

Consolidated Financial Results for 3Q FY2013

January 31, 2014 Fuji Electric Co., Ltd.



Operating income turned into the black for the first time in 7 years, since FY2006

(Billion	yen)
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1	(Billien yen		
	9 months FY2012	9 months FY2013	Change
Net Sales	500.8	502.6	1.8
Operating Income/Loss	-4.2	5.9	10.0
Ordinary Income/Loss	-4.6	6.6	11.2
Extraordinary Income/Loss	-1.3	-0.4	1.0
Income/Loss before Income Taxes	-5.9	6.2	12.2
Income Taxes	-3.3	2.5	5.7
Minority Interest in Income/Loss	0.8	1.4	0.6
Net Income/Loss	-3.4	2.3	5.8
			(Yen)

Average Exchange Rate US\$	80.00	99.39	19.39
Average Exchange Rate EURO	102.17	132.23	30.6

Operating Income/Loss		
Cost Reduction +11.2 Higher Production Volume +5.9 Exchange Rate Effect +1.4 Reduction in Fixed Costs +0.4	Price Decline Decrease in Sales Material Price Hikes	-4.7 -3.1 -0.9
+18.9		-8.7

Non-operating Income/Loss		
Net Interest Expense	-0.7	
Foreign Exchange Gain/Loss	+1.9	
	+1.2	

Gain on Sales of Noncurrent Assets +0.5 Other +0.5	Extraordinary Income/Loss	
10.0		
	Other	+0.5

Net Sales and Operating Income by Segment for 9 months (Apr.-Dec.) (YoY Comparison)



(Billion yen)

Net Sales		Net Sales		Ope	rating Income/l	_OSS
	9 months FY2012	9 months FY2013	Change	9 months FY2012	9 months FY2013	Change
Power and Social Infrastructure	99.4	87.3	-12.1	-0.3	-0.9	-0.6
Industrial Infrastructure	122.7	108.7	-14.0	0.4	-1.3	-1.7
Power Electronics	103.5	118.6	15.1	-1.9	1.7	3.6

≻Power and Social Infrastructure

[Net Sales]

- In the power plant business, net sales were down due to rebound from large-scale orders for thermal power generation facilities recorded in the previous equivalent period, which offset rises in orders for hydropower generation facilities and solar power generation systems.
- In the social engineering systems business, net sales were down due to lower demand for watt-hour meters in light of the ensuing switch to smart meters.
- In the social information business, net sales were up following a rise in large-scale orders.

[Operating Income/Loss] - Operating results worsened because lower net sales counteracted cost reductions.

>Industrial Infrastructure

[Net Sales]

- In the transmission and distribution business, net sales were down, reflecting the absence of the previous fiscal year's large overseas orders.
- In the machinery and electronics systems business, net sales decreased following a year-on-year decline in order backlog seen at the beginning of the fiscal year.
- In the instrumentation and control systems business, net sales were up due to a rise in orders for measurement instruments.
- In the equipment construction business, net sales were down due to the absence of large orders in the previous fiscal year.

[Operating Income/Loss] _

Operating results worsened because lower net sales counteracted cost reductions.

≻Power Electronics

[Net Sales]

- In the drive business, net sales improved thanks to higher demand for inverters and servos in Japan and overseas and the sales contributions from large overseas orders for electric equipment for railcars.
- In the power supply business, net sales improved due to increased demand for power conditioners for mega solar facilities and power supply equipment for data centers.
- In the ED&C components business, net sales improved due to increased demand in the renewable energy field and recovery in domestic demand in the machine tool and semiconductor fields.

[Operating Income/Loss] _

Operating results improved due to the higher sales and the benefits of the business restructuring in the previous fiscal year.

Net Sales and Operating Income by Segment for 9 months (Apr.-Dec.) (YoY Comparison)



(Billion yen)

	Net Sales		Ope	rating Income/I	_OSS	
	9 months FY2012	9 months FY2013	Change	9 months FY2012	9 months FY2013	Change
Electronic Devices	80.2	93.5	13.4	-3.8	4.0	7.9
Food and Beverage Distribution	80.5	87.5	7.0	3.7	5.2	1.4
Others	45.4	44.0	-1.4	1.4	1.6	0.2
Elimination and Corporate	-30.9	-37.0	-6.1	-3.7	-4.3	-0.7
Total	500.8	502.6	1.8	-4.2	5.9	10.0

> Electronic Devices

[Net Sales]

- In the semiconductors business, net sales were up due to strong demand in the automotive electronics business; a recovery trend in demand for inverters, servos, and other industrial machinery in the industrial business; and recovered demand for products for telecommunications equipment in the power supply application business.
- In the magnetic disks business, net sales declined due to lower demand from customers.

