



Corporate Profile 2012









Working toward Global Fuji Electric through Our Energy-Related Business

Throughout the 90 years since our founding, Fuji Electric has innovated energy technology to make broad contributions to the world in the fields of industrial and social infrastructure.

Now, through the unprecedented population growth and rapid advance of industrialization, the globe is facing energy and environmental issues.

Building on our technology and experience, Fuji Electric aims to pursue technology for electric and thermal energy, and to continue creating high value-added, environmentally friendly products that use energy with maximum efficiency.

We will also expand our energy-related businesses around the world, work toward harmony with the ever-changing natural environment and contribute to the realization of a safe, serene, sustainable society.

The people at Fuji Electric are united in our desire to promptly meet the diverse needs of our customers by bringing together their vast array of individual talents.

We hope that you will hold Fuji Electric to high expectations in the future.

Michihiro Kitazawa
President and
Representative Director

Corporate Philosophy

Corporate Mission

We, Fuji Electric, pledge as responsible corporate citizens in a global society to strengthen our trust with communities, customers and partners. Our mission is to:

- Contribute to prosperity
- Encourage creativity
- Seek harmony with the environment

Management Policy

- Through our innovation in energy technology,
 we contribute to the creation of responsible and sustainable societies.
- Achieve further growth through our global business expansion.
- Maximize our strengths as a team, respecting employees' diverse ambition.

Fuji Electric's energy- related business

In energy management

- Cluster Energy Management System
- ► Smart meters
- **▶** Substation Equipments

Fuji Electric contributes to society through energy- related business taking advantage of electric and thermal energy technologies, from "energy creation" in the electrical power supply to "energy saving" in electrical power demand, and on "energy management" to optimize power supply and demands.



Cluster Energy Management System



- ▶ Steam turbines
- Power generation
- ▶ Solar cells
- ► Fuel cells



Steam turbine

In factories

- ▶ Industrial inverters
- ► Synchronous motor systems
- ▶ Power semiconductors
- ▶ Rectification equipments
- ▶ Clean rooms
- ► Magnetic switches / Molded-case circuit breakers
- ► Substation Equipments



Industrial inverters

In automobiles In railways ► Systems for EV ► Traction converters ► Automotive IGBTs ▶ Traction motors ▶ Power MOSFETs ▶ Linear door systems ▶ Quick chargers Systems for EV Traction converter for the Shinkansen Nozomi N700 series In office buildings In shops ▶ General-purpose ▶ Vending machines inverters ▶ Food service equipments Freezer and refrigerated showcases Energy saving shops ▶ Uninterruptible power supply systems Switching power supplies ▶ Local air-conditioning systems IDC (Internet data center) Freezer and refrigerated showcases IDC

Flourishing Fuji Electric in the world

Fuji Electric contributes to solve the social issues such as energy problems and environmental problems through providing a wide variety of products and services around the world.

China





In Germany

In addition to the supply of electric power and heat, we provide data centers with 100kW fuel cells equipped with low-oxygen supply features effective in fire prevention.



In France

We manufacture differential pressure transmitters able to measure differential pressure under the world's highest static pressure, and supply these to French and global makers of three-phase flowmeters for submarine oil fields.





In Spain

In the Sagrada Familia, our inverters are in operation in the elevators of the tower sections currently under construction.





In India

We supply powerful and easy-to-use dedicated inverters to major elevator manufacturers.

Africa



In South Africa

We supplied substation equipments (800kV shunt reactor), the highest voltage class in the world, to a state-run power company.



In Bahrain

We supply GIS (gas insulated switchgears) in 220kV to power company's substation equipments.



In the UAE

We delivered and installed the world's highest-capacity aluminum electrolysis rectification equipment for an aluminum smelting plant.



In China

We supply electric induction furnaces to melt metal, which are indispensable for manufacturing automobile and construction machinery.



In China

Our power semiconductors are used in inverters, elevators, air-conditioning equipments, photovoltaic/wind power generation, and EV/HEV bus, where they contribute to saving energy and solving environmental issues.



In China

Our inverters are used in high-rise warehouses for a logistics company in China, where they contribute to increase picking capacity.



In China

Our vending machines are used widely in public facilities such as airports and subways, in office buildings, factories and schools.



America



In South Korea

We provide high-efficiency UPSs (uninterruptible power supplies) for stable operation of the ultra-precision processing and production lines of major general electrical machinery manufacturers.



In the US

We provide power semiconductors for wind power generation and photovoltaic power generation, in the renewable energy field.



In the US

We supplied linear motor-driven door systems for railway cars to the New York City Department of Transportation.



In Thailand

We supplied all units of turbines and generators to the Mae Moh Power Plant, the largest class coal-fired thermal power plant in South-East Asia.



In New Zealand

We constructed a geothermal power plant that employs a triple flash system and boasts the world's highest single unit output.



In Singapore

We provide air conditioner and pump inverters with dedicated air conditioner and pump control functions, for one of the largest botanical gardens in Asia (Gardens by the Bay).



In Singapore

We supply the Singapore Land Transit Authority with inverters, auxiliary power supplies, motors and other facilities for latest-model subway cars.



In Indonesia

We have supplied nine geothermal power generating units in this country rich in geothermal resources.

Power / Social Infrastructure We integrate environmentally friendly electrical power plants with energy management, contributing to the realization of smart communities.

Geothermal Power Generation

As the world's top manufacturer of geothermal power plants, we not only manufacture turbines and generators but also offer comprehensive plant construction solutions covering electric power generation system design, installation work, and trial operation. We are also engaged in the growing field of binary power plants, which make low-temperature-source generation possible.



Nga Awa Purua Geothermal Power Station, 140-MW capacity: World's largest single unit output (New Zealand)



Wayang Windu Geothermal Power Plant (Indonesia)



Kawerau Geothermal Power Plant (New Zealand)

Fuel Cells

Through high-efficiency and clean power generation facilities, we contribute to energy saving and the reduction of CO₂ emissions. We are working to expand disaster equipment that replaces city gas with stored LP gas to hospitals, schools, and other facilities and also, digester gas-using equipment that generates green electric power, to sewage bureaus.



Fuel cells

Thermal Power Generation

We design and construct the steam turbines and generators that are the heart of any thermal power generation system, offering equipment models and configurations to meet the demands of various plants. We respond to the needs of diverse plants not only in Asian markets but also around the world.



Steam turbine



Thermal power generation

Hydraulic Power Generation

As a leader in renewable energy, we are involved in performance development of diverse turbines and generators including bulb turbines and vertical bulb turbines for ultra-low head hydraulic power generation. We also offer comprehensive systems such as automated control systems, dam management systems, and river control systems.



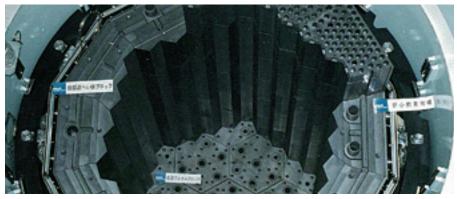
Hydraulic power plant (South Korea)



Kaplan turbine runner

Nuclear Power

In the field of nuclear fuel recycling, we supply MOX fuel manufacturing facilities and other process facilities. In addition, we are promoting the supply of machinery in the fields of radioactive waste processing and nuclear power plant decommissioning, and the development of high-temperature gas-cooled reactors with a view toward hydrogen production through nuclear power.



