## Notes to the Consolidated Financial Statements

### Note 1. Basis of Preparing Consolidated Financial Statements

The accompanying consolidated financial statements of Fuji Electric Co., Ltd. (the "Company") and consolidated subsidiaries (together, the "Companies") are prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to application and disclosure requirements of International Financial Reporting Standards, and are compiled from the consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Law of Japan.

In preparing these statements, certain reclassifications and

rearrangements have been made to the consolidated financial statements prepared domestically in Japan in order to present these statements in a form that is more familiar to readers outside Japan.

In addition, the notes to the consolidated financial statements include additional information which is not required under accounting principles generally accepted in Japan.

Certain amounts in the prior year's financial statements have been reclassified to conform to the current year's presentation.

## Note 2. Summary of Significant Accounting Policies

#### a. Principles of Consolidation

The consolidated financial statements for the year ended March 31, 2024 include the accounts of the Company and its 68 significant subsidiaries and its 4 subsidiaries and affiliates are accounted for by the equity method (70 and 4 in 2023).

Under the control or influence concept, the accompanying consolidated financial statements include the accounts of the Company and, with minor exceptions, those of its subsidiaries, whether directly or indirectly controlled, and those companies over which the Companies have the ability to exercise significant influence are accounted for by the equity method. All significant intercompany balances and transactions have been eliminated in consolidation. All material unrealized profits included in assets resulting from transactions within the Companies are eliminated. The Company does not consolidate nor apply the equity method to subsidiaries or affiliates whose gross assets, net sales, profit (loss) and retained earnings are not significant to the consolidated financial statements.

Investments in unconsolidated subsidiaries and affiliates are stated at cost.

The balance sheet date of certain consolidated subsidiaries is December 31 or January 31. In principle, the financial statements of such subsidiaries were tentatively prepared in accordance with the fiscal year of the Company, and those were consolidated.

In the elimination of investments in subsidiaries, the assets and liabilities of the subsidiaries, including the portion attributable to non-controlling shareholders, are evaluated using the fair value at the time the Company acquired control of the respective subsidiaries.

Goodwill resulting from the difference between the cost and the underlying net assets at the respective dates of acquisition are being amortized over a period of 5 or 10 years.

#### b. Cash Equivalents

For the purpose of the consolidated statements of cash flows, the Companies consider all short-term, highly liquid instruments with a maturity of three months or less to be cash equivalents.

#### c. Inventories

Raw materials are mainly stated at cost, determined by the most recent purchase price method. Finished goods and work in process are mainly stated at actual cost determined by

accumulated production cost for contract items or average cost for regular production items, except that finished goods of certain consolidated subsidiaries are priced by the most recent purchase price method. In accordance with accounting practices generally accepted in the heavy electric industry, inventories include items with a manufacturing period exceeding one year.

Inventories with lower profitability were written down and the losses on valuation were included in cost of sales.

#### d. Securities

#### Other securities

Securities with quoted market price are stated at fair value. Unrealized gains and losses, net of taxes, are reported in a separate component of net assets.

Securities with no quoted market price are stated at cost determined by the moving-average method.

#### e. Derivatives and Hedging Activities

The Companies enter into derivative financial instruments ("derivatives"), including foreign currency forward contracts to hedge foreign exchange risk associated with certain assets and liabilities denominated in foreign currencies.

In addition, the Companies enter into commodity swap agreements to hedge the risk of fluctuation of commodity prices for raw materials.

Derivative financial instruments and foreign currency transactions are classified and accounted for as follows:

- a) Except as described in the following paragraphs b) and c), all derivatives are recognized as either assets or liabilities and measured at fair value, and forward contracts applied for forecasted transactions are measured at fair value but the unrealized gains/losses are deferred until the underlying transactions are completed if the forward contracts qualify for hedge accounting.
- b) Trade receivables and trade payables denominated in foreign currencies for which foreign exchange forward contracts are used to hedge the foreign currency fluctuations are accounted for allocation treatment ("Furiate shori") where these receivables and payables are translated at the contracted rate if the forward contracts qualify for hedge accounting.

#### f. Depreciation

#### 1) Tangible fixed assets (excluding leased assets)

Depreciation is computed by the straight-line method. The range of useful lives is from 15 to 50 years for buildings and from 5 to 12 years for machinery and equipment.

#### 2) Leased assets

Depreciation is computed by the straight-line method over the lease period assuming no residual value.

#### g. Allowance for Doubtful Accounts

The allowance for doubtful accounts is stated in amounts considered to be appropriate based on the Companies' past credit loss experience and an evaluation of potential losses in the receivables outstanding.

#### h. Provision for Directors' Retirement Benefits

For certain consolidated subsidiaries, provision for directors' retirement benefits were provided mainly at an amount to be required at the year-end according to internal regulations.

#### i. Provision for product warranties

To prepare for potential warranty costs, provision for product warranties is recorded based on the past occurrence of the defects and expected specific events.

#### j. Retirement Benefits

- (1) The retirement benefit obligation for employees is attributed to each period by the benefit formula method over the estimated years of service of the eligible employees.
- (2) Prior service costs are amortized by the straight-line method within the average remaining years of service of the employee participants. The actuarial gains and losses are amortized by the straight-line method within the average remaining years of service of the employee participants from the next period in which they arise, respectively.

#### k. Research and Development Costs

Research and development costs are recognized as expenses when they are incurred.

#### I. Recognition for Revenue and Costs

In accordance with the following five-step approach, the Companies recognize a transfer of a promised good or service to a customer as revenue in an amount which reflects the consideration expected to be entitled in exchange for the good or service.

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract.
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognize revenue when (or as) the Companies satisfies a performance obligation

The Companies are engaged in a wide range of business activities, such as product development, production, sales, and services. The details of the main performance obligations related to revenues from the contracts with the customers in the main business and the normal time points to satisfy the performance obligations(normal time points to recognize revenues) are as follows.

#### (1) Sales of standard products

For the performance obligation, control of goods is transferred to a customer at a point in time.

For domestic sales, the Companies recognize revenue upon shipment because the period from shipment to transfer of control of goods to customer is the normal period. (Application of shipping standards) For domestic sales which do not apply shipping standards, the Companies recognize revenue upon delivery of goods to a customer.

For export transactions, the Companies recognize revenue upon delivery of goods to customer specified in trade terms.

(2) Sales of job-order production goods, contract works and rendering of services

For the performance obligation, the Companies apply the method that revenue is recognized over time by measuring progress toward complete satisfaction of performance obligations (the cost-based input method is used in measuring the progress). The progress toward complete satisfaction of performance obligations is determined based on the ratio of costs incurred to the end of the fiscal year to the estimate of the total cost of the contract. In the case that progress cannot be reasonably estimated, the Companies recognize revenue under the cost recovery method only to the extent of the costs incurred that are expected to be recovered. For maintenance contracts, etc., in which services are rendered to customers evenly over the contract period, the Companies recognize revenue on a straight-line basis over the contract period. When an invoiced amount (right to invoice) directly corresponds to the consideration amount for the satisfied performance obligation, the Companies recognize revenue by the amount in which the invoice is entitled. Regarding estimates of progress toward complete satisfaction of performance obligations, the Companies apply a method that appropriately reflects the transfer of control and consistently apply it to similar performance obligations. In addition, the progress toward complete satisfaction of performance obligations is appropriately reviewed at the end of the fiscal year.

#### m. Income Taxes

The provision for income taxes is computed based on the pretax income included in the consolidated statements of income. The Company filed a consolidated tax return, which allows companies to file tax payments on the combined basis of profits or losses of the parent company and its wholly owned domestic subsidiaries. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted tax laws to the temporary differences.

#### n. Foreign Currency Transactions

All monetary receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rates at the balance sheet date. The foreign exchange gains and losses from translation are recognized in the consolidated statements of income to the extent that they are not hedged by forward exchange contracts.

#### o. Foreign Currency Financial Statements

Assets, liabilities, and revenue and expense accounts of the foreign consolidated subsidiaries are translated into Japanese yen at the current exchange rate as of the balance sheet date except for share-holders' equity, which is translated at the historical rate.

Differences arising from such translation are included in foreign currency translation adjustments and non-controlling interests in consolidated subsidiaries as a separate component of net assets.

#### p. Amounts Per Share

Basic profit per share is computed based on the profit attributable

to common shareholders of the parent and the weighted average number of shares of common stock outstanding during the year, and diluted profit per share is computed based on the profit attributable to owners of parent's common stock and weighted average number of shares of common stock outstanding during each year after giving effect to the dilutive potential of shares of common stock to be issued upon the exercise of warrants and stock subscription rights.

Net assets per share are computed based on the net assets excluding share subscription rights and non-controlling interests and the number of shares of common stock outstanding at the year end.

#### q. Other Significant Accounting Policies for **Preparation of Consolidated Financial Statements**

The Company and some domestic consolidated subsidiaries applied the Group Tax Sharing System from the beginning of the current fiscal year.

#### r. Accounting Standard for Disclosure of Accounting Estimates

1. Revenues recognized over time by measuring progress toward complete satisfaction of performance obligations (1) Amounts recorded for the year ended March 31, 2024 and 2023 were as follows:

	Millions	U.S. dollars (Note 3)	
	2024	2023	2024
Sales	¥120,042	¥107,118	\$794,984
Ending balance of contract assets (construction contract receivable for the previous fiscal year)	75,387	56,693	499,256

Note: The above amounts represent unfinished, undelivered, or imcomplete contracts of job-order production goods, construct works and rending of service, which recognize revenues over time by measuring progress toward complete satisfaction of performance obligations, as of the end of the current fiscal year. (Contracts which have satisfied the all performance obligations are not included. In addition, contracts in which revenues are recognized under the cost recovery method, which recognizes revenue only to the extent of the costs incurred expected to be recovered in the case that progress cannot be reasonably estimated, are not included.)

