

Fuji Electric Group Statement on Modern Slavery and Human Trafficking (Fiscal Year Ended March 2026)

Under Article 54 of the UK Modern Slavery Act 2015, Fuji Electric Group discloses its efforts in Fuji Electric Group and its supply chains in fiscal 2025 (from April 1, 2025 to March 31, 2026) to prevent human rights violations, such as modern slavery and human trafficking, as follows.

1. Overview of Company/Business/Supply Chain

Fuji Electric Group is comprised of 68 consolidated subsidiaries and approximately 27,000 employees, and its business fields are divided into 5 segments, “Energy”, “Industry”, “Semiconductors”, “Food and Beverage Distribution”, and “Others” and it engages in a wide range of business activities including product development, production, sales and services, and its sales in fiscal 2025 were 1,227.5 billion yen.

The raw materials, parts, devices, processed goods, etc., of products manufactured by Fuji Electric Group are purchased from approximately 6,500 trading partners in Japan and overseas, and the breakdown (based on the number of companies) is: Japan 75%, China 15%, Asia 8% and others 2%.

2. Policies on Prevention of Modern Slavery/Human Trafficking

■Corporate Philosophy

Fuji Electric Group's management philosophy is “to pledge as responsible corporate citizens in a global society to strengthen our trust with communities, customers and partners and fulfill its mission with integrity”, and the missions are “to contribute to prosperity”, “to encourage creativity”, “to seek harmony with the environment” through any business activity, and thereby to contribute to the realization of a sustainable society.

■Fuji Electric Code of Conduct

Fuji Electric Group has established the “Fuji Electric Code of Conduct” and set out the basis of decision-making and behavior for Fuji Electric and its employees to enable Fuji Electric and every single employee to understand and comply with relevant laws and regulations/international rules and their spirit both in Japan and overseas, and to act with high ethical standards in order to put the “Corporate Philosophy” into practice and fulfill their social responsibilities.

The first item that the Fuji Electric Code of Conduct sets is to “respect and value all people”, which clearly states that human rights will be respected in relationships with all people involved in corporate activities, and clarifies the policy for promoting the establishment of a sustainable corporate structure which is “never involved in or complicit in human rights violations” in light of international norms regarding human rights, such as the “Universal Declaration of Human Rights”, and the UN “Guiding Principles on Business and Human Rights”. Setting out to “respect and value our business partners”,

the Code also clarifies the policy for promoting the procurement activity to establish supply chains which support impartial/fair trade and sustainable society with the business partners.

■ Policy regarding the employees of Fuji Electric Group

Based on the “Fuji Electric Code of Conduct”, Fuji Electric Group has established the “Policy for Human Rights of the Employees” targeting at every person working in the Fuji Electric Group for the purpose of respecting their fundamental human rights. In developing the policy, we referred to the international standards and guidelines regarding human rights and specified human rights items including prohibition of forced labor/prohibition of child labor.

To disseminate the Policy for Human Rights of the Employees, we have also established common “Guidelines for Respecting the Human Rights of Employees” for Fuji Electric Group and made them known to consolidated subsidiaries in Japan and overseas. Based on the international standards such as the RBA Code of Conduct, the “Guidelines for Respecting the Human Rights of Employees” have been developed to specify matters to be addressed regarding each item of the “Policy for Human Rights of the Employees”.

■ Policy regarding supply chains

Based on the “Fuji Electric Code of Conduct”, Fuji Electronic Group clarifies in its purchasing policy that it seeks business partners from around the world who have excellent competitiveness, and are considerate of corporate social responsibility, with adherence to its behavioral guideline of “fair trade”. And our policy is to build a better partnership, deepen mutual understanding, and strive to maintain and improve cooperative relationships with every trading partner through impartial/fair trade with free competition that does not discriminate between domestic and international ones.

In addition, to specifically realize this policy, we have set out the “Fuji Electric Group CSR Procurement Guideline” in compliance with the RBA Code of Conduct and requests for understanding and practice of this guideline including efforts to respect human rights, such as prohibition of forced labor/prohibition of child labor, targeting at every business partner and its supply chains.

■ Support for the 10 Principles of the UN Global Compact

As a signatory company to the UN Global Compact (UNGC), Fuji Electric Group supports UNGC's 10 principles regarding human rights/labor/environment/anti-corruption and reflects their elements in the “Fuji Electric Code of Conduct”.

3. System for Respecting Human Rights

Fuji Electric Group has established the Sustainability Committee consisting of executive officers in business, sales, and corporate divisions to discuss, promote, manage and evaluate policies/measures regarding issues related to the environment, human rights/human resources empowerment and sustainable supply chains. The matters discussed in the Sustainability Committee are regularly reported in meetings of the Executive Committee comprising of all executive officers and the Board of Directors.

Regarding the human rights of the employees of Fuji Electric Group, we have established in the Sustainability Committee the “Human Rights Promotion and Human Resources Empowerment Subcommittee” headed by the executive officer in charge of human resources to discuss and evaluate policies/measures for “incorporating respect for human rights into management measures”, “empowering diverse human resources” and “raising job satisfaction”. Furthermore, we have organized “human rights promotion committees” in its business sites and consolidated subsidiaries in Japan and overseas, establishing a system to promote thorough compliance with human rights.

