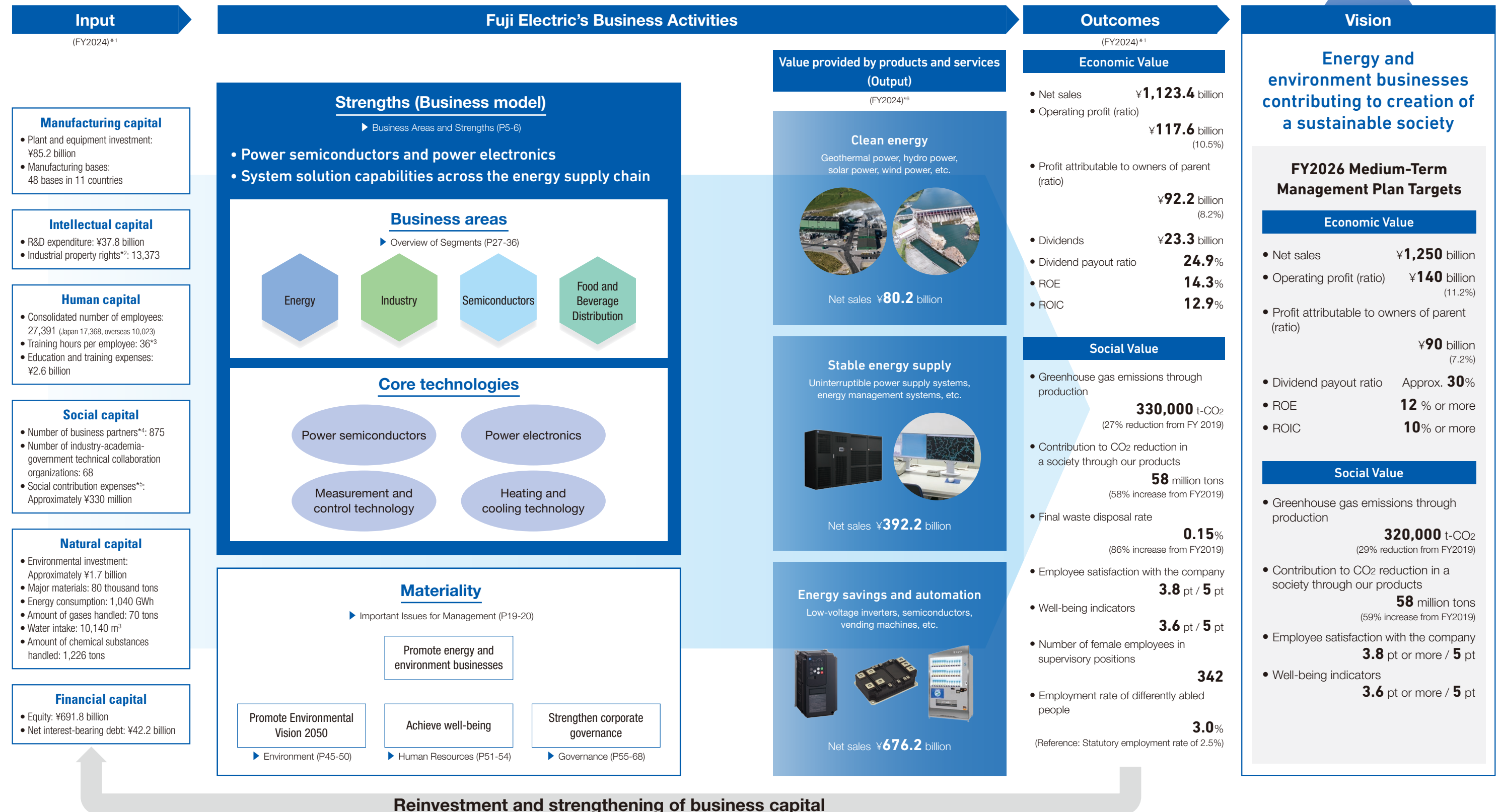


Value Creation Process

Through our energy and environment businesses, Fuji Electric, as a leading company in power electronics, provides products and services that contribute to clean energy, the stable supply of energy, and energy savings. By creating both economic and social value, we aim to contribute to the creation of a sustainable society, maintain the trust of our stakeholders, and continuously enhance our corporate value.



*1 The figures are on a consolidated basis

*2 Industrial property rights: Patent rights, utility model rights, design rights, and trademark rights

*3 Training hours per employee: Based on totals for Fuji Electric Co., Ltd. and Fuji Electric FA Components & Systems Co., Ltd.

*4 Number of business partners: Number of business partners accounting for the top 80% of purchases in the three years up to FY2024

*5 Social contribution expenses: Expenses related to community activities, promotion of science and technology, promotion of school education, international exchanges, education, etc.

*6 Net sales are calculated based on amounts before elimination and adjustment of inter-segment transactions.