High temperature gas-cooled reactor

FC by Region : America

Fuji Electric received an order for the largest biomass power generation facilities in the US

Biomass power generation is a means of electric power generation that uses the heat generated by burning wood scrap. Our company received an order for one of the largest biomass power generation facilities in the US, at which time we coordinated technologies for turbine power generation. We are able to customize turbines and generators to meet customers' demands. Through customization we draw out maximum-level efficiency and contribute to the optimization of power plant operations. We intend to continue our commitment to innovation in turbine and generator technology so that people around the world can use electricity safely and efficiently.

Chiharu Noda (front row, left) Power Plant Division, Power & Social Infrastructure Business Group





Energy Management

The business of next-generation electric power networks (smart grids) is growing in tandem with the spread of renewable energy. The grid connection and distribution control technologies that control power transmission grids make up an important segment of the smart grid market. We intend to expand the systems and related equipment businesses by offering technologies for user grids for factory and commercial buildings, as well as for municipal-level smart communities.



Cluster Energy Management System(CEMS)



Smart meters



Community-installed electric power storage systems



Substation equipments (transformers)

Transport Systems







Traction converter for the Shinkansen Nozomi N700 series

Traction motor

Linear motor-driven door systems for railway cars

In addition to the traction converters and traction motors used to control the running of the Shinkansen and other rail lines, we also offer railway-use substation equipment, linear doors, tunnel ventilation systems, and highway remote monitoring systems. We aim to improve safety while reducing environmental impact.

Radiation equipment





High-performance integral dosemeter

Fuji Electric has a long history of achievement in radiation instrument manufacturing. We provide our products and systems to nuclear facilities, institutes, hospitals, universities, and regional governments in Japan.

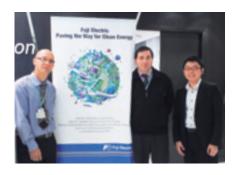
FO by Region : South Africa

Contributing to electric power infrastructure in South Africa

Power outages were nearly a daily occurrence in the Republic of South Africa. Transformers supplied by Fuji Electric now support the country's electric power infrastructure. In this ongoing large-scale project, which spans equipment manufacture to local installation, we have been active in broad areas from contract fulfillment to after-sales service. One, high technical capabilities and quality-based reliability; two, passion and thorough follow-up; and three, our proposal capabilities—these are the strengths of Fuji Electric that led to our winning the project.

Kei Matsumoto (right)

Power & Social Infrastructure Sales Division, Global Business Group





Industrial Plants

We offer practical manufacturing systems as well as monitoring control systems, and components enabling visualization and analysis/evaluation of energy consumption, revolving around our industrial drive systems consisting of inverters, motors, etc. Our solutions focus on optimizing the energy supply for the entire plant while reducing greenhouse gas emissions.



Large-power drive system



Gas analyzer series



Plant monitoring control system

Facilities







High-capacity rectification equipments



Induction heating equipments



Clean room system



Internet data center (IDC)

Fuji Electric achieves stable electrical power by providing industrial power supply equipments such as electric substation equipment, generators, and other power supply equipment for factories and facilities of all types, as well as high-capacity rectification equipment for aluminum smelters and chemical plants.

We also contribute to the stable supply of electricity and energy saving in broad fields including IDCs (Internet data centers) and clean room facility for the semiconductor and liquid crystal manufacturing industries, through providing power supply equipment and heating/air conditioning equipment collectively.

FO by Region: UAE

Fuji Electric wins order for the world largest AC to DC power conversion system (Fuji S-Formers) for aluminum smelter.

Aluminum is in the spotlight as a material that achieves weight reduction in automobiles and aircraft. Fuji S-Formers send high-current DC electricity to smelt raw materials into aluminum. We won an order from UAE for the world's largest-capacity AC to DC power conversion system. The driving force behind our winning the order was our rich experience and world-leading technical capability, as well as the professionalism of our devoted and skillful team. When moving ahead on the project, it is extremely important to understand and respect the cultures and ways of thinking of the client's multinational individuals, and work as one team toward the same goal. We will work hard and deliver Fuji S-Formers to clients all over the world.

Toshiro Tomiki (front row, right) Industrial Infrastructure Sales Division, Global Business Group



Power Electronics By providing power electronic application products to markets that demand efficient use and quality of energy, we contribute to the realization of a safe, serene, and sustainable society. 15 FUJI ELECTRIC CO., LTD.

Drives



General-purpose inverters



High-efficiency synchronous motor

Power Supply



Mini uninterruptible power supply system (UPS)

We offer switching power supply systems for embedding in information devices and facilities equipments, such as servers and supercomputers, and UPS (Uninterruptible power supply systems) as a countermeasure for power failures. Our products help stabilize equipment operation and save energy.



High-capacity UPS



Switching power supply (for servers)

We offer inverters, servo systems, motors/motor application products, synchronous motor systems, and other equipment indispensable to drive and control factory equipment and machine tools. While we continue to meet domestic demand, we are also expanding our overseas sales, focusing on China having high demand.







EV system (Quick charger)

Automotive IGBT

Our quick chargers, which integrate our diverse technologies in power supplies, vending machines, devices, communications control, etc., are widely deployed in social infrastructure. In addition, we aim to enter the motor control and other automotive power electronics markets, leveraging our power semiconductor technologies mounted in electric and other environmentally friendly automobiles. We will contribute to the realization of a global low-carbon society, in areas from social infrastructure to automobiles.

Electrical distribution & control components



Magnet switches



Molded-case circuit breakers

We offer power distribution and control equipment such as magnet switches and molded-case circuit breakers for manufacturing equipment and other machineries in factory, so as to meet the customers' energy saving and safety needs.

FC by Region : Asia & Europe

Expanding sales of HVAC/AQUA inverters

Our new HVAC/AQUA model inverters, bound for overseas, are specialized for control of HVAC (fans for air conditioning) and AQUA (pumps for water treatment). We are continuously working to expand sales of the models in Asia, with its fast-growing markets, and in Europe, where demand for energy saving is growing. These inverters have features specialized for the air conditioning and water treatment markets. With built-in noise-reduction filters, they employ eco-friendly design. We intend to contribute to energy saving around the world by strengthening not only our product capabilities but also our sales and service structure.

Hajime Akiyama (second from right) Power Electronics Sales Division, Global Business Group

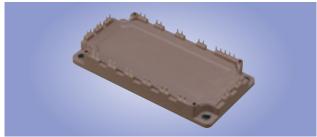


Electronic Devices We provide power semiconductors, solar cells, organic photoconductor drums and magnetic disks, all of which are indispensible in energy and environmental fields, automotive, information device, and industrial device applications.

