1		Jun. 2006:	Senior Managing Director, Fuji Electric Device Technology Co., Ltd.		
I		Apr. 2008:	Senior Executive Officer of the Company		
	Michihiro Kitazawa (Feb. 10, 1952) (Reappointment)	Jun. 2008:	Representative Director, Vice President and Director of the Company		
		Apr. 2010:	Representative Director, President and Director of the Company (up to the present)		
		Apr. 2011:	President of the Company (up to the present)		
		[Direct duties in the Company]			
		General Ma	nagement		
Reasons for nomination as a candidate for Director Mr. Michihiro Kitazawa was elected Director in 2008, and his tenure of office is eleven years. In addition, he has been President and Representative Director since April 2010. We would ask shareholders to reelect him as Director, to take a leading role in the reform of Fuji Electric. This is based on his experience of working abroad for many years and in the electronic devices business, where outstanding progress of technological innovation is seen, and his insight into business management. If his reelection is approved at this Ordinary General Meeting of Shareholders, the Company will continue his appointment as President and Representative Director.					
	al interest	•			
•	are no special interests h	atwaan tha a	andidate and the Company		

There are no special interests between the candidate and the Company.

No.	Name and date of birth, and reappointment or new appointment	Brief persor	nal record, positions and direct duties in the Company	
		Apr. 1979:	Joined the Company	
		Jul. 1997:	General Manager, Solution Technology, First SI Management Department, Systems Headquarters, Fuji Facom Corp.	
		Jun. 2002:	Director, Fuji Facom Corp.	
			General Manager, Business Planning Management Department, Fuji Facom Corp.	
		Jun. 2006:	Managing Director, Fuji Facom Corp.	Ownership of the Company's
			General Manager, Social Infrastructure Business Headquarters, Fuji Facom Corp.	shares 18,300
	60	Jun. 2008:	Director, Fuji Electric Systems Co., Ltd.	
	60	Jul. 2008:	Deputy General Manager, Automation Business Department, Fuji Electric Systems Co., Ltd.	Tenure
	E	Apr. 2011:	Executive Officer of the Company	5 years
2			Corporate General Manager, Social Systems Business Headquarters of the Company	Number of
	Kenzo Sugai (Feb. 17, 1955)	Apr. 2012:	Corporate General Manager, Sales Group of the Company	attendance at the Board of Directors
	(Reappointment)	Apr. 2014:	Managing Executive Officer of the Company	meetings
		Jun. 2014:	Director of the Company	13/13
		Apr. 2015:	Senior Managing Executive Officer of the Company	
		Apr. 2016:	Executive Vice President of the Company (up to the present)	
		Jun. 2016:	Representative Director of the Company (up to the present)	
		[Direct duti	es in the Company]	
		Assistant to		
		Sales Mana	-	
	ons for nomination as a			
	enzo Sugai was elected Di itive Vice President since <i>i</i>		4, and his tenure of office is five years. In addition, he h	as been
		•	Director, to perform the duties of a person supervising	sales
			perience in engineering mainly in social and industrial s	
-	sight into business manage			-
		-	General Meeting of Shareholders, the Company will con	tinue his
	ntment as Representative	Director.		
	al interest	atween the c	andidate and the Company	

There are no special interests between the candidate and the Company.

No.	Name and date of birth, and reappointment or new appointment	Brief personal record, positions and direct duties in the Company		
		Apr. 1972:	Joined the Company	
		Apr. 2000:	General Manager, Thermal Power Design Department, Power Plant Equipment Factory, Energy & Electric Systems Company of the Company	Ownership of the Company's shares 21,000
		Jul. 2009:	Executive Officer of the Company	
	63		General Manager, Monotsukuri Strategy Division of the Company	Tenure
	E	Apr. 2010:	Senior Executive Officer of the Company	9 years
3		Jun. 2010:	Director of the Company (up to the present)	
		Apr. 2011:	Managing Executive Officer of the Company	Number of attendance at the Board of Directors meetings 13/13
	Michio Abe (Jun. 7, 1953) (Reappointment)	Oct. 2011:	Corporate General Manager, Production and Procurement Group of the Company	
		Apr. 2012:	Senior Managing Executive Officer of the Company (up to the present)	
		[Direct duti	es in the Company]	
		In charge of Business	Production and Procurement and Power Plant	
Reaso	ons for nomination as a	candidate fo	r Director	•
			and his tenure of office is nine years.	
			Director, to perform the duties of a person promoting the	
	•		hancement of the power plant business. This is based lant and his insight into business management.	on his
		ny in power p		
	al interest are no special interests b	etween the ca	andidate and the Company.	