#### (2) Supplemental information for understanding the consolidated financial statements

#### a. Calculation method

For construction contracts, the Companies apply the method that revenue is recognized over time by measuring progress toward complete satisfaction of performance obligations(the cost-based input method is used in measuring the progress). The progress toward complete satisfaction of performance obligations is determined based on the ratio of costs incurred to the end of the fiscal year to the estimation of the total cost of the contract.

#### b. Key assumption

The estimates of total costs are calculated by aggregating objective prices such as third party quotations and internally approved standard unit prices. However, the estimates of total costs are the key assumption because the Companies also rely on their specialized knowledge of and experience in construction contract.

#### c. Effect on the subsequent fiscal year

Since construction contracts are, in general, long-term contracts, construction contracts may potentially be modified and there may be fluctuations in material, labor, and other such costs while construction contracts are still in progress. Corresponding to changes in the estimates of total costs, progress rates change and the amount of revenue to be recognized in the subsequent fiscal year may be affected.

#### 2. Calculation of defined benefit obligation

#### (1) Amounts recorded for the year ended March 31, 2024 and 2023 were as follows:

	Millions of yen		U.S. dollars (Note 3)
	2024	2023	2024
Net defined benefit asset	¥25,401	¥19,918	\$168,223
Net defined benefit liability	63,803	60,345	422,540
Remeasurements of defined benefit plans	782	(2,013)	5,181

## (2) Supplemental information for understanding the consolidated financial statements

#### a. Calculation method

The Companies primarily apply defined benefit plans. Defined benefit obligation for defined benefit plans is estimated by payment calculation standard, based on discount rates and actuarial assumptions, such as mortality rates, retirement rates, salary inflation etc.

#### b. Key assumption

Discount rates are calculated by the yield curve equivalent approach primarily based on high quality corporate bonds.

#### c. Effect on the subsequent fiscal year

In the case that it is necessary to review discount rates, which are used to calculate defined benefit obligation, net defined benefit asset, net defined benefit liability, and remeasurements of defined benefit plans for the subsequent fiscal year may be affected.

## s. Change in accounting policy that are difficult to distinguish from changes in Accounting estimates

## Change in the depreciation method for property, plant and equipment

The Company and its domestic consolidated subsidiaries changed the depreciation method for property, plant and equipment from previously adopted declining-balance method to the straight-line method from the fiscal year ended March 31,2024.

The Companies have focused on our resources to the power electronics systems and semiconductors in order to strengthen these business which lead our growth from the fiscal year ended March 31 2020, under the Medium-Term Management Plan "Reiwa Prosperity 2023" which ended the fiscal year ended March 31, 2024.

In addition, the Companies promote the standardization of platform and the reinforcement and optimization for production system such as in-house manufactuaring in domestic factories.

Under such circumstances, the Companies reconsidered the actual usage of domestic property, plant and equipment on the occation of the large-scare investment in order to correspond to growing demand of the power semiconductors for electric vehicles (xEV). As a result of the reconsideration, the production volume is expected to stabilize on the back of solid demand and domestic property, plant and equipment are expected to operate more stably from the current consolidated fiscal year onwards.

For these reasons, the Companies have determined that the straight-line method, which allocates costs evenly over their useful lives, can more appropriately reflect the actual usage of property, plant and equipment.

Thousands of

As a result of this change, compared to the amounts that would have resulted if the previous depreciation method had been used, operating profit, ordinary profit and profit before income taxes for the fiscal year ended March 31, 2024 increased by ¥4,874(\$32,278thousand) million, respectively.

#### t. Unapplied accounting standards

- "Accounting Standard for Income Taxes Current" (ASBJ Statement No. 27, October 28, 2022, Accounting Standards Board of Japan)
- "Accounting Standard for Presentation of Comprehensive Income" (ASBJ Statement No. 25, October 28, 2022)
- "Implementation Guidance on Accounting Standard for Tax Effect Accounting" (ASBJ Guidance No. 28, October 28, 2022, ASBJ)

#### (1) Overview

Transferring the practical guidelines on tax effect accounting at the JICPA to the ASBJ has been completed, after the release of ASBJ Statement No. 28 "Partial Amendments to Accounting Standard for Tax Effect Accounting" etc. in February 2018. In the course of deliberations, two issues would be considered again after the release of ASBJ Statement No.28. The result of consideration as follows.

- Classification of tax expenses (taxation on other comprehensive income)
- Tax effect on the sale of shares of subsidiaries or affiliates when the group corporation taxation is applied.

#### (2) Schedule date of adoption

The accounting standard will be applied from the beginning of the fiscal year ending March 31, 2025.

## (3) Impact of adoption of accounting standard and implementation guidance

The effect of the application of the "Accounting Standard for Income Taxes-Current" and other related accounting standards on the consolidated financial statements is currently under evaluation.

## Note 3. U.S. Dollar Amounts

The U.S. dollar amounts included in the accompanying consolidated financial statements and notes thereto represent the arithmetic results of translating yen into U.S. dollars at

¥151=U.S.\$1, the approximate exchange rate as of March 31, 2024. The U.S. dollar amounts are presented solely for the convenience of the readers outside Japan.

### Note 4. Inventories

Inventories as of March 31, 2024 and 2023 consisted of the following:

	Millions	Thousands of U.S. dollars (Note 3)	
	2024	2023	2024
Merchandise and finished goods	¥ 77,539	¥ 64,500	\$ 513,507
Work in process	51,772	54,642	342,866
Raw materials	96,824	79,549	641,214
Inventories	¥226,135	¥198,691	\$1,497,587

Losses on valuation of inventories with lower profitability were ¥1,878 million (\$12,437 thousand) and ¥2,109 million for the years ended March 31, 2024 and 2023, respectively. These were included in cost of sales.

## Note 5. Pledged Assets and Financial Assets Accepted as Collateral

The amounts of assets pledged as collateral for trade payables and short-term debt as of March 31, 2024 and 2023 were as follows:

	Millions	s of yen	U.S. dollars (Note 3)
	2024	2023	2024
Investment securities	¥ 21	¥ 17	\$ 143
Property, plant and equipment	396	424	2,623
Total	¥ 417	¥ 441	\$2,767

Collateralized liabilities as of March 31, 2024 and 2023 were as follows:

	Millions	Millions of yen	
	2024	2023	2024
Trade payables	¥ 3	¥ 78	\$ 23
Short-term debt	306	291	2,029
Total	¥ 309	¥ 369	\$2,052

### Note 6. Financial Instruments

#### 1. Status of financial instruments

exposed to customer credit risk.

#### (1) Policy regarding financial instruments

The Companies limit the scope of their cash and fund management activities to short-term deposits. When raising funds, the Companies have a policy of relying principally on bank borrowings, bonds payable and commercial paper. The Companies mainly raise the operating funds through short-term loans payable and commercial paper, and the funds relating to capital investments through long-term loans payable and bonds payable. The Companies make use of derivatives to reduce risk, as explained below, and have a policy of not engaging in derivative transactions for speculative purposes.

## (2) Details of financial instruments and associated risk In the course of its business activities, trade receivables are

In addition, trade receivables denominated in foreign currencies arising from international business are exposed to exchange risk. The Companies hedge the exchange risk, by using foreign exchange forward contracts within the range prescribed relating to the net amount of the trade receivables denominated in foreign currencies, offset by the amount of the trade payables denominated in the same currencies.

Short-term investments and investment securities are comprised primarily of stocks of companies with which the Companies have business relation and are exposed to market price risk.

Trade payables are mostly payable within one year. Some trade payables are denominated in foreign currencies and exposed to exchange risk. The Companies hedge the exchange risk of the trade payables denominated in foreign currencies in principle, except for the amount within that of trade receivables denominated in the same currencies, by using foreign exchange forward contracts.

Short-term loans payable and commercial paper are primarily raised for the purpose of maintaining operating funds. Bonds payable, long-term loans payable and lease obligations on finance lease transactions are primarily raised for the purpose of preparing capital investment. The maturities of these bonds payable, long-term loans payable and lease obligations on finance lease transactions are up to 14 years at the longest after the balance sheet date. Some are exposed to interest rate fluctuation and exchange risk.

Regarding derivatives, the Companies employ foreign exchange forward contracts to reduce the risk of foreign currency exchange movements that arise from the previously mentioned receivables and payables denominated in foreign currencies. In addition, the Companies use commodity swap transactions to reduce the risk of fluctuation of commodity prices for raw materials. As hedging instruments under hedge accounting, the Companies enter into these derivative transactions in accordance with Companies' policies to reduce the corresponding risk to each hedged item. The Companies compare the market change of hedged items and hedging instruments or the cash flow changes. Assessment of effectiveness for hedging activities depends on the ratio of the amount of change.

# (3) Systems for management of financial instruments risk a) Credit risk management (the risk that transaction partners may default on their obligations to the Companies)

The credit risk in relation to trade receivables from customers, pursuant to criteria for managing credit exposure, is managed by controlling due dates and balances of each customer. In addition, the Companies manage to identify doubtful receivables earlier and mitigate their risk caused by aggravation of the financing position, etc.

Because the counterparties to derivative transactions are limited to authentic financial institutions, the Companies do not anticipate any losses arising from credit risk.

#### b) Market risk management (the risks arising from fluctuations in exchange rates, interest rates and other indicators)

The Companies, in principle, employ foreign exchange forward contracts to reduce the risk of foreign currency exchange movements that arise from the previously mentioned receivables and payables denominated in foreign currencies. In addition, the Companies use commodity swap transactions to reduce the risk of fluctuation of commodity prices for raw materials.

Regarding investment securities, the Companies periodically review the market value of such financial instruments and the financial position of the issuer (the company having business transactions with the Companies). In addition, other than debt securities to be held until maturity, the Companies review the status of these investments on a continuing basis.