Power Semiconductors



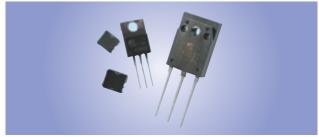
IGBT module



SiC



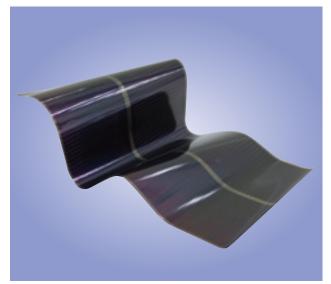
Power ICs



Power MOSFETs

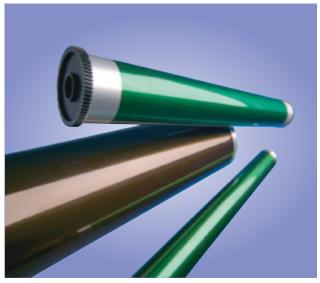
We offer power semiconductors for use in renewable energy fields such as wind power, solar power, and other new energy fields in addition to industrial equipment, information equipment, and eco-cars to control and convert electric power. These devices play an important role in energy savings to make our electronic devices product smaller, energy efficient, and high-reliable.

Solar cells



Solar cells

Organic photoconductor drums

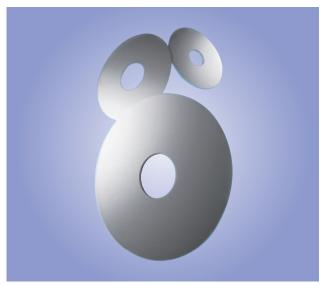


Organic photoconductor drums

We provide light, flexible film-type eco-friendly solar cells, as well as organic photoconductor drums for office multi-function copiers and printers, which support fast, high-definition document representation.

Magnetic disks

We offer the magnetic disks (hard disks) that compose the memory devices (hard disk drives) used in servers and personal computers. We employ the highest-level technology in the industry to improve the function and memory capacity of information devices.



Magnetic recording media

FO by Region : China

Expanding sales of automotive power semiconductors

In fiscal 2009, the Chinese automotive market surpassed that of the US to become the largest in the world. While Fuji Electric is expanding our sales of power semiconductors throughout the world, we are particularly focused on the Chinese in-vehicle market. With the ongoing rise of eco-cars, we believe that demand will further expand. Fuji Electric has preserved a strong point in power semiconductors for applications including inverters and elevators. To expand this technology for efficiently controlling electric power in China, mutual understanding of cultures and commercial customs is essential. For that reason, we are striving to expand sales through speedy response.

Yongli Bai (front row, right) Semiconductor Sales Division, Global Business Group



Food and Beverage Distribution



Vending machines



Hybrid heat pump vending machine



General-purpose food vending machine

We are responding to customers' diverse needs with a full line-up of model variations as a leading company. We are also working hard to expand the use and popularity of environmentally friendly vending machines.



Food service equipments (coffee machines)

We provide food service equipments active in a variety of scenarios, with diverse models matched to location and purpose.

Store & distribution



Freezer and refrigerated showcases / Energy management system

Fuji Electric provides currency handling equipment and energy efficient cold-chain equipment, such as freezer and refrigerated showcases, for display of commercial products according to application. We also assist in areas such as creation of stores and energy management matched to customers' needs, and energy saving in distribution centers.



Coin and banknote recycler



Example of store design work



Environmentally friendly store (Ecolo panels)

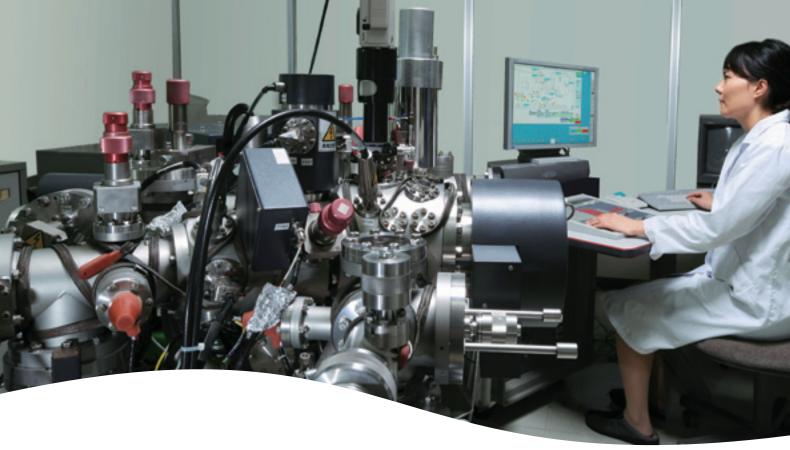
F by Region : Japan

Realizing safe, serene, and appealing commercial spaces

Chain stores such as supermarkets and restaurants demand measures for managing electric power and saving energy for the chain as a whole. To meet the customers' requests, we provide storewide energy management systems and other environmental equipment driven by our latest technologies. Our aim is not energy saving alone, but also the realization of safe and serene commercial spaces that are bright, comfortable, and appealing to customers. Toward the expansion of such spaces, our Sales, Technology, Construction, and Service Team will work together to support the distribution industry.

Madoka Shimizu (front row, center) Store & Distribution System, Sales Group





R&D

Through the pursuit of the most advanced energy technology, Fuji Electric creates a product family contributing to the realization of a safe, serene and sustainable society.

R&D Policy

We position R&D and its resultant technological innovation as the driving force in our growth, and conduct research into the power device and power electronics technologies that are our strong points. Through energy creation technologies and energy saving technologies that take the above as core technologies and look ahead to the next generation, we are putting effort into research and development of technologies for generating and using electricity and thermal energy with optimal efficiency and safety.

R&D Policy

Pursue and expand strong core technologies centered on power electronics technology

Focus R&D resources on energy technologies to contribute to the realization of sustainable smart communities

Promote globalization of R&D and open innovation to become Global Fuji Electric

R&D Structure

In order to focus further on the energy field, corporate R&D Headquarters in Fuji Electric plays a central role in developing core technologies and inventing new products. We develop new products with our core technologies, such as semiconductors, power electronics, control, and measuring instruments, and also by taking advantage of these synergies. Furthermore, we are creating leading-edge technologies for the future. Fuji Electric is rapidly developing new products designed for global markets, in all fields of energy related to electricity and heat.

Research and Development Organization Chart

Advanced Technology Laboratory

Product Technology Laboratory

Electronic Device Laboratory

Research and Development Successes

Fuji Electric will focus on development of power semiconductors leveraging SiC to realize dramatic improvements in size and power consumption in power electronics.

The field of power electronics, including PCSs*, inverters and motors for electric automobiles, demands reductions in size. weight, and power consumption. In response, Fuji Electric is making efforts to develop power semiconductors using SiC (silicon carbide). Compared with Si (silicon) semiconductors, SiC features low loss, high voltage resistance, and ability to operate at high temperatures, making it suitable for smaller devices

As PCSs for solar cells are particularly suited to miniaturization, efficient operation, and low power consumption by drawing out SiC's characteristic high efficiency in power conversion, we believe it will contribute greatly to the creation of a low-carbon society.