No.	Name and date of birth, and reappointment or new appointment	Brief perso	nal record, positions and direct duties in the Company	
		Apr. 1982:	Joined the Company	
		Apr. 2002:	General Manager, Fine Tech Devices Department, Tokyo Systems Factory, Energy & Electric Systems Company of the Company	1
		Jul. 2004:	Deputy General Manager, Tokyo Factory, Devices Headquarters, Fuji Electric Systems Co., Ltd.	
		Apr. 2008:	General Manager, Tokyo Factory, Production Headquarters, Fuji Electric Systems Co., Ltd.	Ownership of the Company's shares
		Apr. 2010:	Executive Officer, Fuji Electric Systems Co., Ltd.	9,000
	ANA		General Manager, Solution Factory, Fuji Electric Systems Co., Ltd.	
	hanan	Apr. 2011:	Operating Officer of the Company	Tenure
4			General Manager, Smart Community Division, Social Systems Business Headquarters of the Company	3 years
		Oct. 2013:	Executive Officer of the Company	Number of attendance at the Board of Directors
	Masatsugu Tomotaka (Dec. 27, 1958) (Reappointment)		Corporate General Manager, Power Electronics Business Group of the Company	
		Apr. 2016:	Managing Executive Officer of the Company	meetings 13/13
		Jun. 2016:	Director of the Company (up to the present)	10/10
		Apr. 2017:	Corporate General Manager, Power Electronics Systems Business Group of the Company	
		Apr. 2018:	Senior Managing Executive Officer of the Company (up to the present)	
		[Direct duti	es in the Company]	
			Power Electronics Systems Energy Business and onics Systems Industry Business	
Mr. Ma We wo enhan	ould ask shareholders to r cement of the power elec	elected Director eelect him as tronics system	r Director or in 2016, and his tenure of office is three years. Director, to perform the duties of a person promoting the ns business. This is based on his experience as a perso vell as his insight into business management.	
Speci	al interest			
There	are no special interests b	etween the ca	andidate and the Company.	

No.	Name and date of birth, and reappointment or new appointment	Brief persor	Brief personal record, positions and direct duties in the Company	
		Apr. 1982:	Joined the Company	
		Jul. 1989:	Seconded to U.S. FUJI ELECTRIC INC.	
		Feb. 2002:	General Manager, Planning Department, Business Division, Electron Business Group of the Company	
		Oct. 2003:	General Manager, Management Planning Division, Management Planning Headquarters, Fuji Electric Device Technology Co., Ltd.	
		Apr. 2007:	Deputy General Manager, Business Coordination Department, Semiconductor Devices Headquarters, Fuji Electric Device Technology Co., Ltd.	
		Apr. 2008:	General Manager, Business Coordination Department, Semiconductor Devices Headquarters, Fuji Electric Device Technology Co., Ltd.	Ownership of
		Jul. 2008:	General Manager in charge of Business Planning, Business Strategy Office, Technology and Business Strategy Headquarters of the Company	the Company's shares 9,600
		Jun. 2009:	Executive Officer of the Company	
	25	Jul. 2009:	General Manager, Corporate Planning Office of the Company	Tenure 3 vears
		Apr. 2010:	Assistant to President, METAWATER Co., Ltd.	e yeare
5		Jul. 2010:	Director, METAWATER Co., Ltd.	
	Junichi Arai		General Manager, Administration Headquarters, METAWATER Co., Ltd.	Number of attendance at the Board of
	(Oct. 12, 1957)	Apr. 2012:	Operating Officer of the Company	Directors meetings
	(Reappointment)		General Manager, Corporate Planning Office, Corporate Management Planning Headquarters of the Company	13/13
		Apr. 2013:	Executive Officer of the Company	
		Apr. 2016:	Managing Executive Officer of the Company (up to the present)	
			Corporate General Manager, Corporate Management Planning Headquarters of the Company (up to the present)	
		Jun. 2016:	Director of the Company (up to the present)	
		[Direct duti	es in the Company]	
		Corporate G Headquarte	General Manager, Corporate Management Planning	
		General Manager, Export Administration Office		
		In charge of	compliance management and crisis management	
	ons for nomination as a			
			and his tenure of office is three years.	
			Director, to perform the duties of Corporate General Mers to oversee the entire administrative operations. The	•

Corporate Management Planning Headquarters to oversee the entire administrative operations. This is based on his experience of working abroad for many years and in the electronic devices business, where outstanding progress of technological innovation is seen, and his insight into business management.

Special interest

There are no special interests between the candidate and the Company.

