

Consolidated Financial Highlights

Fiscal year	Millions of yen					Thousands of U.S. dollars*1	
	2008	2009	2010	2011	2012	2012	
Operating Results							
Net sales	¥766,637	¥691,223	¥689,065	¥703,534	¥745,781	\$7,933,841	
Japan	585,596	513,616	510,843	525,096	567,314	6,035,257	
Overseas	181,040	177,607	178,221	178,437	178,466	1,898,584	
Operating income (loss)	(18,855)	924	11,917	19,252	21,992	233,967	
Net income (loss)	(73,306)	6,757	15,104	11,801	26,368	280,512	
R&D and Capital Investment							
R&D expenditures	¥ 30,394	¥ 24,296	¥ 32,568	¥ 32,247	¥ 31,160	\$ 331,492	
Plant and equipment investment*2	33,457	19,124	27,223	24,989	31,771	337,992	
Depreciation and amortization*3	23,919	26,053	27,945	29,755	31,054	330,370	
Cash Flows							
Cash flows from operating activities	¥ 23,101	¥ 11,923	¥ 53,853	¥ 28,314	¥ 55,342	\$ 588,749	
Cash flows from investing activities	(12,278)	(528)	84,241	(13,489)	(24,286)	(258,370)	
Free cash flow	10,823	11,395	138,094	14,825	31,055	330,379	
Cash flows from financing activities	53,753	(62,575)	(93,468)	(32,593)	(56,827)	(604,550)	
Financial Position							
Total assets	¥908,941	¥908,938	¥805,797	¥792,848	¥765,563	\$8,144,296	
Total net assets	146,113	196,134	174,935	183,217	215,672	2,294,392	
Interest-bearing debt	416,083	359,790	274,019	255,865	226,717	2,411,893	
Financial Indicators							
Ratio of operating income (loss) to Net sales (%)	(2.5)	0.1	1.7	2.7	2.9	—	
ROE (Return on equity) (%)	(38.1)	4.4	9.0	7.4	14.7	—	
ROA (Return on assets) (%)	(7.5)	0.7	1.8	1.5	3.4	—	
Total net assets ratio (%)	14.3	19.7	19.3	20.6	25.4	—	
Net debt-equity ratio (times)*4	2.5	1.8	1.2	1.2	1.0	—	
Debt-equity ratio (times)*5	3.2	2.0	1.8	1.6	1.2	—	
Per Share Data							
	Yen					U.S. dollars*1	
Net income (loss)	¥(102.57)	¥ 9.46	¥ 21.14	¥ 16.52	¥ 36.90	\$0.393	
Net assets	182.37	250.28	217.40	228.91	272.29	2.897	
Cash dividends	4.00	1.50	4.00	4.00	5.00	0.053	
Others							
	Headcount						
Employees	22,799	23,524	24,562	24,973	24,956	—	
Japan	19,008	18,692	18,002	17,933	18,271	—	
Overseas	3,791	4,832	6,560	7,040	6,685	—	

*1 The U.S. dollar amounts represent the arithmetic results of translating yen into dollars at ¥94 = U.S. \$1, the approximate exchange rate at March 31, 2013.

*2 Plant and equipment investment is the total of investment in tangible fixed assets, including acquisition amounts for lease contracts.

*3 Depreciation and amortization expense is the total of the depreciation of tangible fixed assets and amortization of intangible assets.

*4 Net debt-equity ratio: Net interest-bearing debt (interest-bearing debt – cash and cash equivalents) / Net assets

*5 Debt-equity ratio: Interest-bearing debt / Net assets

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