[Operating Income/Loss] -

- The semiconductors business improved operating results due to higher earnings and the benefits of the business restructuring in the previous fiscal year.
- In the magnetic disks business, operating results deteriorated because lower net sales.

≻Food and Beverage Distribution

[Net Sales]

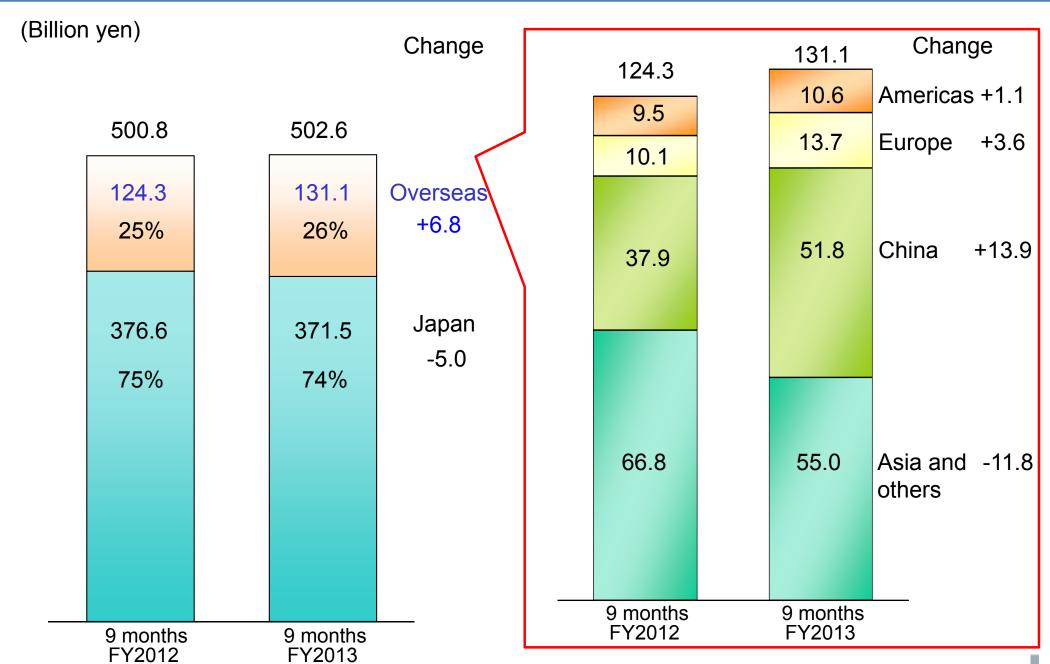
- In the vending machines business, net sales were up because steady sales of energy-saving environment-friendly vending machines compensated for the stoppage of sales of certain food and beverage items through vending machines.
- In the store distribution business, net sales increased due to higher orders for construction and renovation of convenience stores and super markets.

[Operating Income/Loss] -

- In the vending machines business, operating results improved following higher revenues and lower costs.
- In the store distribution business, operating results deteriorated due to the impacts of higher upfront investments for the expansion of new businesses.

Net Sales for 9 months (Apr.-Dec.) (Japan and Overseas by Area)





Summary of Consolidated Financial Results for 3Q (Oct.-Dec.) (YoY Comparison)



(Billion yen)

	3Q FY2012	3Q FY2013	Change
Net Sales	167.0	174.1	7.2
Operating Income/Loss	1.2	2.9	1.7
Ordinary Income/Loss	3.3	4.1	0.9
Extraordinary Income/Loss	0.8	-0.3	-1.0
Income/Loss before Income Taxes	4.0	3.9	-0.2
Income Taxes	-0.6	1.3	1.9
Minority Interest in Income/Loss	0.4	0.6	0.1
Net Income/Loss	4.2	2.0	-2.2
			(Yen)
Average Poto	04.47	400.40	40.00

Average Exchange Rate US\$	81.17	100.46	19.29
Average Exchange Rate EURO	105.25	136.69	31.44

Operating Income/Loss		
Higher Production Volume +3.0 Cost Reduction +2.5 Exchange Rate Effect +0.3	Increase in Fixed Costs Price Decline Decrease in Sales Material Price Hikes	-1.8 -1.1 -0.7 -0.5
+5.8		-4.1