Derivative transactions have been entered into in accordance with the Companies' policies. The execution of derivatives, which is based on the application of each section, is mainly controlled by the Finance Department of each company, or by the Material Section regarding commodity swap transactions. In addition, the Finance Department periodically reports to the management and each section, and strictly performs risk management relating to derivative transactions.

#### c) Liquidity risk management (the risk that the Companies may not be able to meet its payment obligations on the scheduled date)

The Companies reduce the liquidity risk by having each company review and revise cash management plans monthly or timely.

## (4) Supplementary explanation of the estimated fair value of financial instruments and related matters

Since variable factors are taken into account in computing the fair value of financial instruments, the price is may fluctuate depending on different assumptions adopted. In addition, the contract (notional) amount of derivatives in "Note 8. Derivatives" is not an indicator of the actual market risk involved in derivative transactions.

#### 2. Estimated fair value and other matters related to financial instruments

Carrying amounts on the consolidated balance sheets as of March 31, 2024 and 2023, estimated fair value and the variance between them are shown in the following table.

		Millions of yen 2024		
	Carrying amounts	Fair value	Variance	
Accounts receivable-trade	¥257,372			
Allowance for doubtful accounts	(4,999)			
	252,373	252,295	(78)	
Investment securities	102,596	114,297	11,701	
Bonds	(20,000)	(19,782)	(218)	
Long-term debt	(15,100)	(15,061)	(39)	
Lease obligations	(48,995)	(49,062)	67	
Derivatives				
Derivative transactions to which hedge accounting is not applied	185	185	_	
Derivative transactions to which hedge accounting is applied	(51)	(51)	_	

Note: The following securities with no quoted market price are not included in the "Investment securities."

	Millions of yen
	2024
	Carrying amounts
Unlisted stocks (including stocks of unconsolidated subsidiaries and affiliates)	¥15,831

	Millions of yen 2023		
	Carrying amounts	Fair value	Variance
Accounts receivable-trade	¥236,462	¥236,308	¥ (154)
Investment securities	93,158	100,430	7,272
Bonds	(35,000)	(34,832)	(168)
Long-term debt	(28,600)	(28,566)	(34)
Lease obligations	(70,157)	(70,517)	360
Derivatives			
Derivative transactions to which hedge accounting is not applied	(239)	(239)	_
Derivative transactions to which hedge accounting is applied	348	348	_

Note: The following securities with no quoted market price are not included in the "Investment securities."

	Millions of yen
	2023
	Carrying amounts
Unlisted stocks (including stocks of unconsolidated subsidiaries and affiliates)	¥15,301

	Thousands of U.S. dollars (Note 3)		
	Carrying amounts	Fair value	Variance
Accounts receivable-trade	\$1,704,450		
Allowance for doubtful accounts	(33,104)		
	1,671,346	1,670,831	(515)
Investment securities	679,446	756,935	77,489
Bonds	(132,450)	(131,006)	(1,444)
Long-term debt	(100,000)	(99,742)	(258)
Lease obligations	(324,472)	(324,917)	445
Derivatives			
Derivative transactions to which hedge accounting is not applied	1,229	1,229	_
Derivative transactions to which hedge accounting is applied	(337)	(337)	_

Note: The following securities with no quoted market price are not included in the "Investment securities."

Thousands of U.S. dollars (Note 3)
2024
Carrying amounts
\$104,842

<sup>(\*1)</sup> Figures shown in parentheses are liability items.

<sup>(\*2)</sup> The value of assets and liabilities arising from derivatives is shown at net value, and a net liability position is shown in parentheses.

<sup>(\*3)</sup> Since Cash and cash equivalents, Notes receivable-trade, Trade payables, Short-term debt and Commercial paper are settled in a short period of time, estimated fair values are virtually the same as the carrying amounts.

Note 1: Redemption schedule for monetary assets and securities with maturity dates as of March 31, 2024 and 2023:

		Millions of yen			
		2024			
	Within 1 year	Between 1 and 5 years	Between 5 and 10 years	Over 10 years	
Cash and cash equivalents	¥ 65,543	¥ –	¥ -	¥ —	
Notes receivable-trade	77,134	_	_	_	
Accounts receivable-trade	249,157	2,686	529	_	
Total	¥391,834	¥ 2,686	¥ 529	¥ —	

		Millions of yen			
		2023			
	Within 1 year	Between 1 and 5 years	Between 5 and 10 years	Over 10 years	
Cash and cash equivalents	¥ 84,165	¥ –	¥ –	¥ —	
Notes receivable-trade	76,013	_	_	_	
Accounts receivable-trade	231,349	2,622	2,491	_	
Total	¥391,527	¥ 2,622	¥ 2,491	¥ —	

	Thousands of U.S. dollars (Note 3)				
	2024				
	Within 1 year	Between 1 and 5 years	Between 5 and 10 years	Over 10 years	
Cash and cash equivalents	\$ 434,064	\$ -	\$ -	\$ -	
Notes receivable-trade	510,821	_	_	_	
Accounts receivable-trade	1,650,048	17,790	3,508	_	
Total	\$ 2,594,933	\$17,790	\$3,508	\$ -	

Note 2: Repayment schedule for long-term debt and lease obligations:

Please refer to "Note 9. Short-term Debt and Long-term Debt" and "Note 10. Lease Obligations."

#### 3. Fair value of financial instruments by levels

Financial instruments measured at fair value are classified into the following three levels based on the observability and significance of inputs used to measure such financial instruments.

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: Fair value, other than Level 1, that is determined by directly or indirectly using the observable price
- Level 3: Fair value determined by using valuation techniques that incorporate unobservable inputs

When several inputs are used for a fair value measurement, the level is determined based on the input that is significant with the lowest level in the fair value measurement.

#### (1) Financial instruments measured at fair value on the consolidated balance sheets

		Millions of yen  2024				
		Fair	value			
Class of financial instrument	Level 1	Level 2	Level 3	Total		
Investment securities						
Other securities						
Equity securities	¥92,526	¥ —	¥ —	¥92,526		
Total financial assets at fair value	¥92,526	¥ —	¥ —	¥92,526		
Derivatives						
Currency derivatives	¥ —	¥ 134	¥ —	¥ 134		
Total derivatives at fair value	¥ –	¥ 134	¥ —	¥ 134		

		Millions of yen			
	2023				
		Fair	value		
Class of financial instrument	Level 1	Level 2	Level 3	Total	
Investment securities					
Other securities					
Equity securities	¥83,754	¥ —	¥ —	¥83,754	
Total financial assets at fair value	¥83,754	¥ —	¥ —	¥83,754	
Derivatives					
Currency derivatives	¥ —	¥ 108	¥ —	¥ 108	
Total derivatives at fair value	¥ —	¥ 108	¥ —	¥ 108	

		Thousands of U.S. dollars (Note 3)  2024					
		Fair	value				
Class of financial instrument	Level 1	Level 2	Level 3	Total			
Investment securities				,			
Other securities							
Equity securities	\$612,760	\$ -	\$ -	\$612,760			
Total financial assets at fair value	\$612,760	\$ -	\$ -	\$612,760			
Derivatives							
Currency derivatives	\$ -	\$ 891	\$ -	\$ 891			
Total derivatives at fair value	\$ -	\$ 891	\$ -	\$ 891			

Note: The value of assets and liabilities arising from derivatives is shown at net value, and a net liability position is shown in parentheses.

#### (2) Financial instruments other than those measured at fair value on the consolidated balance sheets

		Millions of yen 2024				
		Fair v	alue			
Class of financial instrument	Level 1	Level 2	Level 3	Total		
Accounts receivable-trade	¥ –	¥252,295	¥ —	¥252,295		
Investment securities						
Unconsolidated subsidiaries and affiliates						
Shares of Affiliates	21,771	_	_	21,771		
Total financial assets at fair value	¥21,771	¥252,295	¥ —	¥274,066		
Bonds	¥ –	¥ 19,782	¥ —	¥ 19,782		
Long-term debt	_	15,061	_	15,061		
Lease obligations	_	49,062	_	49,062		
Total financial liabilities at fair value	¥ —	¥ 83,905	¥ —	¥ 83,905		

		Millions	of yen		
	2023				
	Fair value				
Class of financial instrument	Level 1	Level 2	Level 3	Total	
Accounts receivable-trade	¥ —	¥236,308	¥ —	¥236,308	
Investment securities					
Unconsolidated subsidiaries and affiliates					
Shares of Affiliates	16,675	_	_	16,675	
Total financial assets at fair value	¥16,675	¥236,308	¥ —	¥252,984	
Bonds	¥ —	¥ 34,832	¥ —	¥ 34,832	
Long-term debt	_	28,566	_	28,566	
Lease obligations	_	70,519	_	70,519	
Total financial liabilities at fair value	¥ —	¥133,917	¥ —	¥133,917	

	Thousands of U.S. dollars (Note 3)			
	2024			
		Fair v	alue	
Class of financial instrument	Level 1	Level 2	Level 3	Total
Accounts receivable-trade	\$ -	\$1,670,831	\$ -	\$1,670,831
Investment securities				
Unconsolidated subsidiaries and affiliates				
Shares of Affiliates	144,176	_	_	144,176
Total financial assets at fair value	\$144,176	\$1,670,831	\$ -	\$1,815,007
Bonds	\$ -	\$ 131,006	\$ -	\$ 131,006
Long-term debt	_	99,742	_	99,742
Lease obligations	_	324,918	_	324,918
Total financial liabilities at fair value	\$ -	\$ 555,666	\$ -	\$ 555,666

Notes: Measurement method and description of inputs for fair value for financial instruments

(1) Investment securities

The fair value of listed stocks is based on the quoted price. Since listed stocks are traded in active markets, the fair value is classified as Level 1.

