

Supplemental Consolidated Financial Materials

1. Financial summary

	Billions of yen		
	FY2021	FY2022 [Forecast]	FY2020
Net sales	910.2	960.0	875.9
Operating income	74.8	82.0	48.6
Ordinary income	79.3	83.0	50.4
Net income attributable to owners of parent	58.7	59.0	41.9

2. Number of consolidated subsidiaries

	Billions of yen		
	FY2021	FY2022 [Forecast]	FY2020
Number of consolidated subsidiaries	71	71	74
Japan	21	21	23
Overseas	50	50	51
Number of equity-method associates	4	4	4

3. Net income per share

	Yen		
	FY2021	FY2022 [Forecast]	FY2020
Net income per share	410.68	413.06	293.52

4. Average exchange rates (Yen)

	Yen		
	FY2021	FY2022 [Forecast]	FY2020
US\$	112.38	120.00	106.06
EURO	130.56	133.00	123.70
RMB	17.51	19.00	15.67

5. Net sales by reporting segment

	Billions of yen		
	FY2021	FY2020	
Power Electronics Energy	240.6	209.2	
Power Electronics Industry	314.3	345.9	
Semiconductors	178.8	157.5	
Power Generation	78.6	80.4	
Food and Beverage Distribution	90.8	76.6	
Others	54.7	52.7	
Subtotal	957.7	922.2	
Elimination	(47.5)	(46.3)	
Total	910.2	875.9	

	Billions of yen		
	FY2021	FY2022 [Forecast]	FY2020
Power Electronics Energy	231.0	236.0	-
Power Electronics Industry	324.1	349.0	-
Semiconductors	178.8	200.0	-
Power Generation	78.6	82.0	-
Food and Beverage Distribution	90.8	92.0	-
Others	54.7	54.0	-
Subtotal	958.0	1,013.0	-
Elimination	(47.8)	(53.0)	-
Total	910.2	960.0	-

6. Operating income by reporting segment

	Billions of yen	
	FY2021	FY2020
Power Electronics Energy	21.4	14.0
Power Electronics Industry	23.7	21.8
Semiconductors	27.1	17.7
Power Generation	3.1	2.5
Food and Beverage Distribution	3.0	(5.3)
Others	2.8	2.2
Subtotal	81.1	52.9
Elimination	(6.3)	(4.3)
Total	74.8	48.6

	Billions of yen		
	FY2021	FY2022 [Forecast]	FY2020
Power Electronics Energy	21.2	22.1	-
Power Electronics Industry	23.8	26.8	-
Semiconductors	27.1	30.5	-
Power Generation	3.1	4.1	-
Food and Beverage Distribution	3.0	5.1	-
Others	2.8	2.6	-
Subtotal	81.1	91.2	-
Elimination	(6.3)	(9.2)	-
Total	74.8	82.0	-

7. Net overseas sales

	Billions of yen		
	FY2021	FY2022 [Forecast]	FY2020
Asia (except for China)	116.8	127.6	108.2
China	100.5	86.6	83.9
Europe	20.0	27.9	16.5
America	17.0	16.8	13.3
Total	254.4	258.9	221.9

8. R&D expenditures

	Billions of yen	
	FY2021	FY2020
Power Electronics Energy	7.2	6.8
Power Electronics Industry	9.4	8.9
Semiconductors	11.0	10.6
Power Generation	2.9	3.0
Food and Beverage Distribution	3.3	4.2
Others	0.1	0.0
Total	33.8	33.6
Ratio to net sales (%)	3.7%	3.8%

	Billions of yen		
	FY2021	FY2022 [Forecast]	FY2020
Power Electronics Energy	6.6	7.2	-
Power Electronics Industry	10.0	11.3	-
Semiconductors	11.0	12.1	-
Power Generation	2.9	3.0	-
Food and Beverage Distribution	3.3	3.3	-
Others	0.1	0.1	-
Total	33.8	37.0	-
Ratio to net sales (%)	3.7%	3.9%	-

**9. Plant and equipment investment
(including leases)**

	Billions of yen	
	FY2021	FY2020
Power Electronics Energy	5.9	7.4
Power Electronics Industry	8.2	4.6
Semiconductors	41.9	19.9
Power Generation	1.0	1.1
Food and Beverage Distribution	0.8	1.8
Others	1.5	1.1
Total	59.3	35.9
(Leases)	19.1	18.2

	Billions of yen		
	FY2021	FY2022 [Forecast]	FY2020
Power Electronics Energy	5.8	9.5	-
Power Electronics Industry	8.3	6.9	-
Semiconductors	41.9	71.7	-
Power Generation	1.0	1.0	-
Food and Beverage Distribution	0.8	2.2	-
Others	1.5	0.7	-
Total	59.3	92.0	-
(Leases)	19.1	38.1	-

Note: Leases are included in total plant and equipment investment.

10. Depreciation, Leases paid

	Billions of yen	
	FY2021	FY2020
Power Electronics Energy	5.4	5.3
Power Electronics Industry	5.1	4.4
Semiconductors	21.0	18.3
Power Generation	1.2	1.2
Food and Beverage Distribution	2.2	2.2
Others	1.0	1.0
Total	36.0	32.4
(Leases)	1.0	1.0

	Billions of yen		
	FY2021	FY2022 [Forecast]	FY2020
Power Electronics Energy	5.0	5.5	-
Power Electronics Industry	5.5	6.0	-
Semiconductors	21.0	27.6	-
Power Generation	1.2	1.2	-
Food and Beverage Distribution	2.2	2.0	-
Others	1.0	0.9	-
Total	36.0	43.2	-
(Leases)	1.0	1.3	-

11. Number of employees

	FY2021	FY2020	
Power Electronics Energy	6,587	6,604	
Power Electronics Industry	9,329	9,135	
Semiconductors	5,808	6,514	
Power Generation	1,170	1,198	
Food and Beverage Distribution	1,932	2,170	
Others	1,931	1,972	
Total	26,757	27,593	
Japan	17,493	17,647	
Overseas	9,264	9,946	

	FY2021	FY2022 [Forecast]	FY2020
Power Electronics Systems Energy	6,456	6,787	-
Power Electronics Systems Industry	9,461	9,762	-
Semiconductors	5,808	6,055	-
Power Generation	1,169	1,112	-
Food and Beverage Distribution	1,931	1,961	-
Others	1,932	1,943	-
Total	26,757	27,620	-
Japan	17,493	17,723	-
Overseas	9,264	9,897	-