October 29, 2026
Fuji Electric Co., Ltd.

Consolidated Financial Results briefing for 1H FY2026
President's Message

Date: October 29, 2026 (Thursday)

Good afternoon, everyone. I am Kondo of Fuji Electric.
Thank you very much for taking time out of your busy schedules to join us today for Fuji Electric's financial results briefing for the first half of fiscal 2026.

We will explain our results for the first half of FY2026 in detail shortly, but I am pleased to report that net sales, operating profit, ordinary profit and profit attributable to owners of parent all reached record highs. In addition, our operating profit ratio came to 10.1%, the first time we have achieved a double-digit margin for a first half. Our plant and systems-related businesses continued to perform well. On top of that, accelerating investment in data centers and semiconductor plants has had ripple effects across many areas, and market conditions for components have also improved significantly. Furthermore, raw material prices, which had risen sharply compared with the previous fiscal year, settled down somewhat more than we had initially assumed, and this also contributed to profits. Orders also continued to perform well, increasing by just over 150 billion yen year on year.
Based on these first-half results and our outlook for the second half, we have revised our full-year guidance upward, following the upward revision we made in the first quarter. We believe that recent improvements in our data analysis capabilities have given us greater visibility into our business outlook, and we have revised our guidance with the intention of providing you with timely updates on the state of our business.
If we achieve this forecast, fiscal 2026 will mark yet another year of record-high results.
As for the interim dividend, we have decided to raise it to 110 yen, up from our most recent forecast of 107 yen. We are also forecasting a year-end dividend of 130 yen. Compared with the previous fiscal year, this represents an increase of 19 yen in the interim dividend, 21 yen in the year-end dividend, and 40 yen for the full year. With a dividend payout ratio of 30%, we will continue to deliver stable and consistent returns to our shareholders, as we have promised. Although our first-half results came in above

expectations and we have revised our full-year guidance upward, we recognize that the business and competitive environments continue to change and that many uncertainties remain. We intend to continue running our operations soundly in the second half and beyond.

We sincerely appreciate your continued support.