(2) Derivatives

The fair values of foreign currency forward contracts and commodity swap contracts are based on the the prices provided by financial institutions and the fair value is classified as Level 2. In addition, since foreign currency forward contracts under the allocation method are treated together with accounts receivable-trade, contract assets and accounts payable-trade the fair value of such contracts is included in the fair value of the accounts. (3) Accounts receivable-trade

The fair values of accounts receivable-trade, classified by each maturity, is based on the present value discounted by the interest rate that takes into account the maturity and the credit risk. The fair value is classified as Level 2. (4) Bonds

The fair value of listed stocks is based on the quoted price provided by the Japan Securities Dealers Association. Since the quoted price is not in active markets, the fair value is classified as Level 2. (5) Long-term debt (except bonds) and (6) Lease obligations

Fair values of long-term debt and lease obligations are based on the present value of the total principal and interest discounted by the interest rate that takes into account the maturity and the credit risk. The fair value is classified as Level 2.

## Note 7. Securities

#### 1. Other securities as of March 31, 2024 and 2023 were as follows:

		Millions of yen			
		2024			
	Cost	Carrying amounts	Unrealized gains	Unrealized losses	
Marketable securities classified as other securities					
Equity securities	¥13,979	¥92,526	¥78,547	¥ (0)	
Debt securities	_	_	_	_	
Others	_	_	_	_	
Total	¥13,979	¥92,526	¥78,547	¥ (0)	

Note: Securities with no quoted market price is not included in the preceding tables: Unlisted stocks (Values in the consolidated balance sheets as of March 31, 2024 was ¥4,213 million.)

		Millions of yen 2023			
	Cost	Carrying amounts	Unrealized gains	Unrealized losses	
Marketable securities classified as other securities	,				
Equity securities	¥18,002	¥83,754	¥65,761	¥ (9)	
Debt securities	_	_	_	_	
Others	_	_	_	_	
Total	¥18,002	¥83,754	¥65,761	¥ (9)	

Note: Securities with no quoted market price is not included in the preceding tables: Unlisted stocks (Values in the consolidated balance sheets as of March 31, 2023 was ¥4,035 million.)

	_	Thousands of U.S. dollars (Note 3)			
		2024			
		Cost	Carrying amounts	Unrealized gains	Unrealized losses
Marketable securities classified as other securities					
Equity securities		\$92,580	\$612,760	\$520,183	\$ (3)
Debt securities		_	_	_	_
Others		_	_	_	_
Total		\$92,580	\$612,760	\$520,183	\$ (3)

Note: Securities with no quoted market price is not included in the preceding tables: Unlisted stocks (Values in the consolidated balance sheets as of March 31, 2024 was \$27,902 thousand.)

#### 2. Sales of other securities for the years ended March 31, 2024 and 2023 were as follows:

	Millions	s of yen	Thousands of U.S. dollars (Note 3)
	2024	2023	2024
Proceeds from sales	¥11,334	¥15,053	\$75,063
Gain on sales	7,318	9,064	48,464
Loss on sales	(14)	(298)	(95)

#### 3. Impairment of other securities for the years ended March 31, 2024 and 2023 were as follows:

	A 41111	,	Thousands of U.S. dollars (Note 3)	
	Million	Millions of yen		
	2024	2023	2024	
Impairment losses	¥ 171	¥1,236	\$1,132	

## Note 8. Derivatives

### 1. Derivative transactions to which hedge accounting is not applied

		Millions of yen 2024			
	Contract amount	Contract amount over 1 year	Fair value	Unrealized gain/loss	
Foreign currency forward contracts:					
Receivables:					
U.S. dollar	¥12,136	¥ —	¥ (105)	¥ (105)	
Euro	2,467	_	(87)	(87)	
Won	206	_	(1)	(1)	
Baht	286	_	(13)	(13)	
Payables:					
U.S. dollar	112	_	3	3	
Yuan Renminbi	10,954	_	411	411	
Yen	2,839	_	(23)	(23)	
Total	¥29,000	¥ —	¥ 185	¥ 185	

	Millions of yen 2023			
		Contract amount		Unrealized
	Contract amount	over 1 year	Fair value	gain/loss
Foreign currency forward contracts:				
Receivables:				
U.S. dollar	¥ 688	¥ —	¥ (8)	¥ (8)
Euro	2,329	_	(39)	(39)
Won	155	_	1	1
Baht	1,488	_	(16)	(16)
Payables:				
U.S. dollar	341	_	(O)	(O)
Yuan Renminbi	4,988	_	(177)	(177)
Yen	49	_	(O)	(O)
Total	¥10,038	¥ —	¥ (239)	¥ (239)

		Thousands of U.S. dollars (Note 3)  2024			
	Contract amount	Contract amount over 1 year	Fair value	Unrealized gain/loss	
Foreign currency forward contracts:					
Receivables:					
U.S. dollar	\$ 80,371	\$ -	\$ (699)	\$ (699)	
Euro	16,342	_	(582)	(582)	
Won	1,364	_	(11)	(11)	
Baht	1,898	_	(90)	(90)	
Payables:					
U.S. dollar	745	_	22	22	
Yuan Renminbi	72,531	_	2,745	2,745	
Yen	18,805	_	(156)	(156)	
Total	\$192,056	\$ -	\$1,229	\$1,229	

### 2. Derivative transactions to which hedge accounting is applied

#### Currency-related contracts

				Millions of yen	
				2024	
Hedge accounting				Contract amount	
method	Type of derivative	Principal items hedged	Contract amount	over 1 year	Fair value
	Foreign currency forward contracts:				
	Receivables:	Accounts receivable-trade			
	U.S. Dollar		¥ 5,096	¥2,483	¥ (298)
	Euro		2,410	_	0
	Yuan Renminbi		30	_	(0)
Deferral hedge method	Baht		347	215	(19)
metriod	Payables:	Accounts payable-trade			
	U.S. Dollar		740	_	13
	Euro		818	_	249
	Yuan Renminbi		22	_	(0)
	Singapore Dollar		588	_	4
	Foreign currency forward contracts:				
	Receivables:	Accounts receivable-trade			
	U.S. Dollar		¥ 1,236	¥ —	
Allocation method	Baht		855	_	
	Yuan Renminbi		184	_	
	Payables:	Accounts payable-trade			
	U.S. Dollar		112	_	
	Total		¥12,438	¥2,698	¥ (51)

				Millions of yen	
				2023	
Hedge accounting method	Type of derivative	Principal items hedged	Contract amount	Contract amount over 1 year	Fair value
	Foreign currency forward contracts	:			
	Receivables:	Accounts receivable-trade			
	U.S. Dollar		¥ 3,522	¥ 257	¥ (52)
	Euro		3,889	_	(46)
Deferral hedge	Payables:	Accounts payable-trade			
method U.S. Dollar  Euro  Baht		550	_	0	
	Euro		2,726	987	451
	Baht		612	_	(10)
	Singapore Dollar		176	_	5
	Yuan Renminbi		7	_	0
	Foreign currency forward contracts	:			
	Receivables:	Accounts receivable-trade			
	U.S. Dollar		¥ 680	¥ —	
Allo action mathod	Baht		797	_	
Allocation method	Yuan Renminbi		180	_	
	Payables:	Accounts payable-trade			
	U.S. Dollar		227	_	
	Yen		4,142	_	
	Total		¥17,508	¥1,244	¥ 348

			Thousa	ands of U.S. dollars (N	Note 3)
				2024	
Hedge accounting				Contract amount	
method	Type of derivative	Principal items hedged	Contract amount	over 1 year	Fair value
	Foreign currency forward contracts:				
	Receivables:	Accounts receivable-trade			
	U.S. Dollar		\$33,719	\$16,442	\$ (1,968)
	Euro		15,964	_	2
	Yuan Renminbi		201	_	(6)
Deferral hedge method	Baht		2,301	1,427	(130)
method	Payables:	Accounts payable-trade			
	U.S. Dollar		4,905	_	86
	Euro		5,422	_	1,652
	Yuan Renminbi		148	_	(0)
	Singapore Dollar		3,894	_	27
	Foreign currency forward contracts:				
	Receivables:	Accounts receivable-trade			
	U.S. Dollar		\$ 8,186	\$ <b>–</b>	
Allocation method	Baht		5,664	_	
	Yuan Renminbi		1,223	_	
	Payables:	Accounts payable-trade			
	U.S. Dollar		747	_	
	Total		\$82,374	\$17,869	\$ (337)

## Note 9. Short-term Debt and Long-term Debt

Short-term debt as of March 31, 2024 and 2023 consisted of the following:

	Millions of yen		U.S. dollars (Note 3)
	2024	2023	2024
Loans, principally from banks	¥11,759	¥9,099	\$ 77,878
Commercial paper	36,000	_	238,411
Short-term debt	¥47,759	¥9,099	\$316,289

Note: The weighted average interest rates on short-term debt as of March 31, 2024 and 2023 were 1.03% and 4.09%, respectively.

Long-term debt as of March 31, 2024 and 2023 consisted of the following:

	Millions of yen		U.S. dollars (Note 3)
	2024	2023	2024
Loans, principally from banks and insurance companies	¥43,600	¥ 66,376	\$288,743
Bonds issued by the Company:			
0.28% Yen unsecured straight bonds due August 31, 2023	_	15,000	_
0.40% Yen unsecured straight bonds due May 21, 2027	10,000	10,000	66,225
0.40% Yen unsecured straight bonds due May 25, 2028	10,000	10,000	66,225
	63,600	101,376	421,193
Less: Portion due within one year	28,500	37,776	188,742
Long-term debt	¥35,100	¥ 63,600	\$232,451

Note: The weighted average interest rates on loans, principally from banks and insurance companies, as of March 31, 2024 and 2023 were 0.29% and 0.26%, respectively.