* PCS = Power Conditioning Subsystem











SiC module



Fuji Electric is taking part in a smart community demonstration project in Kitakyushu City, contributing to the realization of "harmony between energy and the environment".

From 2010 we have been participating in the Ministry of Economy, Trade and Industry's smart community creation project in Kitakyushu City, and from April 2012 have been in charge of verifying the development of the regional energy management system (CEMS*). In this project, we are conducting verification of systems to control the energy supply and demand balance within the region, demonstrating "mechanisms for participation by persons receiving electric power supply (customers)" and "mechanisms for local production and local consumption of renewable energy such as solar and wind power generation."

Looking ahead, we will resolve issues in controlling the supply and demand balance of renewable energy such as solar and wind power generation, and will contribute to the realization of harmony between energy and the environment.

* CEMS = Cluster Energy Management System



Naoki Hayashi **Product Technology** Laboratory



Cluster Energy Management System

We are aiming for the development of unique vibration sensors using MEMS*, and their application to diverse fields including seismic measurement.

Amid the heightened disaster prevention awareness of recent years, demand is increasing for structural health monitoring (SHM) to diagnose the safety of structures. Fuji Electric is developing MEMS applied micro-vibration sensors that enable the measurement of the long-period tremors caused by earthquakes etc., or the minute ground or building vibrations that are imperceptible to people. In field experiments conducted within our Tokyo Office, we confirmed that the characteristic frequencies indicating a building's vibrational property are changed depending on earthquake-resistant construction, thus verifying the applicability of the MEMS applied micro-vibration sensors to SHM. Looking ahead, we are aiming for application not only in diagnosis of buildings and bridges, evaluation of seismic isolation and damping equipment, and seismic measurement, but also in the security field as a human presence sensor.



Hironobu Yao Product Technology Laboratory



Takeshi Suzuki Advanced Technology Laboratory



MEMS applied micro-vibration



CSR Management

Accomplishing Our Mission with Sincerity as a Good Corporate Citizen in Global Society.

Fuji Electric's CSR Management

We at Fuji Electric set contribution to sustainable development of society as the foundation of our CSR management. Under the Fuji Electric Code of Conduct, our employees and the company share common values and act as one to realize the corporate philosophy.

Fuji Electric Code of Conduct

The Fuji Electric and its employees, from a global perspective, always strive to achieve our corporate mission of "We, The Fuji Electric, pledge as responsible corporate citizens in a global society to strengthen our trust with communities, customers and partners," and endeavor to:

- 1. Respect and value our customers
- 2. Respect and value all people
- 3. Respect and value the global environment
- 4. Respect and value our shareholders and
- 5. Respect and value interaction with society
- 6. Respect, value and conform with all applicable laws and regulations

UN Global Compact* Participation

Fuji Electric, as a global corporation, agrees with the 10 principles set forth in the UN Global Compact and pledged participation in February 2010.



*UN Global Compact

The United Nations Global Compact is an initiative proposed by the Secretary-General in 1999. Under commitment from top-level management, companies voluntarily observe and publicly put into practice 10 principles in the areas of human rights, labor, environment, and anti-corruption.

Third-Party Evaluations of CSR Activities

In acknowledgement of our CSR efforts, Fuji Electric has been selected as one of the approximately 300 companies included in the Dow Jones Sustainability Indexes (DJSI) for seven consecutive years since 2005. The DJSI are a family of indexes for leading global SRI (Socially Responsible Investment).



Examples of initiatives based on our Code of Conduct

1. Respect and value our customers

We provide safe and superior products, services, and technological development in response to customers' needs, offering maximum satisfaction to everyone from our customers to the consumers who interact with final products.



24-hour-response call center

To provide customers with safe and superior products and services, we are committed to maintenance of the systems and equipment we supplied, and rapid response in the event of trouble.

2. Respect and value all people

Fuji Electric will work to provide human resource training and a workplace environment that allows all employees to achieve and act under their full potential.



Communication training for supervisors and subordinates

Through initiatives such as support for balancing work with child care and nursing care, Fuji Electric is tackling the creation of better workplace environments that allow the diverse personnel to actively engage in work and fully display their individuality.

3. Respect and value the global environment

We have formulated Environmental Vision 2020 and are undertaking initiatives aimed at environmental conservation and biodiversity.

Environmental Vision 2020



Through means including "provision of products and services that contribute to the environment," "reduction of environmental load in production and logistics," and "enrichment of environmental conservation activities," we are engaging in the protection of the global environment.

4. Respect and value our shareholders and investors

Through sincere and active information disclosure and communication, Fuji Electric is deepening mutual understanding and a relationship of trust with shareholders and investors.



Factory tour for shareholders

Fuji Electric conducts factory tours for shareholders, creating opportunities to experience our manufacturing and products first-hand and to deepen understanding of and closeness to the company.

5. Respect and value interaction with society

Fuji Electric will contribute to the development of local communities through positive interaction.



Visiting a shelter for women and children in the Philippines

We actively cooperate with NPOs, NGOs and similar organizations so as to develop our social contribution activities globally, focusing on themes such as environmental conservation and support for nurturing next generations.

6. Respect, value and conform with all applicable laws and regulations

As a whole, we practice thorough compliance with laws, regulations, and corporate ethics.



Compliance Training

We conduct compliance training at all domestic and overseas subsidiaries with the goal of maintaining thorough global compliance. We are strengthening our oversight, audit, and education programs concerning global social norms, such as prohibitions on prejudice and human rights violations.

Corporate History

Fuji Electric continues to evolve in step with the times and with society, with technology as our driving force.

Corporate History

1923 Fuji Electric Manufacturing Co., Ltd. **Established**

Established as a capital and technology alliance between Japan Furukawa Electric Co., Ltd. and German Siemens AG. The result is a company with characteristics inherited from industry in both countries



emblem, FS mark

1924

Started operation of the Kawasaki factory

1935

Established Fuji Tsushinki Manufacturing Co., Ltd. (present Fujitsu Limited) by spinning off the Telephone Department

Started operation of the Matsumoto factory

Started operation of the Fukiage and Toyoda factories

1944

Started operation of the Mie factory

1961

Started operation of the Chiba

1968

Merged with Kawasaki Denki Seizo Co., Ltd. and commenced operations at the Kobe and Suzuka factories

Started operation of the Otawara factory

1978

Established its symbol mark

FUJI ELECTRIC

1920 1930

1940 1950

1960

1970

1924

Started manufacturing electrical machinery

1925

Started transformer production

1927 Began electric fan production

1930

Launched mercury-vapor rectifier production



Started expansion circuit breaker production

1936 **Built its first** hydraulic turbine, 4,850HP Francis **Turbine**



Began watt-hour meter production

· Started ultra-compact magnet switch production



In response to exploding demand for televisions and radios, Fuji Electric began volume production of selenium rectifiers, electronic components

that convert alternating current (AC) to direct current (DC). The company soon took an 80%-90% share of the domestic selenium rectifier market.

