Fuji Electric
Innovating Energy Technology

# Consolidated Financial Results for 1H FY2025

Fuji Electric Co., Ltd.

October 30, 2025

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# Key Points

## ■Financial Results for 1H FY2025 (YoY Comparison)

| Net Sales | Operating Profit | Operating Profit Ratio |
|---|---|---|
| **543.2 billion yen** | **42.8 billion yen** | **7.9%** |
| (+45.8 billion yen) | (+2.4 billion yen) | (-0.2%) |

- New record highs for net sales, operating profit, and ordinary profit
  Performance driven by Energy and Industry segments

## ■Forecasts for Full-year FY2025 (in Comparison to Forecast Announced on July 31, 2025)

| Net Sales | Operating Profit | Operating Profit Ratio | Profit Attributable to Owners of Parent |
|---|---|---|---|
| **1,185.0 billion yen** | **128.5 billion yen** | **10.8%** | **89.0 billion yen** |
| (+30.0 billion yen) | (+4.0 billion yen) | (±0.0%) | (+3.5 billion yen) |

- Upward revisions to forecasts for net sales and operating profit
  Ongoing strong performance anticipated centered on plant and system operations of Energy and Industry segments

## ■Dividends of Surplus

・Interim dividend payments of ¥91 per share (up ¥16 year on year) to pursue full-year dividend payout ratio target of 30%

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# New Record highs for net sales, operating profit and ordinary profit

(Billion yen)

| | FY2024 | **FY2025** | Change |
|---|---|---|---|
| Net Sales | 497.4 | **543.2** | 45.8 |
| Operating Profit (Operating Profit Ratio) | 40.3 (8.1%) | **42.8** (**7.9%**) | 2.4 (-0.2%) |
| Ordinary Profit | 38.9 | **41.7** | 2.8 |
| Extraordinary Profit | 16.3 | **-1.2** | -17.6 |
| Profit Before Income Taxes | 55.3 | **40.5** | -14.8 |
| Profit Taxes | 17.5 | **12.6** | -4.9 |
| Profit Attributable to Non-controlling Interests | 2.3 | **1.2** | -1.0 |
| Profit Attributable to Owners of Parent (Ratio of Profit Attributable to Owners of Parent) | 35.5 (7.1%) | **26.6** (**4.9%**) | -8.9 (-2.2%) |

(Period-End Rate : End of September) (Yen)

| | | | |
|---|---|---|---|
| US$ | 142.73 | **148.88** | 6.15 |
| EURO | 159.43 | **174.47** | 15.04 |
| RMB | 20.46 | **20.88** | 0.42 |

(Average Exchange Rate) (Yen)

| | | | |
|---|---|---|---|
| US$ | 152.63 | **146.04** | -6.59 |
| EURO | 165.95 | **168.06** | 2.11 |
| RMB | 21.15 | **20.30** | -0.85 |

## Change of Net Sales

| | |
|---|---|
| Gain on translation of earnings of overseas subsidiaries | +2.0 |
| Demand Increase | +43.8 |