No.	Name and date of birth, and reappointment or new appointment Brief personal record and positions in the Company				
		Apr. 1972:	Joined Itochu Corporation		
		Jun. 2001:	Executive Officer, Chief Operating Officer, Forest Products & General Merchandise Division, Itochu Corporation	Ownership of the Company's	
		Jun. 2003: Managing Representative Director, President, Chemicals, Forest Products & Ger Merchandise Company, Itochu Corporation	President, Chemicals, Forest Products & General		
		Apr. 2005:	Senior Managing Representative Director, Chief Corporate Planning Officer, Itochu Corporation	shares 900	
	6	Oct. 2006:	Senior Managing Representative Director, Chief Administration Officer, Itochu Corporation	Tenure	
6	- C	Apr. 2008:	Representative Executive Vice President, Executive Advisory Officer, Chief Operating Officer, Overseas Operations, Itochu Corporation	3 years	
0	Toshihito Tamba	Apr. 2010:	Representative Director, Executive Vice President, Executive Advisory Officer, Itochu Corporation	Number of attendance at	
	(Mar. 13, 1950) (Reappointment) (Outside Director)	Jun. 2011:	Advisor, Century Tokyo Leasing Corporation (now Tokyo Century Corporation)	the Board of Directors	
	(Independent Officer)	Jun. 2011:	Chairman & Co-CEO, Representative Director, Century Tokyo Leasing Corporation (up to the present)	meetings 13/13	
		Jun. 2016:	Outside Director of the Company (up to the present)		
		[Significant	concurrent positions]		
		Chairman & Corporation	Co-CEO, Representative Director, Tokyo Century		
Reaso	ons for nomination as a	candidate fo	r Outside Director		
			rector in 2016, and his tenure of office is three years.		
			Outside Director because he provides valuable opinion		
	•		nanagement of the Company based on his extensive ex	xperience and	
	derable insight as a manag				
			en the candidate and the Company the Articles of Incorporation of the Company, the Comp	any has	
	uded a limited liability agre	•		July has	
			of Outside Director, his agreement with the Company sh	nall continue in	
effect.					
			with regard to the Company, the maximum amount of	•	
the Company will be the amount of six million yen or the minimum amount for damages stipulated in the Companies Act, whichever is the higher, so long as he has carried out his duties in good faith and in absence					
	gross negligence.	s the nigher, s	so long as he has carried out his duties in good faith an	u in absence	
		ment, he will	continue to fulfill his duty with care and carry out his du	ties as	
	utside Director with due di		, , , , , , , , , , , , , , , , , , , ,		

Independence of the Outside Director Candidate

Matters stipulated by the Ordinance for Enforcement of the Companies Act

- 1. There is no particular conflict of interest between Mr. Tamba and the Company.
- 2. Mr. Tamba is not operators or non-executive officers of specified related businesses of the Company as defined by the Ordinance for Enforcement of the Companies Act and has not been operators or non-executive officers of specified related businesses of the Company within the past five years.
- 3. Mr. Tamba does not intend to receive large payments or transfers of assets in other forms from the Company or specified related businesses of the Company except for Directors' remuneration, and has not received such payments within the past two years.
- 4. Mr. Tamba is not a spouse, a family member within the third degree of kinship, or a member having similar relationship thereof of operators or non-executive officers of the Company or specified related businesses of the Company.

Matters stipulated by the Securities Listing Regulations of the Financial Instruments and Securities Exchange

- 5. The Company has reported Mr. Tamba as independent officer as stipulated in the Securities Listing Regulations of the Financial Instruments and Securities Exchange etc. If he is reelected as and assumes the office of Outside Director, the Company will continue to report him as such.
- 6. Mr. Tamba currently serves as Chairman & Co-CEO, Representative Director at Tokyo Century Corporation and previously served as Representative Director, Executive Vice President at Itochu Corporation. The Company conducts transactions with the aforementioned companies. In the fiscal 2018, transactions with Tokyo Century Corporation and Itochu Corporation amounted to approximately 2.3 billion yen and 90 million yen, respectively, and these respective amounts make up less than 1% of the total net sales of either the Company or the respective aforementioned companies.