1955

 Started manufacturing juicers

Sales of juicers took off from around 1961 on the back of nationwide health movement (campaign).

• Full-scale foray into thermal power plant business

Signed a contract with Siemens AG for technology transfer of the steam turbine manufacturing. Subsequently delivered the first super-critical, variable pressure turbine in Japan, which was one of the largest in the country at the time. This move to import European technology marked a change of tack in a domestic power generation market dominated by US technology.

Delivered the first electronic instrumentation system to a water treatment plant in Japan

Began manufacturing silicon diodes

Electric propulsion system fitted to Antarctic exploration vessel Fuji



1966 **Tokai nuclear power** station began operation

Facility equipped with nuclear pressure vessels and other components made by Fuji Electric



1967

Developed earth-leakage circuit

1969 **Began production of** vending machines

Used know-how as a vendor of refrigerated milk showcases to move into vending machines. Delivered 230 beverage vending machines to the 1970 Osaka

World Exposition, prompting the wider spread of domestically made vending machines.



 Developed centralized monitoring and control systems for power utility companies

First computerized control system in Japan, using the FACOM-R mini-computer

Started hybrid IC manufacture

1973

Began production of selenium photoconductive drums

Started manufacturing general-purpose inverters

First in the industry to develop general-purpose inverters. Led the market in creating smaller, more responsive and functional components, resulting in their adoption in a range of fields due to their energy-saving characteristics



Developed transistor inverter FRENIC 5000G

Began research into amorphous solar cells

Technology and **Product History**

1991

- · Laid down 21st Century Vision to stipulate the corporate mission and guiding principles
- Started operation of the Yamanashi factory

1992

Laid down Basic Policies of the Fuji Electric on Environment Protection

Established Fuji Electric Frontier Co., Ltd. (Preferential affiliate company)

Began promoting employment for disabled persons

1996

Fuji Electric Construction Co., Ltd. (current Fuji Furukawa Engineering & Construction Co., Ltd.) listed on the Second Section of the Tokyo Stock Exchange

1999

Introduced the company system

2002

Introduced group brands



Changed name owing to shift to pure holding company system **Fuji Electric Holdings** Co., Ltd.

2006

Started operation of solar cell factory in Kumamoto Prefecture

2008

- Established METAWATER Co., Ltd. (joint venture with NGK Insulators, Ltd.)
- Fuji Electric FA Components & Systems Co., Ltd. merged operations with Schneider Electric Japan Ltd.

2010 Fuji Electric Systems Co., Ltd. merged uninterruptible power supply (UPS) operations with . TDK-Lambda Corporation

2011

- Establishment of GE Fuji Meter Co., Ltd. (joint venture with General Flectric)
- · Changed company name: Fuji Electric Co., Ltd.

(Merger of Fuji Electric Holdings Co., Ltd. with Fuji Electric Systems Co., Ltd.)

Introduced new brand statements

Innovating Energy Technology

1980

Established Fuji Electric Corporate Research and . Development Ltd.

1984 **Changed company** name to Fuji Electric Co., Ltd.

Developed and commenced

ice-breaking vessel Shirase

Developed 30kW phosphoric

1st generation mini UPS

"M-UPS Series" launched

manufacture of electric

propulsion system for

1980

1981

1982

1985

acid fuel cell

· Released the

controller

programmable logic

"MICREX-F Series"

Developed 1,000kW

cameras completed

1987

1989

control system

phosphoric acid fuel cell

New IC chip for auto-focus

Developed IGBT module

Realization of EIC integrated

1990

2000

2010

Developed 2.5-inch magnetic disks

1992

1991

- · Began development of solar cells formed on film substrates
- Completed an ozone-based water treatment system

- Delivered the first generator (600MW output) of Noshiro Power Station
- Completed a ski lift gate system

1994

Successful launch of Japan's first HII rocket

The launch vehicle's power control unit was fitted with an aerospace power transistor made by Fuji . Electric.

1995

Successful field experiment of the world's first linear-motor-driven vertical transport systems

1996

Order won for IGBT main conversion devices used



in electric railways (world's first large-capacity flat

1998

Delivered 100kW phosphoric acid fuel cell

1999 **New mini-UPS** "J-Series" launched



Established biogas-powered fuel cell power generation system

Delivered Japan's first fuel cell cogeneration system (incorporating two 100kW fuel cells) powered by digested sewage sludge gas.

2006 **Commenced mass** production of film substrate amorphous

solar cells Began mass producing flexible amorphous

solar cells based on plastic film substrate.



2007

Started mass production of perpendicular magnetic recording media

Full-scale mass production of world's largest capacity 2.5-inch glass substrate media (160GB/disk).

3.5-inch aluminium substrate media (334GB/disk).



2009

High-voltage drop/dip compensator using a lithium-ion capacitor released.

The world's first embedded lithium-ion capacitor realized environmental load reduction in a significantly smaller package.

2010

• Developed a new three-level converter circuit and a new three-level power module, realizing highly efficient electric power conversion



· 140MW geothermal power plant, the largest single-unit capacity in the world, started operation



· High-speed electric vehicle battery charger went on sale



- Delivered micro-grid system to outlying islands of Kyushu and Okinawa, and took part in installation and verification testing
- **Development of** next-generation SiC module power semiconductor

2011

High-Voltage Inverter with **Water-Cooling** System "FRENIC 4800VM5" went on sale



2012

Development of industrial inverter equipped with next-generation power semiconductor SiC-SBD, a first in Japan





Consolidated Subsidiaries (Japan)

Fuji Electric FA Components & Systems Co., Ltd.

Development, manufacture, and sales of electrical distribution & control equipment Mitsui Sumitomo Bank Ningyo-cho Bldg., 5-7, Nihonbashi Odemma-cho, Chuo-ku, Tokyo 103-0011, Japan

Tel. +81-3-5847-8000

Fuji Furukawa Engineering & Construction Co., Ltd.

Plant construction, air conditioning and electricity, construction and auxiliary construction, and planning and performance of telecommunication construction Solid Square West Tower, 580 Horikawa-cho, Saiwai-ku, Kawasaki-shi, Kanagawa 212-0013, Japan Tel. +81-44-548-4500

Fuji Electric Technica Co., Ltd.

Sales, repair services, and maintenance services for power distributors, control equipment, drive systems, and motor products

Mitsui Sumitomo Bank Ningyo-cho Bldg., 5-7, Nihonbashi Odemma-cho, Chuo-ku, Tokyo 103-0011, Japan Tel. +81-3-5847-8070

Fuji Electric Finance and Accounting Support Co., Ltd.

Handling of accounts receivable and accounts payable functions for finance departments of Fuji Electric and its group companies; loan provision and other financial services for Fuji Electric Group companies

Gate City Ohsaki, East Tower, 11-2, Osaki 1-chome, Shinagawa-ku, Tokyo 141-0032, Japan

Tel. +81-3-5435-7330

Hoei Denki Co., Ltd.

