

# Consolidated Statements of Cash Flows

Years ended March 31, 2025 and 2024

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2025	2024	2025
<b>Cash Flows from Operating Activities:</b>			
Profit before income taxes	¥133,661	¥114,032	\$ 897,060
Depreciation and amortization	57,341	51,875	384,842
Increase in allowance for doubtful accounts	1,277	4,241	8,575
Increase(Decrease) in provision for product warranties	986	(1,071)	6,617
Interest and dividend income	(3,475)	(3,346)	(23,327)
Interest expense	3,335	2,101	22,385
Foreign exchange gain	(162)	(428)	(1,090)
Gain on sale of noncurrent assets	(132)	(966)	(891)
Gain on sale of investment securities	(16,644)	(6,855)	(111,706)
Loss on disposal of noncurrent assets	987	1,441	6,629
Loss on devaluation of investment securities	107	171	718
Settlement payments	3,780	—	25,369
Settlement received	(3,000)	—	(20,134)
Changes in operating assets and liabilities:			0
Trade receivables and contract assets	11,770	(35,699)	78,996
Inventories	(11,670)	(21,360)	(78,323)
Trade payables	(14,999)	3,516	(100,668)
Contract liabilities	12,104	4,357	81,239
Other, net	128	3,058	861
Cash generated from operations	175,394	115,067	1,177,152
Interest and dividends received	3,474	3,438	23,316
Interest expenses paid	(3,286)	(2,166)	(22,059)
Income taxes paid	(33,662)	(31,481)	(225,921)
Settlement received	3,000	—	20,134
Net cash provided by operating activities	144,920	84,858	972,622
<b>Cash Flows from Investing Activities:</b>			
Purchase of property, plant and equipment	(76,748)	(66,960)	(515,088)
Proceeds from sale of property, plant and equipment	267	1,182	1,793
Purchase of intangible assets	(10,006)	(7,243)	(67,158)
Purchase of investment securities	(277)	(318)	(1,863)
Proceeds from sale of investment securities	18,492	11,626	124,113
Payments of loans receivable	(10,499)	(18,313)	(70,465)
Collection of loans receivable	10,681	17,277	71,690
Other, net	4,706	331	31,581
Net cash used in investing activities	(63,384)	(62,418)	(425,397)
<b>Cash Flows from Financing Activities:</b>			
Net Decrease (Increase) in short-term loans payable	(37,247)	38,023	(249,979)
Proceeds from long-term loans payable	15,113	15,000	101,432
Repayment of long-term loans payable	(28,517)	(37,885)	(191,389)
Proceeds from issuance of bonds	10,000	—	67,114
Redemption of bonds	—	(15,000)	—
Repayments of lease obligations	(20,675)	(24,468)	(138,764)
Proceeds from sale of treasury stock	2,407	0	16,158
Purchase of treasury stock	(2,340)	(26)	(15,706)
Purchase of treasury shares of subsidiaries	(20)	—	(136)
Cash dividends paid	(21,424)	(17,140)	(143,788)
Cash dividends paid to non-controlling interests	(3,542)	(4,370)	(23,776)
Other, net	(1)	(2)	(2)
Net cash used in financing activities	(86,246)	(45,868)	(578,836)
<b>Effect of Exchange Rate Changes on Cash and Cash Equivalents</b>	637	4,806	4,275
<b>Net Decrease in Cash and Cash Equivalents</b>	(4,073)	(18,622)	(27,336)
<b>Cash and Cash Equivalents at Beginning of Year</b>	65,543	84,165	439,890
<b>Increase in Cash and Cash Equivalents Resulting from Change in Scope of Consolidation</b>	1,205	—	8,087
<b>Cash and Cash Equivalents at End of Year</b>	¥ 62,675	¥ 65,543	\$ 420,641

The accompanying Notes to the Consolidated Financial Statements are an integral part of these statements.