Non-operating Income/Loss	
Net Interest Expense Equity in Losses of Affiliates Foreign Exchange Gain/Loss Other	-0.4 -0.4 -0.2 +0.2
	-0.9

Extraordinary Income/Loss		
Loss/Gain on Devaluation of Investment Securities Other	-0.9 -0.1	(0.9→0.0
	 -1.0	

Net Sales and Operating Income by Segment for 3Q (Oct.-Dec.) (YoY Comparison)

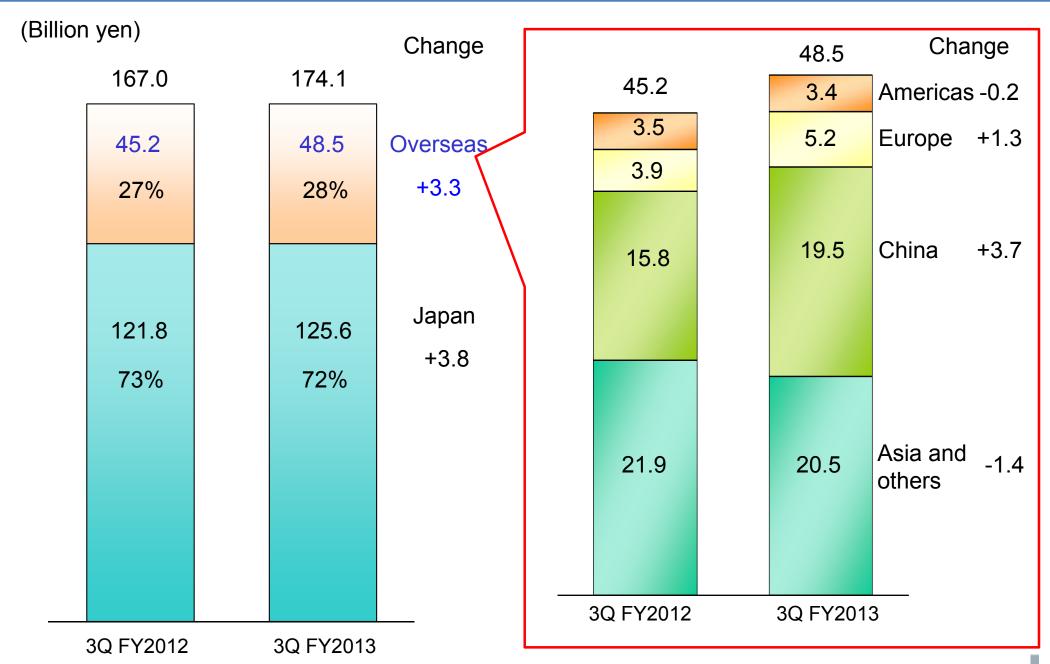


(Billion ven)

		Net Sales			rating Income/l	LOSS
	3Q FY2012	3Q FY2012 3Q FY2013 Change 3		3Q FY2012	3Q FY2013	Change
Power and Social Infrastructure	30.0	29.9	-0.0	0.4	0.1	-0.4
Industrial Infrastructure	42.7	39.2	-3.5	1.2	0.2	-1.0
Power Electronics	37.1	42.8	5.7	0.1	0.8	0.7
Electronic Devices	28.6	34.4	5.8	-1.0	2.3	3.3
Food and Beverage Distribution	23.8	25.2	1.4	1.3	0.5	-0.8
Others	15.6	15.3	-0.3	0.4	0.5	0.1
Elimination and Corporate	-10.9	-12.8	-1.9	-1.2	-1.5	-0.3
Total	167.0	174.1	7.2	1.2	2.9	1.7

Net Sales for 3Q (Oct.-Dec.) (Japan and Overseas by Area)





Consolidated Balance Sheet at the end of 3Q FY2013



Assets			
Assets	3/31/13	12/31/13	Change
Cash and time deposit	39.8	27.7	-12.0
Notes and account receivables, trade receivables	216.9	172.3	-44.5
Inventories	107.7	156.5	48.8
Other current assets	60.4	59.8	-0.5
Total current assets	424.7	416.4	-8.3
Tangible fixed assets	168.4	171.2	2.8
Intangible fixed assets	12.7	13.3	0.6
Investments and other assets	159.6	185.6	26.0
Total long-term assets	340.7	370.2	29.4
Deferred assets	0.1	0.2	0.0
Total assets	765.6	786.8	21.2

^{*}Total net assets ratio =

(Total net assets – Minority interests in consolidated subsidiaries) / Total assets