Sales, installation, and repair of electrical machinery, control systems, and electronic

6-60, Niitaka 2-chome, Yodogawa-ku, Osaka-shi, Osaka 532-0033, Japan Tel. +81-6-6394-1111

Hokkaido Fuji Electric Co., Ltd.

Sales, installation, and repair of electrical machinery, control systems, and electronic

1-118, Odori Higashi 7-chome, Chuo-ku, Sapporo-shi, Hokkaido 060-0041, Japan Tel. +81-11-221-5511

Fuji Office and Life Service, Co., Ltd.

Printing, copying, document management, advertising, design, travel, insurance, real estate, salary computation outsourcing, and manpower dispatching Gate City Ohsaki, East Tower, 11-2, Osaki 1-chome, Shinagawa-ku, Tokyo 141-0032, Japan

Tel. +81-3-5435-7311

Chichibu Fuji Co., Ltd.

Manufacture and sales of control equipment 755-1, Ogano, Ogano-machi, Chichibu-gun, Saitama 368-0193, Japan Tel. +81-494-75-1111

Ibaraki Fuji Co., Ltd.

Manufacture and sales of power distributors and control equipment 471, Shimokido, Shimotsuma-shi, Ibaraki 304-0028, Japan Tel. +81-296-43-3131

Hoei Plastics Co., Ltd.

Processing of plastics and sheet molding 1-27, Fuji-cho, Yokkaichi-shi, Mie 510-8631, Japan Tel. +81-59-330-1572

Fuji IT Co., Ltd.

Total solutions for information systems, data control, and electronic information

TIS Bldg., 4-3, Akebono-cho 2-chome, Tachikawa-shi, Tokyo 190-0012, Japan Tel. +81-42-540-5170

Shinshu Fuji Electric Co., Ltd.

Development, design, manufacture, and repair of currency handling equipment 2535, Mitakedo, Ueda-shi, Nagano 386-0412, Japan Tel. +81-268-42-7111

Fuji Electric Power Semiconductor Co., Ltd.

Manufacture of semiconductor devices 18-1, Tsukama 4-Chome, Matsumoto-shi, Nagano 390-0821, Japan Tel. +81-263-27-7425

Tottori Electric Manufacturing Co., Ltd.

Manufacture of cleanroom equipment and control devices for vehicles 15, Nanei-cho, Tottori-shi, Tottori 689-1121, Japan Tel. +81-857-53-3111

Fuji Electric IT Center Co., Ltd.

Consulting and training related to the development of computer and network-related software, computer and network processing, information services, etc. Gate City Ohsaki, East Tower, 11-2, Osaki 1-chome, Shinagawa-ku, Tokyo 141-0032,

Tel. +81-3-5435-7300

Fuji Electric Chiba Tech. Co., Ltd.

Maintenance, inspection, repair, etc. of substation equipment; manufacture and sales of electrical and other machinery and equipment

7, Yahata Kaigandori, Ichihara-shi, Chiba 290-8511, Japan Tel +81-436-42-8165

Fuji Electric F-Tech Co., Ltd.

Design, manufacture, and sales of automatic equipment, labor-saving equipment, dies and jigs, and semiconductor application devices; design, manufacture, and repair of medical equipment and electric appliances

160-1 Maesuna, Kohnosu-shi, Saitama 369-0198, Japan

Tel. +81-48-548-5571

Hakko Electronics Co., Ltd.

Development, manufacture, and sales of electronic operation board 238 Kamikashiwano-machi, Hakusan-shi, Ishikawa 924-0035, Japan Tel. +81-76-274-6911

Fuji Electric IT Solutions Co., Ltd.

Sales of computers and communication equipment, development of information processing systems, and provision of related total solutions Sotokanda Center Bldg., 15-12, Sotokanda 6-chome, Chiyoda-ku, Tokyo 101-0021,

Tel. +81-3-5817-5701

Mie Fuji Co., Ltd.

Manufacture of vending machines 1-27, Fuji-cho, Yokkaichi-shi, Mie 510-8631, Japan Tel. +81-59-330-1616

Fuji Electric Thermo Systems Co., Ltd.

Manufacture, sales, and after-sales services related to induction furnaces, induction heating equipment, ozonizers, and environment-related equipment 5520, Minami Tamagaki-cho, Suzuka-shi, Mie 513-8633, Japan Tel. +81-59-383-8833

Fuji Electric FA Service Co., Ltd.

After-sales service and maintenance/inspection, repair, remodeling, and sales of drives in general, including inverters and motors

5520 Minami Tamagaki-cho, Suzuka-shi, Mie 513-8633, Japan Tel. +81-59-383-1859

GE Fuji Meter Co., Ltd.

Design, manufacture, sales, maintenance, and repair of electric meters (including smart meters and meter-related products) used by domestic electric power utilities and other customers

Gate City Ohsaki, East Tower, 11-2, Osaki 1-chome, Shinagawa-ku, Tokyo 141-0032, Japan

Tel. +81-3-5435-6340

FESTEC Co., Ltd.

Servicing, maintenance, and inspection of electrical equipment; maintenance work and construction work contracting

1 Fujimachi, Hino-shi, Tokyo 191-8502, Japan

Tel. +81-42-585-6469

Fuji Electric Tsugaru Semiconductor Co., Ltd.

Manufacture and sales of semiconductor devices 156 Nabekake, Urushikawa, Goshogawara-shi, Aomori 037-0017, Japan Tel. +81-173-35-5671

Consolidated Subsidiaries (Overseas)

Fuji Electric Europe GmbH

Sales of electrical/electronic machinery and components Goethering 58, 63067 Offenbach am Main, GERMANY Tel. +49-69-6690290

Fuji Electric FA (Asia) Co., Ltd.

Sales of electrical distribution and control equipments Room 2015, 20/F., The Metropolis Tower, 10 Metropolis Drive, Hunghom, Kowloon, HONG KONG Tel. +852-2311-8282

Fuji Electric Dalian Co., Ltd.

Manufacture of low-voltage circuit breakers No.3, The Third Street of Northeast, Dalian Economic & Technical Development Zone, Dalian 116600, THE PEOPLE'S REPUBLIC OF CHINA Tel. +86-411-8762-2000

Fuji Electric Taiwan Co., Ltd.
Sales of semiconductor devices, electrical distribution and control equipment, and drive control equipment

10F, No. 168, Song Jiang Rd., Taipei, TAIWAN, R.O.C. PO#10459 Tel. +866-2-2511-1820

Fuji Electric Corp. of America

Sales of electrical machinery and equipment, semiconductor devices, drive control equipment, and devices

50 Northfield Avenue, Edison, NJ 08837, U.S.A.

Tel. +1-732-560-9410

Fuji Electric Asia Pacific Pte. Ltd.

Sales of electrical distribution and control equipment, drive control equipment, and semiconductor devices

171, Chin Swee Rd., #12-01, San Centre, SINGAPORE 169877

Tel. +65-6533-0010

Fuji Electric Philippines, Inc.