Regarding respect for human rights in supply chains, the corporate procurement division works together with the relevant divisions such as the sustainability promotion division to plan/promote measures regarding issues related to sustainable supply chains including human rights issues.

4. Identification and Monitoring of Human Rights Risks

In light of the UN “Guiding Principles on Business and Human Rights”, Fuji Electric Group promotes human rights due diligence based on the Policy for Human Rights of the Employees to respect the human rights of every stakeholder engaged in our corporate activities.

Based on our “Guidelines on Respect for Human Rights for Employees” and “Human Rights and Labor Assessment Sheet,” we conducted an analysis of human rights risks—including those related to temporary workers—using a Self-Assessment Questionnaire (SAQ) across all 79 domestic and international operating sites and consolidated subsidiaries (41 in Japan and 38 overseas) in FY2024. In response to the human rights risks identified through this assessment, we implemented ongoing corrective measures in FY2025 for six subsidiaries whose initiatives were deemed insufficient.

Regarding supply chains, we carry out annual CSR self-assessment for major business partners accounting for the top 80% of transaction value. In fiscal 2025, we conducted self-inspections based on the “Fuji Electric Group CSR Procurement Guideline” targeting the 893 main business partners (757 companies in Japan and 136 companies overseas) that account for the top 80% of purchases in the past three years (fiscal 2022–2024) among approximately 6,500 group-wide business partners. In these self-inspections, we conducted a risk survey on a total of nine items, including human rights and labor, and health and safety. As a result, we found a high level of implementation of human rights/labor, and health and safety.

From October 2022, we require new business partners to carry out CSR self-assessment and confirmed the situation of their efforts on human rights.

5. Establishment of Human Rights Consultation Desks and Whistle-Blowing System

Fuji Electric Group has established human rights consultation desks for employees in major business sites of its companies and promoted awareness of these desks. In addition, we have also introduced the “Business Ethics Whistle-Blowing System” to prevent and quickly detect violations of laws and Company rules, including rules related to human rights. Employees can report by telephone or e-mail to compliance divisions or to an outside attorney should they detect a violation.

In addition, we have set up the “Partner Hotline” to receive reports from external stakeholders and

have been working to ensure that the hotline is well known by posting on our website, holding briefing sessions for our business partners, etc.

In both whistle-blowing systems, we thoroughly protect whistleblowers by keeping their information confidential and prohibiting disadvantageous treatment and retaliation/discrimination because of their reporting, and then conduct fact-finding, corrective measures, prevention of recurrence, disposition and other solutions and provide them with feedback regarding the details of the response. In FY2025, a total of 55 consultations and reports were received across the entire Group through our combined reporting mechanisms—the Human Rights Consultation Desk, Corporate Ethics Whistleblowing System, and JaCER (Japan Center for Engagement and Remedy on Business and Human Rights). Corrective and preventive actions have been completed for all cases

6. Education/Training

Fuji Electric Group has translated the “Fuji Electric Code of Conduct” and “Policy for Human Rights of the Employees” into languages that can be understood locally, distributed the translated versions to every site of the consolidated subsidiaries in Japan and overseas, and asked all employees to understand and thoroughly comply with them. When an employee joins the company, is promoted or assumes the office of director of a subsidiary, training is conducted to deepen understanding of corporate responsibility to respect human rights, including prohibition of forced labor/prohibition of child labor.

In FY2025, we conducted an e-learning training program centered on the theme of “Business and Human Rights,” which was completed by 10,756 employees. This program was implemented to promote understanding of our initiatives regarding business and human rights, aiming to foster a respectful and comfortable workplace environment for all.

In Fuji Electric’s business sites/consolidated subsidiaries in Japan and overseas, unique education is conducted, including human rights training for employees in charge of human rights/recruitment and education on respecting human rights in the workplace for managers.

In the procurement division, in education programs regarding procurement operations for newly assigned employees and briefing sessions on measures based on the “Fuji Electric Group CSR Procurement Guideline” at meetings comprised of corporate and business site procurement managers, we are promoting understanding/dissemination of the importance of efforts to respect human rights, including prohibition of forced labor/prohibition of child labor in supply chains.

7. Efforts in the Future

Regarding human rights for Fuji Electric Group employees, we will conduct our biennial Human Rights and Labor Assessment in FY2026. We will continue to review and verify our progress to ensure ongoing and sustained improvements.

Regarding supply chains, we are planning to further efforts to conduct CSR audits targeting our business partners for the purpose of strengthening the workability of CSR procurement and continuing its effectiveness. Through these activities, we will promote further understanding of Fuji

Electric Group's CSR procurement and aim to improve the quality of our efforts.

8. Management Review

In Fuji Electric Group, the policies/systems regarding respect for human rights including prohibition of forced labor/prohibition of child labor and the situation/results of efforts are reported to the Executive Committee and the Board of Directors once a year.

June 30, 2026

Takeshi Kadoshima

Fuji Electric Co., Ltd.

Managing Executive Officer

Handwritten signature of Takeshi Kadoshima in black ink, consisting of three characters: 角 (Kado), 島 (shima), and 徳 (Takeshi).