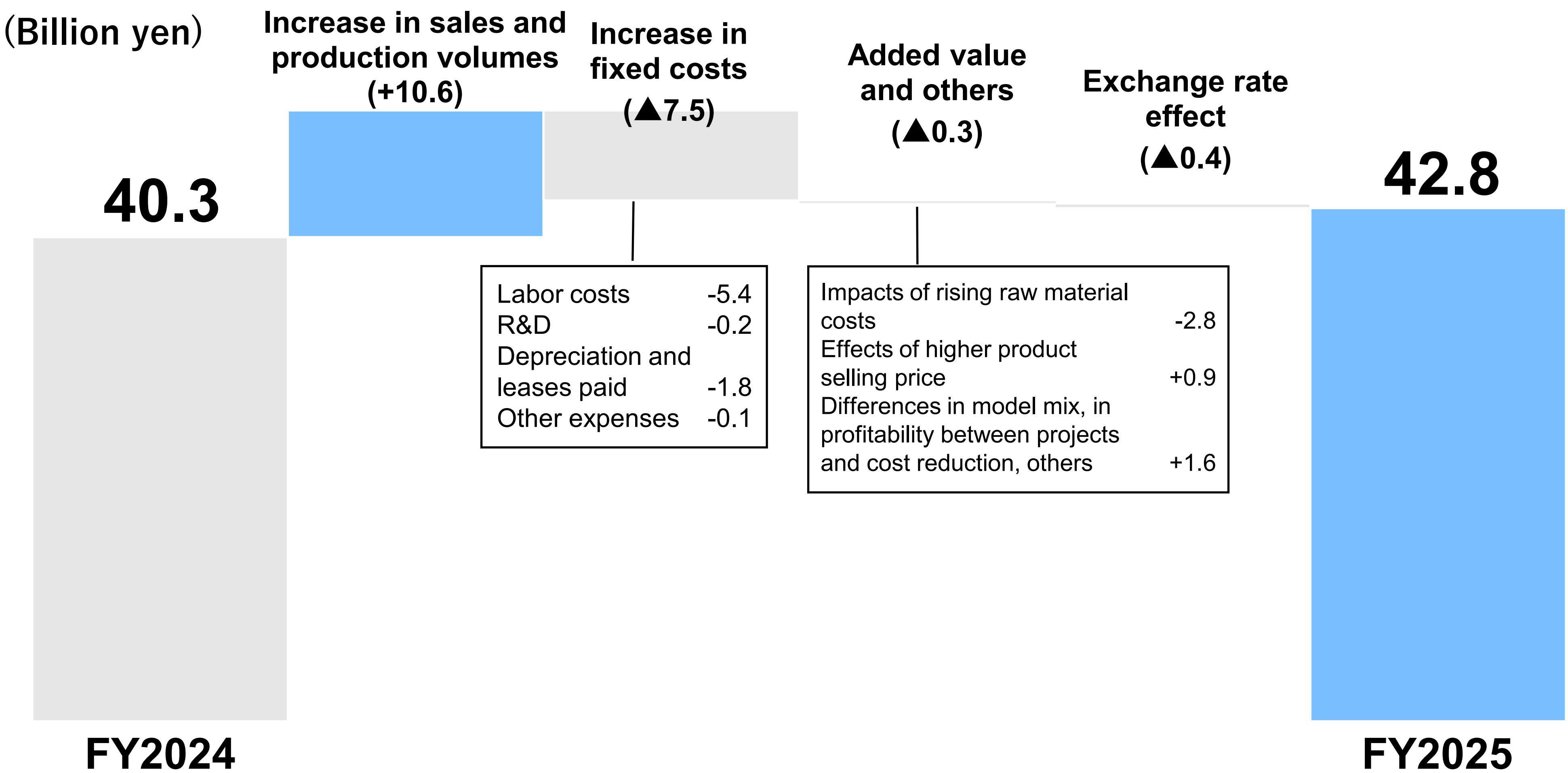
## Change of Non-operating Profit

| | | FY 2024 | FY 2025 |
|---|---|---|---|
| Net interest expense | -0.0 | ( -0.2 → | -0.3) |
| Foreign exchange loss | 0.3 | ( -0.7 → | -0.3) |
| Others | 0.1 | ( -0.5 → | -0.4) |
| | 0.4 | ( -1.4 → | -1.0) |

## Change of Extraordinary Profit

| | | | |
|---|---|---|---|
| Gain on sales of investment securities | -16.5 | ( 16.6 → | 0.1) |
| Others | -1.0 | ( -0.3 → | -1.3) |
| | -17.6 | ( 16.3 → | -1.2) |

**Higher profit, despite impacts of increased fixed costs and raw material costs, due to benefits of growth in sales and production volumes, profitability differences between models, and cost reductions**



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## Net sales and operating profit supported by Energy and Industry segments

| (Billion yen) | FY2024 | | | FY2025 | | | Change | | |
|---|---|---|---|---|---|---|---|---|---|
| | Net Sales | Operating Profit | Operating Profit Ratio | **Net Sales** | **Operating Profit** | **Operating Profit Ratio** | Net Sales | Operating Profit | Operating Profit Ratio |
| Energy | 144.0 | 10.0 | 7.0% | **165.2** | **19.0** | **11.5%** | -1.4* 21.2 | -0.4* 8.9 | 4.5% |
| Industry | 175.4 | 8.1 | 4.6% | **206.3** | **11.0** | **5.3%** | +0.9* 31.0 | -0.0* 2.9 | 0.7% |
| Semiconductors | 108.0 | 15.1 | 13.9% | **108.7** | **9.0** | **8.3%** | +2.2* 0.7 | -0.0* -6.1 | -5.7% |
| Food and Beverage Distribution | 58.3 | 8.7 | 14.9% | **52.4** | **5.8** | **11.1%** | -5.9 | -2.9 | -3.9% |
| Others | 27.4 | 1.7 | 6.0% | **27.8** | **1.6** | **5.7%** | 0.4 | -0.1 | -0.3% |
| Elimination and Corporate | -15.8 | -3.2 | - | **-17.4** | **-3.6** | **-** | -1.6 | -0.3 | - |
| Total | 497.4 | 40.3 | 8.1% | **543.2** | **42.8** | **7.9%** | +2.0* 45.8 | -0.4* 2.4 | -0.2% |