Manufacture of semiconductor devices 107 Enterprise Drive, Special Export Processing Zone II, Carmelray, Industrial Park,Canlubang, Calamba, Laguna, PHILIPPINES Tel. +63-2-844-6183

Fuji Electric (Malaysia) Sdn. Bhd.

Manufacture of magnetic disk and aluminum substrate for magnetic disk Lot No. 5, Industrial Zone Phase 1, Kulim Hi-Tech Industrial Park, 09000 Kulim, Kedah Darul Aman, MAI AYSIA

Tel. +60-4-403-1111

Fuji Electric (China) Co., Ltd.

Sales of locally manufactured or imported products in China, and export of locally manufactured products

F27, International Corporate City, No.3000 Zhongshan North Rd., Shanghai 200063 THE PEOPLE'S REPUBLIC OF CHINA

Tel. +86-21-5496-1177

Fuji Electric (Shenzhen) Co., Ltd.

Manufacture and sales of photoconductors and semiconductor devices High-technology Industrial Zone, Feng Tang Rd., Fu Yong, Bao An, Shenzhen, Guangdong 518103, THE PEOPLE'S REPUBLIC OF CHINA Tel. +86-755-2734-2910

Wuxi Fuji Electric FA Co., Ltd.

Manufacture and sales of low/high-voltage inverters, temperature controllers, gas analyzers, and UPS

Lot No.28, Xi Mei Road, New District, Wuxi, Jiangsu 214028, THE PEOPLE'S REPUBLIC OF CHINA

Tel +86-510-8815-2088

Fuji Electric Hong Kong Co., Ltd.

Sales of semiconductor devices and imaging device products Unit 227-230, 2nd Floor, Core Building 2, No.1 Science Park West Avenue, Hong Kong Science Park, Shatin, N.T., HONG KONG Tel. +852-2664-8699

Shanghai Fuji Electric Switchgear Co., Ltd.

Manufacture and sales of switching equipment, monitoring control appliances, and related facilities and products 1559 Hangnan Rd., Nanqiao, Fengxian, Shanghai 201400, THE PEOPLE'S REPUBLIC OF CHINA Tel. +86-21-5718-1234

Fuji Electric Motor (Dalian) Co., Ltd.

Manufacture of industrial motors 3-2, No.3 Dongbei Street, Dalian Economic & Technical Development Zone, Dalian 116600, THE PEOPLE'S REPUBLIC OF CHINA

Fuji Electric Semiconductor (Malaysia) Sdn. Bhd.

Manufacture of semiconductor devices Lot No. 4, Industrial Zone Phase 1, Kulim Hi-Tech Industrial Park, 09000 Kulim, Kedah Darul Aman, MALAYSIA

Tel. +60-4-494-5800

Hoei Hong Kong Co., Ltd.

Sales of electrical/electronic components Unit 310-311, Mirror Tower, 61 Mody Rd., Tsim Sha Tsui East, Kowloon, HONG KONG Tel. +852-2369-8186

Fuji Electric (Changshu) Co., Ltd.

Manufacture and sales of electromagnetic contactors and thermal relays NO.18, Dongshan Rd., Changshu City, Jiangsu Province 215500 THE PEOPLE'S REPUBLIC OF CHINA Tel. +86-512-5284-5642

Fuji Electric FA Korea Co., Ltd.

Sales of power distribution and control equipment and drive control equipment 16F Shinsong Bldg., 25-4 Youido-dong, Youngdungpo-gu, Seoul 150-010, KOREA Tel. +82-2-780-5011

Shanghai Fuji Electric Transformer Co., Ltd.

Manufacture and sales of molded case transformers 1557 Hangnan Rd., Nanqiao Fengxian, Shanghai 201400 THE PEOPLE'S REPUBLIC OF CHINA Tel. +86-21-5718-7705

Fuji Electric Power Supply (Thailand) Co., Ltd.

Manufacture and sales of small- to medium-size UPS and internal power supplies 60/79 Moo 19 Navanakorn Ind. Est. Phase2 Klong Nueng, Klong Luang, Pathumthani 12120 THAILAND

Tel. +66-0-2909-5998

Fuji Electric France S.A.S.

Manufacture and sales of measurement and control devices 46, rue Georges Besse, ZI du Brezet, 63039 Clermont-Ferrand, Cedex 2, FRANCE Tel. +33-4-73-98-26-98

Equity-method Affiliates

METAWATER Co., Ltd.

Manufacture and sales of various equipment and electric equipment for facilities in the water/environment fields; design, construction, and unit contract of various plants Shiroyama Trust Tower, 3-1 Toranomon 4-chome, Minato-ku, Tokyo 105-6029, Japan Tel. +81-3-6403-7500

METAWATER SERVICE Co., Ltd.

Operation and maintenance work of water supply, sewage, and waste processing facilities

Tel. +81-52-884-6900

Fuji Furmanite Co., Ltd.

Plumbing sealing (leakage repair) contracting 16-1, Miyauchi 4-chome, Nakahara-ku, Kawasaki-shi, Kanagawa 211-0051, Japan Tel. +81-44-948-8833

Fuji Furukawa E&C (Thailand) Co., Ltd.

Design and installation contracting for electric facilities construction 2922/218 Charn Issara Tower II , 14th Floor, New Petchburi Rd., Bangkapi, Huay Khwang, Bangkok 10310, THAILAND Tel. +66-2-308-2703

Domestic Sales and Service Offices

Head Office Region

Head Office Tel: +81-3-5435-7111 Kanda Office Tel: +81-3-5816-7901

Hokkaido Region

2 Hokkaido Division Tel: +81-11-261-7231 **Donan Branch** Tel: +81-143-44-6800 Tomakomai Service Center Tel: +81-144-57-3330 Obihiro Service Center Tel: +81-155-27-1621 **Kushiro Service Center** Tel: +81-154-32-4888

Tohoku Region

3 Tohoku Division Tel: +81-22-225-5351 Iwate Branch Tel: +81-198-26-5161 Aomori Service Center Tel: +81-17-777-7802 Akita Service Center Tel: +81-18-824-3401 Koriyama Service Center Tel: +81-24-932-0879

Kanto Region

4 Shin yokohama Service Center

Tel: +81-45-476-7841

Higashikanto Department

Tel: +81-43-266-7622 Kashima Service Center Tel: +81-299-91-0335 Hitachinaka Service Center

Tel: +81-29-275-2951

5 Kitakanto Department Tel: +81-48-834-3111 Maebashi Branch Tel: +81-27-251-4577 Matsumoto Branch Tel: +81-263-48-2763

Hokuriku Region

6 Hokuriku Division Tel: +81-76-441-1231 Niigata Branch Tel: +81-25-284-5325 **Fukui Service Center** Tel: +81-776-21-7170 Hokuriku Office, Chubu Div.