No.	Name and date of birth, and reappointment or new appointment	Brief	Brief personal record and positions in the Company		
		Apr. 1975:	Joined Furukawa Electric Co., Ltd.		
		Jun. 2005:	Corporate Vice President, General Manager of Human Resources and General Affairs Department, Furukawa Electric Co., Ltd.	Ownership of the Company's	
		Jun. 2007:	Corporate Senior Vice President, Furukawa Electric Co., Ltd.	shares 4,000	
		Jun. 2008:	Director, Furukawa Electric Co., Ltd.		
	Car I	Jun. 2010:	Director and President, TOTOKU ELECTRIC CO., LTD.	Tenure 3 years	
7		Jun. 2016:	Outside Director of the Company (up to the present)		
	Naoomi Tachikawa (Jan. 27, 1951)	Jun. 2016:	Chairman of the Board, TOTOKU ELECTRIC CO., LTD.	Number of attendance at the Board of	
	(Reappointment)	Jun. 2017:	Senior Advisor, TOTOKU ELECTRIC CO., LTD.	Directors	
	(Outside Director) (Independent Officer)	Jun. 2018:	Advisor, Furukawa Electric Co., Ltd. (up to the present)	meetings 13/13	
		[Significant	concurrent positions]		
			ukawa Electric Co., Ltd. ard Director, Solekia Limited		
Mr. Na We we recom	ould ask shareholders to r	cted Outside eelect him as o the overall n	Director in 2016, and his tenure of office is three years. Outside Director because he provides valuable opinion nanagement of the Company based on his extensive ex	ns and	
In acc conclu	cordance with laws and reg uded a limited liability agre s reelected as and assum	gulations and ement with N	een the candidate and the Company the Articles of Incorporation of the Company, the Comp Ir. Tachikawa as follows: of Outside Director, his agreement with the Company sh	-	
- In to Co of	the event that Mr. Tachika the Company will be the a ompanies Act, whichever i gross negligence.	amount of six s the higher, s	bility with regard to the Company, the maximum amoun million yen or the minimum amount for damages stipula so long as he has carried out his duties in good faith an continue to fulfill his duty with care and carry out his du	ated in the d in absence	
	utside Director with due di		continue to furnin his duty with care and carry out his du	103 83	

Independence of the Outside Director Candidate

- Matters stipulated by the Ordinance for Enforcement of the Companies Act
- 1. There is no particular conflict of interest between Mr. Tachikawa and the Company.
- 2. Mr. Tachikawa is not operators or non-executive officers of specified related businesses of the Company as defined by the Ordinance for Enforcement of the Companies Act and has not been operators or non-executive officers of specified related businesses of the Company within the past five years.
- 3. Mr. Tachikawa does not intend to receive large payments or transfers of assets in other forms from the Company or specified related businesses of the Company except for Directors' remuneration, and has not received such payments within the past two years.
- 4. Mr. Tachikawa is not a spouse, a family member within the third degree of kinship, or a member having similar relationship thereof of operators or non-executive officers of the Company or specified related businesses of the Company.

Matters stipulated by the Securities Listing Regulations of the Financial Instruments and Securities Exchange

- 5. The Company has reported Mr. Tachikawa as independent officer as stipulated in the Securities Listing Regulations of the Financial Instruments and Securities Exchange etc. If he is reelected as and assumes the office of Outside Director, the Company will continue to report him as such.
- 6. Mr. Tachikawa currently serves as Advisor at Furukawa Electric Co., Ltd. and previously served as Senior Advisor at TOTOKU ELECTRIC CO., LTD. The Company conducts transactions with the aforementioned companies. In the fiscal 2018, transactions with Furukawa Electric Co., Ltd. and TOTOKU ELECTRIC CO., LTD. amounted to approximately 0.9 billion yen and 8 million yen, respectively, and these respective amounts make up less than 1% of the total net sales of either the Company or the respective aforementioned companies.

No.	Name and date of birth, and reappointment or new appointment	Brief	personal record and positions in the Company	
		Apr. 1992:	Professor, Graduate School of Engineering, Nagoya University	
		Apr. 2001:	Professor, Graduate School of Environmental Studies, Nagoya University	Ownership of the Company's shares 700
		Apr. 2003:	Presidential Advisor (International Affairs), Nagoya University	
	0	Apr. 2004:	Vice Dean, Graduate School of Environmental Studies, Nagoya University	
		Apr. 2006:	Dean, Graduate School of Environmental Studies, Nagoya University	Tenure 2 years
8		Jul. 2013:	President, World Conference on Transport Research Society (up to the present)	
	Yoshitsugu Hayashi	Jul. 2015:	Full Member, Club of Rome (up to the present)	Number of
	(Jan. 2, 1951)	Mar. 2016:	Retired from Nagoya University	attendance at the Board of
	(Reappointment) (Outside Director) (Independent Officer)	Apr. 2016:	Professor, Institute of Science and Technology Research, Chubu University (up to the present)	Directors meetings 10/13
		Jan. 2017:	Visiting professor, Tongji University, China (up to the present)	
		Jun. 2017:	Outside Director of the Company (up to the present)	
		Jan. 2019:	Visiting professor emeritus, Tsinghua University, China (up to the present)	
Mr. Y	• ·	ected Outside	or Outside Director Director in 2017, and his tenure of office is two years. Int except as Outside Director of the Company, but we very	l would ask

He has not engaged in business management except as Outside Director of the Company, but we would ask shareholders to reelect him as Outside Director because he provides valuable opinions and recommendations with regard to the overall management of the Company based on his extensive experience and considerable insight as an expert in environmental engineering related to the Company's management policies.