	(Billion yen)						
Lia	abilities and Net Assets	3/31/13	12/31/13	Change			
Notes and account payables, trade payables		129.9	125.0	-4.9			
	Interest-bearing Debts	226.7	218.7	-8.1			
	Other liabilities	193.2	201.5	8.3			
Tot	al liabilities	549.9	545.2	-4.7			
	Common stock	47.6	47.6	-			
	Capital surplus	46.7	46.7	-			
	Retained earnings	87.6	85.8	-1.9			
	Treasury stock at cost	-7.1	-7.1	-0.0			
Shareholders' equity		174.8	172.9	-1.9			
	Accumulated other comprehensive income	19.7	44.7	25.0			
	Minority interests in consolidated subsidiaries	21.1	23.9	2.8			
Tot	al net assets	215.7	241.6	25.9			
Tot	al liabilities and net assets	765.6	786.8	21.2			
Tot	al Net Assets Ratio (%)*	25.4	27.7	2.3			
Ne	t Interest-bearing Debts	187.0	191.6	4.5			
Ne	t Debt-Equity Ratio (times)	1.0	0.9	-0.1			

Consolidated Financial Result Forecasts for FY2013 (Comparison with previous forecasts)



Forecasts for individual segments revised in consideration of market trends

(Ril	lion	yen)	١
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	FY2013	FY2013	
	Forecasts	Forecasts	Change
	(Oct. 24, 2013)	(Jan. 30, 2014)	
Net Sales	755.0	755.0	0.0
Operating Income/Loss	30.0	30.0	0.0
Ordinary Income/Loss	30.0	30.0	0.0
Net Income/Loss	16.0	16.0	0.0

Assumed Exchange Rate in 4Q FY2013

* Operating Income/Loss basis

	US\$	EURO
Assumed Exchange Rate	¥100.00	¥135.00
One Yen Effect* (Million yen)	20	20

(Billion yen)

		Net Sales			rating Income/l	Loss
	FY2013	FY2013 FY2013		FY2013	FY2013	
	Forecasts	Forecasts	Change	Forecasts	Forecasts	Change
	(Oct. 24, 2013)	(Jan. 30, 2014)		(Oct. 24, 2013)	(Jan. 30, 2014)	
Power and Social Infrastructure	147.1	147.1	0.0	8.0	8.0	0.0
Industrial Infrastructure	200.0	194.0	-6.0	11.0	9.7	-1.3
Power Electronics	166.5	166.5	0.0	4.8	4.8	0.0
Electronic Devices	117.7	121.7	4.0	4.5	5.5	1.0
Food and Beverage Distribution	116.4	118.4	2.0	6.7	7.0	0.3
Others	56.9	56.9	0.0	1.5	1.5	0.0
Elimination and Corporate	-49.4	-49.4	0.0	-6.6	-6.6	0.0
Total	755.0	755.0	0.0	30.0	30.0	0.0

[Reference] Consolidated Financial Result Forecasts for FY2013 (YOY Comparison)



Bil	lion	yen)	
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	FY2012 Results	FY2013 Forecasts (Jan. 30, 2014)	Change
Net Sales	745.8	755.0	9.2
Operating Income/Loss	22.0	30.0	8.0
Ordinary Income/Loss	25.7	30.0	4.3
Net Income/Loss	26.4	16.0	-10.4

Assumed Exchange Rate in 4Q FY2013

* Operating Income/Loss basis

	US\$	EURO
Assumed Exchange Rate	¥100.00	¥135.00
One Yen Effect* (Million yen)	20	20

(Billion yen)

	Net Sales			Орег	rating Income/	Loss
	FY2012 Results	FY2013 Forecasts (Jan. 30, 2014)	Change	FY2012 Results	FY2013 Forecasts (Jan. 30, 2014)	Change
Power and Social Infrastructure	156.9	147.1	-9.8	8.4	8.0	-0.4
Industrial Infrastructure	198.7	194.0	-4.8	11.0	9.7	-1.3
Power Electronics	148.4	166.5	18.1	1.2	4.8	3.6
Electronic Devices	113.6	121.7	8.1	-1.4	5.5	6.9
Food and Beverage Distribution	112.1	118.4	6.3	6.4	7.0	0.6
Others	60.6	56.9	-3.7	1.6	1.5	-0.1
Elimination and Corporate	-44.5	-49.4	-5.0	-5.3	-6.6	-1.3
Total	745.8	755.0	9.2	22.0	30.0	8.0



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