Tel: +81-76-291-7550

Chubu Region

Chubu Division Tel: +81-52-746-1000 Toyoda Department Tel: +81-566-83-9915 Shizuoka Branch Tel: +81-54-280-6673 Mishima Branch Tel: +81-55-976-3331 Hamamatsu Branch Tel: +81-53-413-6161 Mie Branch Tel: +81-59-353-3471

Kansai Region

8 Kansai Division Tel: +81-6-6455-3800 **Kobe Department** Tel: +81-78-371-3288 Kobe Office, Kobe Service Center

Tel: +81-78-991-2151 Sennan Service Center Tel: +81-72-466-0570 Tsuruga Service Center Tel: +81-770-22-0262

Chugoku Region

Ohugoku Division Tel: +81-82-247-4231 Yamaguchi Branch Tel: +81-836-21-3177 Higashichugoku Branch Tel: +81-86-422-0922 **Shunan Service Center** Tel: +81-834-32-1780 Fukuyama Service Center Tel: +81-84-957-0747

Shikoku Region

 Shikoku Division Tel: +81-87-851-9101 Matsuvama Branch Tel: +81-89-933-9100 Kochi Branch Tel: +81-88-824-8122 Tokushima Branch Tel: +81-88-657-4110

Kyushu / Okinawa Region

 Kvushu Division Tel: +81-92-262-7800 Tel: +81-93-562-2323 Kokura Branch **Ooita Branch** Tel: +81-97-532-9161 Nagasaki Branch Tel: +81-95-822-6165 Tel: +81-96-334-7781 **Kumamoto Branch** Tel: +81-985-24-7281 Miyazaki Branch Kagoshima Branch Tel: +81-99-286-1234 Okinawa Division Tel: +81-98-862-8625

Main Domestic Manufacturing Sites

Kawasaki Factory

1-1, Tanabeshinden, Kawasaki-ku, Kawasaki-shi, Kanagawa 210-9530

Products: Steam turbines, waterwheels, generators, electric motors, nuclear power plant equipment, electric dust collectors, etc.

Suzuka Factory

5520, Minamitamagaki-cho, Suzuka-shi, Mie 513-8633 Products: General-purpose inverters, servo systems, motors, generators, etc.

Matsumoto Factory

4-18-1 Tsukama, Matsumoto-shi, Nagano 390-0821 Products: Semiconductor devices, photoconductors

4 Yamanashi Factory

221-1 lino, Minami -Alps-shi, Yamanashi 400-0222 Products: Semiconductor devices

Sumamoto Factory

4003-1 Koei, Nankanmachi, Tamana-gun, Kumamoto 861-0814 Nankan Tobu Industrial Park Products: Solar cells

6 Tokyo Office

1 Fujimachi, Hino-shi, Tokyo 191-8502 Products: Distributed controllers, data transmission equipment, quard/control monitoring equipment, distribution boards, radiation equipment and systems, IMM, MEMS, measurement instruments, sensor instruments

4-1-1, Takatsukadai, Nishi-ku, Kobe, Hyogo 651-2271 Products: Power distributors, control equipment, control devices for railcars, high-voltage inverters, uninterruptible power supply systems, etc.

8 Chiba Factory

7 Yahatakaigandori, Ichihara-shi, Chiba 290-8511 Products: Transformers, switching devices, rectifiers, fuel cells, etc

Tsukuba Factory

36-1 Kasuminosato, Ámi-machi, Inashiki-gun, Ibaraki 300-0396

(Matsumoto Production Dept.)

4010-31 Minami-Nishihara, Wada, Matsumoto-shi, Nagano 390-1242

Products: Uninterruptible power supply systems, generators, switching power supplies

Fukiage Factory

1-5-45 Minami, Konosu-shi, Saitama 369-0192 Products: Magnetic switches, command switches, high-voltage vacuum circuit breakers, electric power management devices. control relays, safety devices

Otawara Factory

1043 Nakadawara, Ohtawara-shi, Tochigi 324-8510 Products: Earth-leakage circuit breakers, molded-case circuit breakers, timers, counters, gas-related equipments, limit switches



Mie Factory

1-27 Fujichou, Yokkaichi-shi, Mie 510-8631 Products: Vending machines, Cold chain equipments

Corporate Outline

Corporate Outline

Company Name:

FUJI FLECTRIC CO., LTD.

Established:

August 29, 1923

Registered Address:

1-1, Tanabeshinden, Kawasaki-ku, Kawasaki-shi, Kanagawa 210-9530, Japan

Head Office:

Gate City Ohsaki, East Tower, 11-2, Osaki 1-chome, Shinagawa-ku, Tokyo 141-0032, Japan

Capital Stock:

¥47.5 billion (Year ended March 31, 2012)

Number of Employees (consolidated)

24.973 (As of March 31, 2012)

Net Sales (consolidated)

¥703.5 billion (Year ended March 31, 2012)

Management (As of October 1, 2012)

Directors

Michihiro Kitazawa

President and Chairman of the Board of Directors

Yoshio Okuno

Representative Director

Hisao Shigekane

Representative Director

Hiroaki Kurokawa

Outside Director

Motoyuki Suzuki

Outside Director

Takashi Okimoto

Outside Director

Michio Abe

Director

Takamichi Hamada

Director

Naoto Yoneyama

Director

Auditors

Keiichi Hirata

Standing Auditor

Toshio Shinozaki

Standing Auditor

Takahiko Ito

Outside Auditor

Yoshiki Sato

Outside Auditor

Akiko Kimura

Outside Auditor

Executive Officers

Michihiro Kitazawa

President and Chairman of the Board of Directors General Management

Yoshio Okuno

Executive Vice President and Elected Corporate Director Assistant to the President, Sales Management Corporate General Manager, Global Business Group

Hisao Shigekane

Executive Vice President and Elected Corporate Director
Assistant to the President
Corporate General Manager,
Corporate Management Planning
Headquarters
General Manager, Export
Administration Office
Compliance Management
In charge of crisis management

Michio Abe

Senior Managing Executive Officer Corporate General Manager, Production & Procurement Group

Takamichi Hamada

Senior Managing Executive Officer In charge of external affairs and marketing

Naoto Yoneyama

Managing Executive Officer Corporate General Manager, Power & Social Infrastructure Business Group In charge of construction business

Kenzo Sugai

Executive Officer Corporate General Manager, Sales Group

Takashi Kusaka

Executive Officer Corporate General Manager, Industrial Infrastructure Business Group

Motofumi Matsumura

Executive Officer Corporate General Manager, Power Electronics Business Group

Kuniaki Yanagisawa

Executive Officer
Corporate General Manager,
Electronic Devices Business Group

Hidehiko Asahi

Executive Officer Corporate General Manager, Food & Beverage Distribution Business Group

Naoya Eguchi

Executive Officer Corporate General Manager, Corporate R&D Headquarters

Toshihiko Ishihara

Executive Officer General Manager, Human Resources and General Affairs Office

Junichi Matsumoto

Executive Officer General Manager, Corporate Finance Office, Corporate Management Planning Headquarters

Fumio Ito

Executive Officer General Manager, ED&C Division, Power Electronics Business Group President and Representative Director, Fuji Electric FA Components & Systems Co., Ltd.



This mark symbolizes the commitment of Fuji Electric to environmental protection.









