October 30, 2025

Fuji Electric Co., Ltd.

Consolidated Financial Results briefing for 1H FY2025
President's Message

Date: October 30, 2025 (Thursday)

Good afternoon. I am Kondo from Fuji Electric. Thank you for joining us today for the earnings announcement briefing for the first half, FY2025 of Fuji Electric. Financial results of the first half of FY2025 will be explained in details later, but net sales, operating profit and ordinary profit were all record highs.

Although the recovery of the components market seems a bit slower than we expected, orders for plant systems stayed strong as you can see in the results. Orders were higher by more than 110 billion yen YOY, which is a nice segue to the second half of this year as well as next fiscal year.

In terms of the full year guidance, following from July, we have revised it upward again both for net sales and operating profit. We have been told from before that we always guided conservatively and revised upward at the closing. We thought we should update the market on the situation more timely with more information because we think the visibility of the business has improved, that is why we have revised it now.

We have decided to pay 91 yen per share as a half a year dividend. We have decided on 91 yen with our will to achieve our mid-term management plan target of 30% dividend payout ratio as soon as we can. We have been paying dividends stably and sustainably so far, but we would like to also pay dividend more timely.

Since the results of the first half were better than we guided, we have revised our full year guidance. Business and competitive environments have been changing constantly, so we are determined to manage the operation of the business well in the second half of the year with attention to the next fiscal year.

Thank you very much.