As of March 31, 2024, the aggregate annual maturities of long-term debt were as follows:

Years ending March 31,	Millions of yen	U.S. dollars (Note 3)
2026	¥ 100	\$ 663
2027	15,000	99,338
2028	10,000	66,225
2029	10,000	66,225
2030 thereafter		_
Total	¥35,100	\$232,451

## Note 10. Lease Obligations

Lease obligations as of March 31, 2024 and 2023 consisted of the following:

	Millions	s of yen	Thousands of U.S. dollars (Note 3)
	2024	2023	2024
Short-term	¥20,283	¥23,261	\$134,330
Long-term	28,711	46,895	190,142
Total	¥48,994	¥70,156	\$324,472

Note: The weighted average interest rates on lease obligations as of March 31, 2024 and 2023 were 2.20% and 2.23%, respectively.

As of March 31, 2024, the aggregate annual maturities of lease obligations were as follows:

Years ending March 31,	Millions of yen	Thousands of U.S. dollars (Note 3)
2026	¥10,392	\$ 68,826
2027	8,258	54,690
2028	5,337	35,347
2029	3,182	21,073
2030 thereafter	1,542	10,206
Total	¥28,711	\$190,142

### Note 11. Retirement Benefits

#### 1. Outline of retirement benefits for employees

The Company and most of its consolidated subsidiaries have either funded or unfunded defined benefit plans and defined contribution pension plans.

Defined benefit corporate pension plans are all funded and cover substantially all employees who are entitled to lump-sum or annuity payments determined by reference to their basic rates of pay and length of service. In addition, retirement benefit trust has been established in certain pension plans.

Lump-sum payment plans are either unfunded or funded as a result of establishing retirement benefit trust. They cover

substantially all employees who are entitled to lump-sum payments determined by reference to either points obtained with interest credits or their basic rates of pay and length of service.

Certain domestic consolidated subsidiaries adopted a simplified method in the calculation of net defined benefit liability and retirement benefit expense. Certain domestic consolidated subsidiaries have multi-employer corporate pension plans accounted for by the same methods used for defined contribution pension plans because they cannot reasonably calculate their portion of pension assets corresponding to their contributions.

#### 2. Information on defined benefit pension plans

(1) The changes in the retirement benefit obligation except for plans accounted for by a simplified method during the years ended March 31, 2024 and 2023 were as follows:

	Millions	Thousands of U.S. dollars (Note 3)	
	2024	2023	2024
Retirement benefit obligation at the beginning of the year	¥163,161	¥169,152	\$1,080,539
Service cost	2,983	3,015	19,757
Interest cost	2,225	2,263	14,741
Actuarial loss	862	277	5,714
Retirement benefits paid	(10,540)	(11,547)	(69,802)
Prior service cost	119	(37)	794
Others	90	38	577
Retirement benefit obligation at the end of the year	¥158,900	¥163,161	\$1,052,320

(2) The changes in plan assets at fair value except for plans accounted for by a simplified method during the years ended March 31, 2024 and 2023 were as follows:

	Millions	Millions of yen		
	2024	2023	2024	
Plan assets at fair value at the beginning of the year	¥125,289	¥136,420	\$829,732	
Expected return on plan assets	1,448	1,561	9,595	
Actuarial gain	5,359	(2,880)	35,491	
Contributions by the Companies	679	734	4,497	
Retirement benefits paid	(9,720)	(10,554)	(64,376)	
Others	21	8	135	
Plan assets at fair value at the end of the year	¥123,076	¥125,289	\$815,074	

(3) The changes in defined benefit liability and asset calculated by a simplified method during the years ended March 31, 2024 and 2023 were as follows:

	Millions	Millions of yen	
	2024	2023	2024
Retirement benefit obligation at the beginning of the year	¥2,564	¥2,447	\$16,985
Defined benefit asset at the beginning of the year	(9)	(104)	(62)
Retirement benefit expenses	223	333	1,481
Retirement benefits paid	(214)	(126)	(1,421)
Contributions	(17)	(18)	(118)
Others	31	23	207
Defined benefit liability at the end of the year	¥2,695	¥2,564	\$17,848
Defined benefit asset at the end of the year	¥ (117)	¥ (9)	\$ (776)

#### (4) The reconciliation of retirement benefit obligation and plan assets at fair value with net defined benefit liability and net defined benefit asset recognized in consolidated balance sheet were outlined as follows:

	Millions	s of yen	U.S. dollars (Note 3)
	2024	2023	2024
Funded retirement benefit obligation	¥152,709	¥158,124	\$1,011,318
Plan assets at fair value	(124,844)	(127,105)	(826,778)
	27,865	31,019	184,540
Unfunded retirement benefit obligation	10,537	9,408	69,777
Net amount of liabilities and assets recognized in the consolidated balance sheet	¥ 38,402	¥ 40,427	\$ 254,317
Net defined benefit liability	63,803	60,345	\$ 422,540
Net defined benefit asset	(25,401)	(19,918)	\$ (168,223)
Net amount of liabilities and assets recognized in the consolidated balance sheet	¥ 38,402	¥ 40,427	\$ 254,317

Note: Pension plans accounted for by a simplified method are included.

#### (5) The components of retirement benefit expenses for the years ended March 31, 2024 and 2023 were as follows:

	Million	Thousands of U.S. dollars (Note 3)	
	2024	2023	2024
Service cost	¥2,983	¥3,015	\$19,757
Interest cost	2,225	2,263	14,741
Expected return on plan assets	(1,448)	(1,561)	(9,595)
Amortization of actuarial loss	363	(877)	2,404
Amortization of prior service cost	(699)	(769)	(4,630)
Retirement benefit expenses calculated by simplified method	223	333	1,481
Others	116	109	763
Retirement benefit expenses	¥3,763	¥2,513	\$24,921

#### (6) The components of remeasurements of defined benefit plans included in other comprehensive income (before tax effect) for the years ended March 31, 2024 and 2023 were as follows:

	Millions	U.S. dollars (Note 3)	
	2024	2023	2024
Prior service cost	¥ 819	¥ 732	\$ 5,425
Actuarial gain and loss	(4,858)	4,044	(32,177)
Total	¥ (4,039)	¥ 4,776	\$ (26,752)

#### (7) The components of remeasurements of defined benefit plans included in accumulated other comprehensive income (before tax effect) as of March 31, 2024 and 2023 were as follows:

	Millions	U.S. dollars (Note 3)	
	2024	2023	2024
Unrecognized prior service cost	¥ (1,719)	¥ (2,538)	\$ (11,387)
Unrecognized actuarial gain and loss	(243)	4,614	(1,611)
Total	¥ (1,962)	¥ 2,076	\$ (12,998)

#### (8) The breakdown of plan assets by major category as of March 31, 2024 and 2023 were as follows:

	2024	2023
Debt securities	20%	33%
Deposit	19	20
Equity securities	17	18
General accounts at life insurance companies	30	29
Others	14	0
Total	100%	100%

Note: Retirement benefit trust established for the corporate pension plans is included and equivalent to 9% of total amount of plan assets as of March 31, 2024 and 9% of total amount of plan assets as of March 31, 2023.

The long-term expected rates of return on plan assets has been determined as a result of consideration of both the portfolio allocation at present and in the future, and long-term rates of return from multiple plan assets at present and in the future.

#### (9) The assumptions used in accounting for the defined benefit plans as of March 31, 2024 and 2023 were as follows:

	2024	2023
Discount rates	0.27% - 1.40%	0.27% - 1.40%
Long-term expected rates of return on plan assets	mainly 1.5%	mainly 1.5%
Expected rates of salary increase	0.0% - 5.1%	0.0% - 5.1%

#### 3. Information on defined contribution pension plans

Contributions of defined contribution pension plans for the years ended March 31, 2024 and 2023 were ¥4,603 million (\$30,483 thousand) and ¥4,702 million, respectively.

#### 4. Information on multi-employer pension plans

Contributions to multi-employer welfare pension plans accounted for by the same methods used for defined contributions plans for the years ended March 31, 2024 and 2023 were ¥14 million (\$94 thousand) and ¥14 million, respectively.

### Note 12. Shareholders' Equity

#### 1. Shares issued and outstanding / Treasury stock

The Companies Act of Japan provides that an amount equal to 10% of the amount to be disbursed as distributions of capital surplus (other than the capital reserve) and retained earnings (other than the legal reserve) be transferred to the capital reserve and the legal reserve, respectively, until the sum of the capital reserve and the legal reserve equals 25% of the capital stock account. Such distributions can be made at any time by resolution of the shareholders or by the Board of Directors if certain conditions are met.

Movements in shares outstanding and treasury stock during the years ended March 31, 2024 and 2023 were as follows:

		Thousands of shares			
	March 31, 2023	Increase in the year	Decrease in the year	March 31, 2024	
Shares outstanding:					
Common stock	149,296	_	_	149,296	
Total	149,296	_	_	149,296	
Treasury stock:					
Common stock	6,462	3	0	6,466	
Total	6,462	3	0	6,466	

		Thousands of shares			
		Increase in the year	Decrease in the year	March 31, 2023	
Shares outstanding:					
Common stock	149,296	_	_	149,296	
Total	149,296	_	_	149,296	
Treasury stock:					
Common stock	6,461	1	0	6,462	
Total	6,461	1	0	6,462	

The increases of treasury stock were due to purchase of shares of less than one voting unit and the decreases of treasury stock were due to sales of shares at the request of shareholders who own less than one voting unit for the years ended March 31, 2024 and 2023.