Details of limited liability agreement between the candidate and the Company

In accordance with laws and regulations and the Articles of Incorporation of the Company, the Company has concluded a limited liability agreement with Mr. Hayashi as follows:

If he is reelected as and assumes the office of Outside Director, his agreement with the Company shall continue in effect.

- In the event that Mr. Hayashi bears liability with regard to the Company, the maximum amount of his liability to the Company will be the amount of six million yen or the minimum amount for damages stipulated in the Companies Act, whichever is the higher, so long as he has carried out his duties in good faith and in absence of gross negligence.

- After entering into the agreement, he will continue to fulfill his duty with care and carry out his duties as Outside Director with due diligence.

Independence of the Outside Director Candidate

Matters stipulated by the Ordinance for Enforcement of the Companies Act

- 1. There is no particular conflict of interest between Mr. Hayashi and the Company.
- 2. Mr. Hayashi has not been operators or non-executive officers of the Company or its subsidiaries in the past.
- Mr. Hayashi is not operators or non-executive officers of specified related businesses of the Company as defined by the Ordinance for Enforcement of the Companies Act and has not been operators or non-executive officers of specified related businesses of the Company within the past five years.
- 4. Mr. Hayashi does not intend to receive large payments or transfers of assets in other forms from the Company or specified related businesses of the Company except for Directors' remuneration, and has not received such payments within the past two years.
- 5. Mr. Hayashi is not a spouse, a family member within the third degree of kinship, or a member having similar relationship thereof of operators or non-executive officers of the Company or specified related businesses of the Company.

Matters stipulated by the Securities Listing Regulations of the Financial Instruments and Securities Exchange

 The Company has reported Mr. Hayashi as independent officer as stipulated in the Securities Listing Regulations of the Financial Instruments and Securities Exchange etc. If he is reelected as and assumes the office of Outside Director, the Company will continue to report him as such. (Reference) Independence Criteria for Outside Directors and Outside Audit & Supervisory Board Members

The Company judges the applicable candidate to be fully independent from the Company when he/she does not fall under any of the conditions listed below in addition to criteria of independence stipulated by domestic financial exchanges including the Tokyo Stock Exchange.

(1) Major shareholder

A major shareholder of the Company (who owns 10% or more of the voting rights) or its executor of business

(2) Major business partner

A business partner (including lawyers, certified public accountants, tax accountants and other consultants, as well as law firms, audit firms, tax firms and other consulting firms) or a person executing its business whose transactions with the Company exceed 2% of the annual consolidated net sales of the Company or the other entity in the past three fiscal years.

(3) Major lender, etc.

A financial institution, other major creditor, or a person executing the business of these institutions that are indispensable for the Company's funding and on which the Company depends to the extent that it is irreplaceable.

(4) Accounting auditor

A certified public accountant who belongs to an auditing firm that serves as the accounting auditor of the Company or employee, etc. of such auditing firm

(5) Donee

A person executing the business of an organization which receives a donation exceeding 10 million yen per year that is greater than 2% of its annual income from the Company for the past three fiscal years.

Access to the Venue

Place: Galaxy Room, 2nd Basement, Westin Hotel Tokyo 4-1 Mita 1-chome, Meguro-ku, Tokyo (within Yebisu Garden Place) TEL: +81-3-5423-7000 (main number)

Access by Train (JR)

Take the train to JR Ebisu Station (East Exit). The venue is about twelve minutes from the station via the "Yebisu Skywalk" moving walkway.

Access by Subway

Take the Hibiya Line to Ebisu Station (JR Exit). The venue is about fifteen minutes from the Exit No. 1 of the station via the "Yebisu Skywalk" moving walkway.

In the case of rain, note that you can reach the venue without having to use an umbrella by using the underground passageway that extends from the end of the "Yebisu Skywalk" moving walkway to the venue.

Access by Car

Please note that heavy traffic is expected near the venue on the day. Where possible, other forms of transport are recommended.