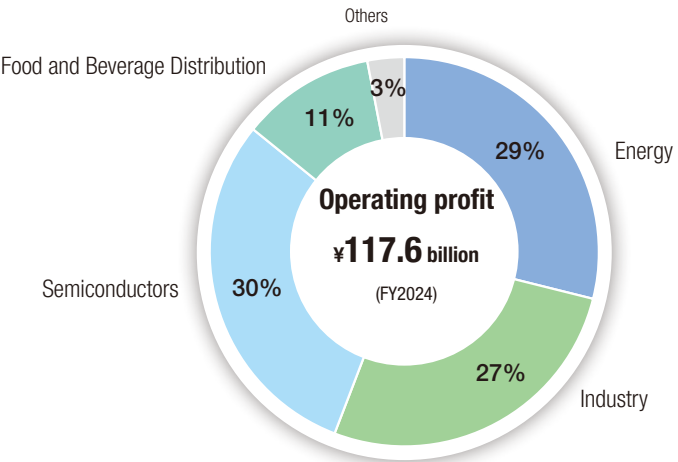
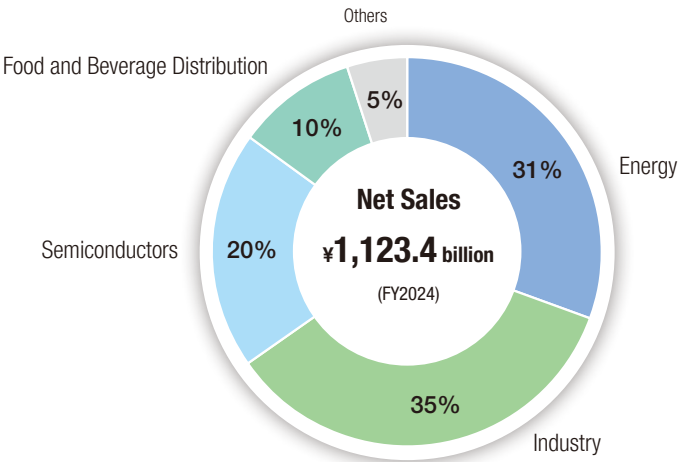


Overview of Segments Basic Information

Composition Ratio*



Basic Information

Main business activities and ratio of net sales*	Energy	Industry	Semiconductors	Food and Beverage Distribution
	<ul style="list-style-type: none">Contributing to the achievement of a decarbonized society by maximizing renewable energy output, ensuring stable supply of renewable energy, and providing integrated engineering and after-sales servicesContributing to the stable operation and optimal management of facilities through the provision of substation equipment, uninterruptible power systems (UPSs), and energy management systems	<ul style="list-style-type: none">Realization of improved productivity and energy savings through factory automation and visualization by combining measuring instruments and IoT with power electronics application productsContribution to stable operation of equipment through preventive maintenance and optimal maintenance operationsContribution to the safety and security of social infrastructure through provision of highly reliable products in the railway, ship, and nuclear power fields	<ul style="list-style-type: none">Providing products that enable low-loss, high-efficiency power conversion in the industrial and automotive fields, and contributing to the miniaturization and energy savings for devices and equipment	<ul style="list-style-type: none">We provide low labor, energy saving vending machines, and showcases and store systems that contribute to the safe and secure distribution of ingredients
	<p>Equipment construction Electrical equipment construction, Air conditioning equipment construction</p> <p>Power generation Thermal power generation facilities, Geothermal power generation facilities, Hydropower generation facilities, Fuel cells, Nuclear power-related equipment</p> <p>Power supply and facility systems Uninterruptible power systems, Switchgear and controlgear</p> <p>Energy management Substation equipment, Industrial power supply equipment, Storage battery systems, Energy management systems, Solar and wind power generation</p>	<p>IT solutions ICT-related equipment and software</p> <p>FA components Inverters, Motors, Servo systems, Compact power supplies, Measuring instruments, Sensors, Smart meters, Controllers, Human-machine interface</p> <p>ED&C components Power distribution and control equipment</p> <p>Social solutions Drive systems and door systems for railcars, Systems for ships and harbors, Radiation equipment and systems</p> <p>Automation systems Drive control systems, Measuring and control systems, Factory automation systems</p>	<p>Industry Industrial IGBT modules, SiC modules, Industrial discrete devices, Photoconductors</p> <p>Automotive Automotive IGBT modules, SiC modules, Automotive discrete devices</p>	<p>Vending machines Beverage vending machines, Vending machines for food and other goods</p> <p>Store distribution Store facilities and equipment, Automatic change dispensers</p>
	Power companies, Material plants (steel, chemical, etc.), Data centers, Semiconductor factories, Public agencies and local governments	Air conditioning and water treatment facilities, Machine manufacturers, Power companies, Material plants (steel, chemical, etc.), Railway companies, Shipbuilding companies, Public agencies and local government	Inverters, Machine tools, Air conditioners, Solar and wind power generation, Electric railways, Automobile manufacturers, Automotive electronics manufacturers	Beverage manufacturers, Convenience stores, Restaurant chains, Supermarkets, POS manufacturers
	<ul style="list-style-type: none">Extensive delivery track record and engineering expertise in delivering clean energy solutions and ensuring both stable supply and optimization of energyPackage proposals from a wide range of products and systems to maintenance services, contributing to stable power supply and power optimizationEnergy-saving expertise developed at Fuji Electric's factories	<ul style="list-style-type: none">Early development of power electronics equipped with power semiconductorsExtensive product lineup tailored to customer applicationsEngineering capabilities built up over a substantial delivery track record	<ul style="list-style-type: none">Industry-leading low-loss chipsPackaging technologies that achieve high heat dissipation and high reliabilityPower semiconductors that contribute to increasing the efficiency, compactness, and reliability of power electronics	<ul style="list-style-type: none">Top market share of beverage vending machines in Japan, China, and Southeast Asia (our estimate)Extensive lineup of store fixtures and equipmentEnergy-saving technologies centered on airflow control and freezing and heating, structural durability, mechatronics technology

* Composition ratios are based on fiscal 2024 results. Figures are calculated based on the amounts before elimination and adjustment of inter-segment transactions.