#### 2. Dividends

#### (1) Dividends paid

For the year ended March 31, 2024

Resolution	Type of shares	Total dividends (millions of yen)	Total dividends (thousands of U.S. dollars (Note 3))	Dividends per share (yen)	Dividends per share (U.S. dollars (Note 3))		Effective date
Meeting of the Board of Directors on May 25, 2023	Common stock	¥8,570	\$56,755	¥60.0	\$0.39	March 31, 2023	June 7, 2023
Meeting of the Board of Directors on October 26, 2023	Common stock	8,570	56,755	60.0	0.39	September 30, 2023	December 5, 2023

For the year ended March 31, 2023

	Resolution	shares	Total dividends (millions of yen)	Dividends per share (yen)	Cut-off date	Effective date
Me	eting of the Board of	Common			March 31,	June 8,
_Di	rectors on May 26, 2022	stock	¥7,855	¥55.0	2022	2022
Me	eting of the Board of	Common			September 30,	December 5,
Di	rectors on October 27, 2022	stock	7,855	55.0	2022	2022

#### (2) Dividends with the cut-off date in the year ended March 31, 2024 and effective date in the year ending March 31, 2025

			Total dividends			Dividends per share		
	Type of	Total dividends	(thousands of	Source of	Dividends per	(U.S. dollars		
Resolution	shares	(millions of yen)	U.S. dollars (Note 3))	dividends	share (yen)	(Note 3))	Cut-off date	Effective date
Meeting of the Board of	Common			Retained			March 31,	June 5,
Directors on May 23, 2024	stock	¥10,712	\$70,942	Earnings	¥75.0	\$0.49	2024	2024

Dividends with the cut-off date in the year ended March 31, 2022 and effective date in the year ended March 31, 2023

Resolution	lype of shares	Total dividends (millions of yen)	Source of dividends	Dividends per share (yen)	Cut-off date	Effective date
Meeting of the Board of	Common		Retained		March 31,	June 7,
Directors on May 25, 2023	stock	¥8,570	Earnings	¥60.0	2023	2023

### Note 13. Research and Development Costs

Research and development costs recognized as expenses for the years ended March 31, 2024 and 2023 were as follows:

	Millions	s of yen	U.S. dollars (Note 3)
	2024	2023	2024
Research and development costs	¥36,059	¥36,216	\$238,806

## Note 14. Selling, General and Administrative Expenses

Major components of selling, general and administrative expenses for the years ended March 31, 2024 and 2023 were as follows:

	Million	Millions of ven		
	2024	2023	U.S. dollars (Note 3) 2024	
Salaries and wages	¥89,996	¥86,542	\$596,002	
Retirement benefit expenses	3,809	3,552	25,227	
Research and development costs	31,129	31,081	206,154	

## Note 15. Extraordinary Income, Net

Extraordinary income, net, for the years ended March 31, 2024 and 2023 were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2024	2023	2024
Extraordinary income			
Gain on sale of noncurrent assets	¥ 966	¥ 939	\$ 6,400
Gain on sale of investment securities	7,588	10,214	50,247
Extraordinary loss			
Loss on disposal of noncurrent assets	(1,441)	(569)	(9,546)
Loss on devaluation of investment securities	(171)	(1,236)	(1,132)
Loss on sale of investment securities	(732)	(298)	(4,847)
Provision for loss on liquidation of subsidiaries and associates	_	(1,115)	_
Extraordinary income (loss), net	¥ 6,210	¥ 7,935	\$41,122

## Note 16. Income Taxes

#### 1. The components of income taxes for the years ended March 31, 2024 and 2023 were as follows:

	Millions of yen		U.S. dollars (Note 3)
	2024	2023	2024
Current	¥32,117	¥26,318	\$212,704
Deferred	(156)	794	(1,037)
Income taxes	¥31,961	¥27,112	\$211,667

The Company and its domestic consolidated subsidiaries are subject to corporate income tax, prefectural and municipal inhabitants' taxes and enterprise tax, based on income.

#### 2. The significant components of deferred tax assets and liabilities as of March 31, 2024 and 2023 were as follows:

	Millions	Millions of yen	
	2024	2023	U.S. dollars (Note 3)
Deferred tax assets			
Net defined benefit liability	¥18,562	¥20,189	\$ 122,933
Inventories	9,512	8,808	62,995
Accrued employees' bonuses	8,414	7,943	55,727
Investment securities	7,036	6,989	46,599
Tangible fixed assets	2,110	1,981	13,979
Other	12,279	9,842	81,304
Gross deferred tax assets	57,913	55,752	383,537
Less: Valuation allowance	(12,186)	(10,189)	(80,703)
Total deferred tax assets	45,727	45,563	302,834
Deferred tax liabilities			
Unrealized gain on other securities	(24,469)	(20,510)	(162,046)
Investment securities	(1,004)	(1,124)	(6,649)
Other	(9,616)	(8,378)	(63,688)
Gross deferred tax liabilities	(35,089)	(30,012)	(232,383)
Net deferred tax assets (liabilities)	¥10,638	¥ 15,551	\$ 70,451

#### 3. The reconciliation between the statutory income tax rate and the effective income tax rate for the years ended March 31, 2024 and 2023 were as follows:

	2024	2023
Statutory income tax rate	30.6%	30.6%
Tax credits	(3.7)	(3.7)
Tax rate difference of overseas consolidated subsidiaries	(2.6)	(3.0)
Permanent difference resulting from non-taxable income, including dividends received	(0.5)	(0.3)
Permanent difference resulting from expenses not deductible for income tax purposes	1.3	1.7
Valuation allowance	1.7	0.9
Other	1.2	2.1
Effective income tax rate	28.0%	28.3%

#### 4. The accounting for income tax, local corporate income tax and its tax effect accounting

The Company and some domestic consolidated subsidiaries apply the Group Tax Sharing System. Also, the Company and some domestic consolidated subsidiaries account and disclose income tax, local corporate income tax and its tax effect in accordance with the "Accounting and Disclosure Under the Group Tax Sharing System" (Practical Solution No.42 issued on August 12, 2021).

## Note 17. Consolidated Statements of Comprehensive Income

Amounts reclassified to profit (loss) in the current period that were recognized in other comprehensive income in the current or previous periods and the tax effects for each component of other comprehensive income were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2024	2023	2024
Valuation difference on available-for-sale securities:			
Amount arising during the year	¥20,170	¥ (1,070)	\$133,576
Reclassification adjustments	(7,304)	(8,128)	(48,369)
Before tax effect	12,866	(9,198)	85,207
Tax effect	(3,995)	2,996	(26,453)
Valuation difference on available-for-sale securities	8,871	(6,202)	58,754
Deferred gains or losses on hedges:			
Amount arising during the year	(399)	(382)	(2,645)
Before tax effect	(399)	(382)	(2,645)
Tax effect	122	117	809
Deferred gains or losses on hedges	(277)	(265)	(1,836)
Foreign currency translation adjustments:			
Amount arising during the year	16,420	8,175	108,747
Reclassification adjustments	39	24	258
Before tax effect	16,459	8,199	109,005
Tax effect	(1)	(24)	(20)
Foreign currency translation adjustments	16,458	8,175	108,985
Remeasurements of defined benefit plans:			
Amount arising during the year	4,376	(3,130)	28,980
Reclassification adjustments	(337)	(1,646)	(2,228)
Before tax effect	4,039	(4,776)	26,752
Tax effect	(1,235)	1,497	(8,179)
Remeasurements of defined benefit plans	2,804	(3,279)	18,573
Share of other comprehensive income of associates accounted for using equity method:			
Amount arising during the year	377	(18)	2,499
Reclassification adjustments	55	72	366
Share of other comprehensive income of associates accounted for using equity method	432	54	2,865
Total other comprehensive income	¥28,288	¥ (1,517)	\$187,341
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## Note 18. Contingent Liabilities

Contingent liabilities as of March 31, 2024 and 2023 were as follows:

	Millions	s of yen	Thousands of U.S. dollars (Note 3)
	2024	2023	2024
Guarantees	¥2.066	¥4,067	\$13,687

## Note 19. Leases

#### 1. Finance lease transactions

#### (1) Leased assets

Leased assets primarily consist of machinery and equipment and software.

#### (2) Depreciation method for leased assets

Depreciation method for leased assets is as stated in "f. Depreciation, 2) Leased assets" in "Note 2. Summary of Significant Accounting Policies."

#### 2. Operating lease transactions

The minimum rental commitments under noncancellable operating leases as of March 31, 2024 and 2023 were as follows:

			Thousands of
	Millions	of yen	U.S. dollars (Note 3)
	2024	2023	2024
Due within one year	¥2,342	¥2,376	\$15,510
Due after one year	2,819	4,570	18,669
Total	¥5,161	¥6,946	\$34,179

## Note 20. Revenue Recognition

#### 1. Disaggregation of revenue

Disaggregation of revenue by geographical region for the year ended March 31, 2024 and 2023 were as follows:

	Millions of yen							
				Food and Beverage				
Year ended March 31, 2024	Energy	Industry	Semiconductors	Distribution	Others	Subtotal	Adjustments	Total
Japan	¥222,929	¥335,555	¥106,501	¥104,260	¥56,754	¥ 825,999	¥(55,209) ¥	770,790
Asia and other areas	89,188	39,902	32,203	624	3,379	165,296	(1,856)	163,440
China	13,572	20,538	57,686	2,403	2,910	97,109	(764)	96,345
Europe	1,249	10,355	27,593	_	1	39,198	_	39,198
America	15,822	13,561	4,054	(0)	112	33,549	(108)	33,441
Revenue from contracts with customers	¥342,760	¥419,911	¥228,037	¥107,287	¥63,156	¥1,161,151	¥(57,937) ¥	1,103,214

	Millions of yen							
				Food and Beverage				
Year ended March 31, 2023	Energy	Industry	Semiconductors	Distribution	Others	Subtotal	Adjustments	Total
Japan	¥228,629	¥294,713	¥101,704	¥91,095	¥54,336	¥ 770,477	¥(53,087)	¥ 717,390
Asia and other areas	80,343	36,269	26,228	1,395	1,890	146,125	(883)	145,242
China	13,152	19,684	51,891	2,021	3,509	90,257	(905)	89,352
Europe	1,742	9,105	22,271	_	2	33,120	(1)	33,119
America	9,406	10,054	4,134	746	54	24,394	(50)	24,344
Revenue from contracts								
with customers	¥333,272	¥369,825	¥206,228	¥95,257	¥59,791	¥1,064,373	¥(54,926)	¥1,009,447

	Thousands of U.S. dollars (Note 3)							
Very and de Manale Of 10004	_			Food and Beverage	0.11	0.11.11		<b>-</b>
Year ended March 31, 2024	Energy	Industry	Semiconductors	Distribution	Others	Subtotal	Adjustments	Total
Japan	\$1,476,353	\$2,222,220	\$ 705,307	\$690,465	\$375,851	\$5,470,196	\$(365,622)	\$5,104,574
Asia and other areas	590,642	264,252	213,255	4,128	22,382	1,094,659	(12,287)	1,082,372
China	89,887	136,015	382,028	15,918	19,261	643,109	(5,060)	638,049
Europe	8,273	68,578	182,741	_	1	259,593	_	259,593
America	104,781	89,808	26,851	(0)	745	222,185	(718)	221,467
Revenue from contracts with customers	\$2,269,936	\$2,780,873	\$1,510,182	\$710,511	\$418,240	\$7,689,742	\$(383,687)	\$7,306,055

Notes: (1) Others segment consisted of business segments not attributable to reporting segments and included financial services, real estate operations, insurance agency services, travel agency services, printing and information services, etc.

<sup>(2)</sup> The disaggregation of revenue of the previous fiscal year has been reported on the basis of the reporting segment that reflected the change as reported Note21-1 (1).

#### 2. Foundational information to understand revenue

The Companies account for revenue in accordance with I. Recognition for Revenue and Costs in "Note 2. Summary of Significant Accounting Policies." The Companies' methods for recognition of revenue for goods and services in each segment are as follows:

The Companies are engaged in a wide range of business activities, such as product development, production, sales, and services.

The Companies combine two or more contracts entered into at or near the same time with the same customer and account for the contracts as a single contract if one or more of the following criteria are met:

- a) The contracts are negotiated as a package with a single commercial objective.
- b) The amount of consideration to be paid in one contract depends on the price or performance of the other contract.
- c) The goods or services promised in the contracts are a single performance obligation.

When a contract is modified in the scope or price (or both) of a contract that is approved by the parties to the contract, the Companies assess whether the contract modification is a separate contract or as if it were a part of the existing contract.

When a contract includes two or more goods or services, the Companies identify whether or not the performance obligation is distinct and determine accounting units.

If the Companies act as an agent to arrange for goods or services to be provided by the other party, the Companies recognize revenue in the net amount of consideration that the entity retains after paying the other party the consideration received in exchange for the goods or services to be provided by that party.

The Companies assess the transaction price in an amount of consideration to which the Companies expect to be entitled in exchange for transferring the goods or services. If an amount of consideration varies, the Companies estimate the amount as a variable consideration and include it in the transaction price. The Companies include in the transaction price some or all of an amount of variable consideration only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

The Companies deduct rebates to be paid to a customer from revenue.

The Companies allocate the transaction price to each performance obligation on a relative stand-alone selling price basis. If a stand-alone selling price is not directly observable, the Companies estimate the stand-alone selling price by forecasting its expected costs of satisfying a performance obligation and then adding an appropriate margin for that good or service.

The Companies recognize revenue when (or as) the performance obligation is satisfied by transferring a promised good or service to a customer. The Companies determine at contract inception whether the Companies satisfy the performance obligation over time or satisfy the performance obligation at a point in time. The Companies satisfy a performance obligation and recognize revenue over time, if one of the following criteria are met.

- a) The customer simultaneously receives and consumes the benefits provided by the Companies' performance as the Companies perform.
- b) The Companies' performance creates or enhances an asset that the customer controls as the asset is created or enhanced.
- c) The Companies' performance does not create an asset with an alternative use to the Companies and the Companies have an enforceable right to payment for performance completed to date.

If the above criteria are not met, the Companies recognize revenue at a point in time when the goods of services are transferred to a customer and the performance obligation is satisfied.

#### (1) Sales of standard goods

The Companies are engaged in sales goods and construction contracts such as power distribution and control equipment in Energy segment, inverters, FA components, measuring instruments and sensors in Industry segment, power semiconductors for industrial and vehicles in Semiconductors segment and beverage vending machines, vending machines for food and other goods, store equipment and currency handling equipment in Food and Beverage Distribution segment.

For these transactions, control of goods is transferred to a customers at a point in time.

For domestic sales, the Companies recognize revenue upon shipment because the period between shipment and transfer of control of goods to customer is a normal period. (Application of shipping standards)

For domestic sales for which shipping standards are not applied, the Companies recognize revenue upon delivery of goods to a customer.

For export transactions, the Companies recognize revenue upon delivery of goods to a customer specified in the trade terms.

#### (2) Sales of job-order production goods and contract works

The Companies are engaged in sales for goods and construction contracts such as geothermal power generation, hydroelectric power generation, thermal power generation, fuel cells, substations, electricity storage systems, energy management systems, solar power generation, wind power generation, uninterruptible power systems(UPSs) and switchboards in the Energy segment, FA systems, drive control systems, nuclear power generation equipments, measuring and control systems, transport systems, ship and harbor systems, radiation monitoring systems, electricity construction, air conditioning equipment construction, and ICT equipment and software in Industry segment.

For these transactions, the Companies apply the method that revenue is recognized over time by measuring progress toward complete satisfaction of performance obligations because its performance obligations are satisfied over time (the cost-based input method is used in measuring the progress).

#### (3) Rendering of services

The companies are engaged in services such as maintenance, inspection, repair, remodeling, and operation maintenance and management, related to (1) and (2).

For these transactions, the Companies apply the method that revenue is recognized over time based on the estimate of progress toward complete satisfaction of performance obligations because its performance obligations are satisfied over time (the cost-based input method is used in measuring the progress).

For maintenance contracts, etc., in which services are rendered to customers evenly over the contract period, the Companies recognize revenue on a straight-line basis over the contract period.

There is no significant financing component because the Companies expect, at contract inception, that the period between when the Companies transfer promised goods or services to a customer and when the customer pays for that goods or services will be one year or less.

## 3. Information to understand the amount of revenue for the current and subsequent fiscal year

#### (1) Contract assets and contract liabilities

Contract assets are the Companies' right to consideration in exchange for goods or services that the Companies have transferred to customers. Contract assets are transferred to accounts receivable-trade when the right to consideration become unconditional.

Contract liabilities are the Companies' obligation to transfer goods or services to customers for which the Companies have received consideration or the amount is due from the customers.

Notes for the ending balance of the notes receivable-trade,

accounts receivable-trade and contract assets are omitted because these balances are separately presented in the consolidated balance sheet.

Revenues recognized in the years ended March 31, 2024 and 2023 that were included in the contract liability balance at the beginning of the fiscal years were ¥38,629 million (\$255,821 thousand) and ¥29,024 million, respectively.

In addition, revenue recognized in the current fiscal year from performance obligations satisfied (or partially satisfied) in the previous periods is immaterial.

#### (2) Transaction price allocated to the remaining performance obligations

The aggregate amount of transaction price allocated to the performance obligations that are unsatisfied (or partially unsatisfied) for the years ended March 31, 2024 and 2023 were ¥436,827 million (\$2,892,897 thousand) and ¥424,692 million, respectively. Of this amount, Energy and Industry have contracts that recognize revenue over time.

The unsatisfied performance obligations by segments are expected to be satisfied approximately within the following periods. Energy: within 7 years (within 5 years in previous fiscal year) Industry: within 3 years (within 3 years in previous fiscal year)

Regarding to the note for the "(2) Transaction price allocated to the remaining performance obligations," the Companies applied the practical expedient and did not include contracts that have an original expected duration of one year or less. In addition, the above amounts do not include the material estimates of variable consideration.

## Note 21. Segment Information

#### 1. Segment information

#### (1) Outline of reporting segments

The Companies' reporting segments are components for which separate financial information is available and whose operating results are reviewed regularly by the Board of Directors of the Company in order to make decisions about resource allocation and to assess performance. The Company has business headquarters by products and services at its head office. The business headquarters prepare comprehensively global strategies related to their products and services and control their business activities.

Accordingly, the Companies have the following four reporting segments, principally based on the business headquarters, that

take into account the similarity of category and nature of products and services: Energy, Industry, Semiconductors and Food and Beverage Distribution. These segments consist of 2 or more business segments.

Also, business segments have been changed from 5 segments: "Power Electronics Energy," "Power Electronics Industry," "Semiconductors," "Power Generation" and "Food and Beverage Distribution" to 4 segments: "Energy," "Industry," "Semiconductors" and "Food and Beverage Distribution" due to the organizational change.

The segments information of previous fiscal year has been reported on the basis of the reporting segment that reflected the change.

Main products and services of each reporting segment consist of the following:

Reporting segments	Main products and services
Energy	Geothermal power generation, hydroelectric power generation, thermal power generation, fuel cells, substations, electricity storage systems, energy management systems, solar power generation, wind power generation, uninterruptible power systems(UPSs), switchboards, power distribution and control equipment
Industry	Inverters, FA components, measuring instruments, sensors, FA systems, drive control systems, measuring and control systems, nuclear power-related equipment, radiation monitoring systems, transport systems, ship and harbor systems, electricity construction, air conditioning equipment construction, ICT equipment and software
Semiconductors	Power semiconductors for industrial and vehicles
Food and Beverage Distribution	Beverage vending machines, vending machines for food and other goods, store equipment, currency handling equipment

#### (2) Calculation method of net sales, profit or loss, assets, liabilities and other items on each reporting segment

The accounting policies applied by each reporting segment are consistent with those described in "Note 2. Summary of Significant Accounting Policies." Segment profit or loss presented in segment information is based on operating profit in the consolidated statements of income. Intersegment sales and transfer are determined by market value.

#### (3) Information on net sales, profit or loss, assets, liabilities and other items by each reporting segment

Reporting segment information for the years ended March 31, 2024 and 2023 were as follows:

				Millions	s of yen			
				Food and Beverage				
Year ended March 31, 2024	Energy	Industry	Semiconductors	Distribution	Others	Total	Adjustments	Consolidated
Sales, profits or losses and assets by reporting segments								
Net sales								
Sales to third parties	¥338,932	¥400,999	¥222,659	¥105,536	¥35,088	¥1,103,214	¥ –	¥1,103,214
Inter-segment sales and transfers	3,828	18,912	5,378	1,751	28,068	57,937	(57,937)	_
Total sales	342,760	419,911	228,037	107,287	63,156	1,161,151	(57,937)	1,103,214
Segment profits (losses)	¥ 30,146	¥ 34,264	¥ 36,164	¥ 8,803	¥ 4,313	¥ 113,690	¥ (7,624)	¥ 106,066
Segment assets	¥328,024	¥379,163	¥355,403	¥ 64,494	¥ 36,425	¥1,163,509	¥107,665	¥1,271,174
Other items								
Depreciation and amortization	¥ 6,799	¥ 8,064	¥ 33,117	¥ 1,915	¥ 833	¥ 50,728	¥ 1,147	¥ 51,875
Investments for companies applied equity method	¥ 11,782	¥ 1,793	¥ –	¥ –	¥ 1	¥ 13,576	¥ –	¥ 13,576
Capital expenditures	¥ 12,451	¥ 8,528	¥ 48,544	¥ 2,198	¥ 934	¥ 72,655	¥ 2,643	¥ 75,298
Year ended March 31, 2023  Sales, profits or losses and assets by	Energy	Industry	Semiconductors	Millions Food and Beverage Distribution	Others	Total	Adjustments	Consolidated
reporting segments								
Net sales								
Sales to third parties	¥329,542	¥350,268	¥201,581	¥94,274	¥33,782	¥1,009,447	¥ —	¥1,009,447
Inter-segment sales and transfers	3,730	19,557	4,647	983	26,009	54,926	(54,926)	_
Total sales	333,272	369,825	206,228	95,257	59,791	1,064,373	(54,926)	1,009,447
Segment profits (losses)	¥ 28,561	¥ 26,755	¥ 32,186	¥ 4,350	¥ 3,752	¥ 95,604	¥ (6,722)	¥ 88,882
Segment assets	¥303,529	¥339,772	¥314,704	¥73,470	¥35,955	¥1,067,429	¥114,122	¥1,181,552
Other items								
Depreciation and amortization	¥ 6,856	¥ 7,725	¥ 27,146	¥ 2,131	¥ 895	¥ 44,753	¥ 1,185	¥ 45,938
Investments for companies applied equity method	¥ 10,821	¥ 1,812	¥ –	¥ –	¥ –	¥ 12,633	¥ _	¥ 12,633

		Thousands of U.S. dollars (Note 3)						
				Food and				
Year ended March 31, 2024	Energy	Industry	Semiconductors	Beverage Distribution	Others	Total	Adjustments	Consolidated
Sales, profits or losses and assets by reporting segments								
Net sales								
Sales to third parties	\$2,244,589	\$2,655,629	\$1,474,563	\$698,918	\$232,356	\$7,306,055	\$ -	\$7,306,055
Inter-segment sales and transfers	25,347	125,244	35,619	11,594	185,883	383,687	(383,687)	_
Total sales	2,269,936	2,780,873	1,510,182	710,512	418,239	7,689,742	(383,687)	7,306,055
Segment profits (losses)	\$ 199,643	\$ 226,917	\$ 239,502	\$ 58,303	\$ 28,549	\$ 752,914	\$ (50,486)	\$ 702,428
Segment assets	\$2,172,349	\$2,511,013	\$2,353,666	\$427,117	\$241,214	\$7,705,359	\$713,012	\$8,418,371
Other items								
Depreciation and amortization	\$ 45,031	\$ 53,409	\$ 219,322	\$ 12,686	\$ 5,501	\$ 335,949	\$ 7,596	\$ 343,545
Investments for companies applied equity method	\$ 78,031	\$ 11,877	\$ -	\$ -	\$ -	\$ 89,908	\$ -	\$ 89,908
Capital expenditures	\$ 82,458	\$ 56,479	\$ 321,490	\$ 14,559	\$ 6,178	\$ 481,164	\$ 17,501	\$ 498,665

Notes: 1. Others segment consisted of business segments not attributable to reporting segments and included financial services, real estate operations, insurance agency services, travel agency services, printing and information services, etc.

2. The adjustments for segment information above were as follows:

	Million	s of yen	Thousands of U.S. dollars (Note 3)
	2024	2023	2024
Corporate expense*	¥ (7,575)	¥ (6,730)	\$ (50,169)
Elimination of intersegment sales	(48)	8	(317)
Total	¥ (7,623)	¥ (6,722)	\$ (50,486)

<sup>\*</sup> Corporate expense mainly consisted of administration cost of the Company.

	Million	s of yen	Thousands of U.S. dollars (Note 3)
	2024	2023	2024
Corporate assets*	¥ 303,703	¥ 299,458	\$ 2,011,284
Elimination of intersegment transactions	(196,039)	(185,337)	(1,298,272)
Total	¥ 107,664	¥ 114,121	\$ 713,012

<sup>\*</sup> Corporate assets mainly consisted of invested cash surpluses (cash and cash equivalents), long-term invested assets (investment securities), assets relating to administration department and assets of a financing subsidiary company.

<sup>3.</sup> Segment profits (losses) were reconciled to operating profit (loss) in the consolidated statements of income.

#### 2. Related Information

Related information for the years ended March 31, 2024 and 2023 were as follows:

#### Geographic information

(a) Sales

	Million	Millions of yen			
	2024	2023	2024		
Japan	¥ 770,790	¥ 717,390	\$5,104,574		
Asia (except for China), Others	163,440	145,242	1,082,372		
China	96,345	89,352	638,049		
Europe	39,198	33,119	259,593		
America	33,441	24,344	221,467		
Consolidated	¥1,103,214	¥1,009,447	\$7,306,055		

Note: Net sales information above is based on customer location.

#### (b) Tangible fixed assets

	Million	Millions of yen		
	2024	2023	2024	
Japan	¥220,869	¥217,360	\$1,462,714	
Asia (except for China), Others	70,475	47,985	466,706	
China	18,195	16,798	120,500	
Europe	778	606	5,156	
America	1,139	1,163	7,547	
Consolidated	¥311,456	¥283,912	\$2,062,623	

#### 3. Information on impairment loss of fixed assets by each reporting segment

None

#### 4. Information on amortization of goodwill and unamortized balance by each reporting segment

Information on amortization of goodwill and unamortized balance by each reporting segment for the year ended March 31, 2024 and 2023 were as follows:

			Million	ns of yen		
V				Food and	0.11	
Year ended March 31, 2024	Energy	Industry	Semiconductors	Beverage Distribution	Others	Consolidated
Amortization	¥ —	¥ 919	¥ 13	¥ —	¥ —	¥ 932
Balance as of March 31	¥ —	¥4,831	¥ 19	¥ —	¥ —	¥4,850
			Million	ns of yen		
				Food and		
Year ended March 31, 2023	Energy	Industry	Semiconductors	Beverage Distribution	Others	Consolidated
Amortization	¥ —	¥ 823	¥ 12	¥ —	¥ —	¥ 835
Balance as of March 31	¥ —	¥5,152	¥ 28	¥ —	¥ —	¥5,180
			Thousands of U	.S. dollars (Note 3)		
				Food and		
Year ended March 31, 2024	Energy	Industry	Semiconductors	Beverage Distribution	Others	Consolidated
Amortization	\$ -	\$ 6,084	\$ 89	\$ -	\$ -	\$ 6,173
Balance as of March 31	\$ -	\$31,993	\$ 126	\$ -	\$ -	\$32,119

#### 5. Information on gain on negative goodwill by each reporting segment

None

## Note 22. Information on Transactions with Related Parties

For the year ended March 31, 2024

None

## Note 23. Business Combinations

For the year ended March 31, 2024

This disclosure is omitted due to the immateriality.

### Note 24. Asset Retirement Obligations

#### Asset retirement obligations recorded on the consolidated balance sheets

#### 1. Outline of asset retirement obligations

The Companies record asset retirement obligations related to the expenses for removing asbestos from company-owned buildings upon their dismantlement and the obligations to restore head offices, sales offices and other premises to their original condition upon termination of their lease contracts.

Regarding some of the obligations to restore head offices, sales offices and other premises to their original condition, the Companies estimate nonrecoverable amounts of deposits for those premises and record the portion attributable to the current fiscal year as expenses, instead of recording asset retirement obligations.

#### 2. Calculation method of asset retirement obligations

In calculating the amounts of asset retirement obligations, the Companies estimate a period of use between 9 and 49 years and use a discount rate equivalent to the interest rate of government bonds corresponding to the use period (0.03% to 2.3%).

#### 3. Changes in the total amounts of asset retirement obligations

Changes in the total amounts of asset retirement obligations for the years ended March 31, 2024 and 2023 were as follows:

	Millions	U.S. dollars (Note 3)	
	2024	2023	2024
Balance at the beginning of the year	¥2,523	¥2,523	\$16,714
Increase due to acquisition of tangible fixed assets	_	3	0
Adjustment due to passage of time	6	6	43
Decrease due to fulfillment of obligations	(5)	(9)	(42)
Balance at the end of the year	¥2,524	¥2,523	\$16,715

### Note 25. Amounts Per Share

Information on amounts per share for the years ended March 31, 2024 and 2023 was as follows:

	Yen		U.S. dollars (Note 3)
	2024	2023	2024
Net assets per share	¥4,218.41	¥ 3,620.23	\$27.936
Profit per share	527.57	429.50	3.494

Note: Diluted profit per share in 2024 and 2023 is not disclosed because there is no potential common stock that has a dilutive effect