※ Figures for FY2024 performance reflect the business reorganization undertaken in the FY2025.

* Exchange rate effect

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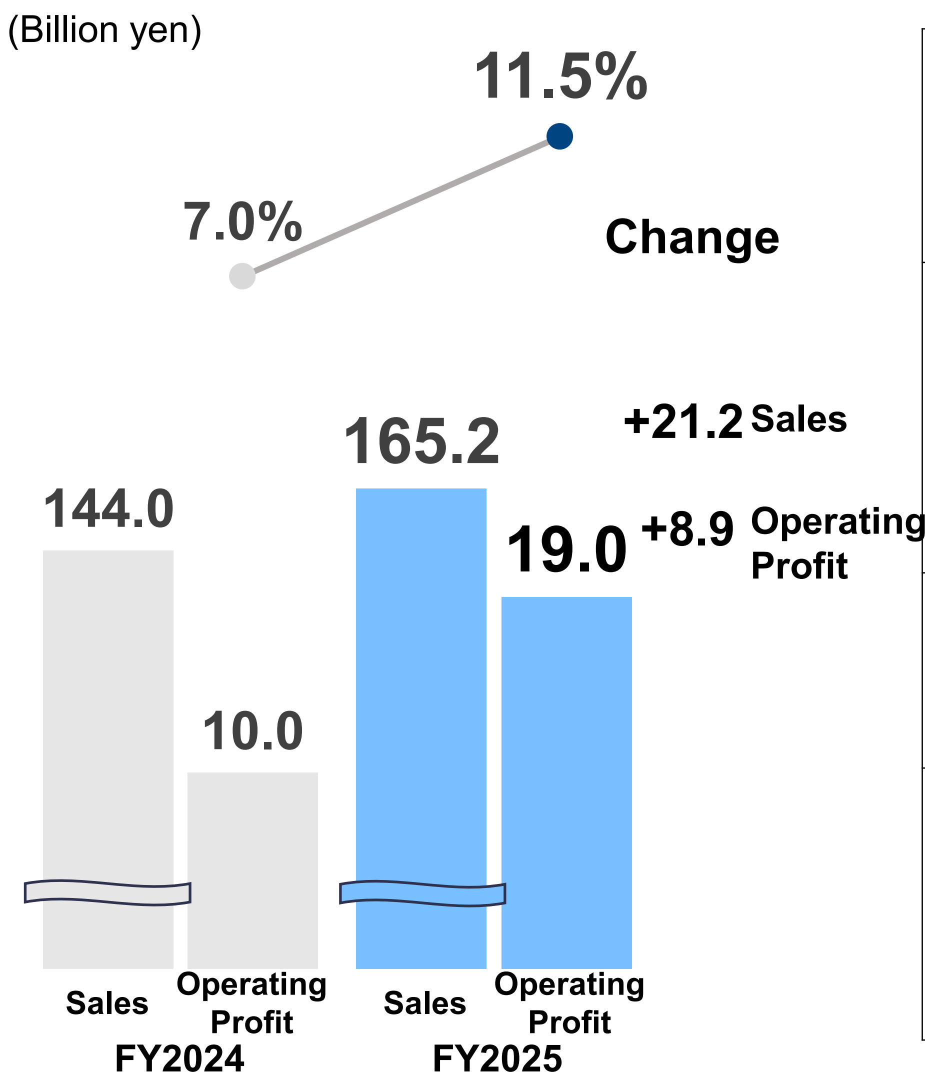
## ■Energy

**Higher net sales and operating profit, driven by expanding energy demand and improved margins**




| | |
|---|---|
| Power Generation | **Higher net sales and operating results (Net Sales Increased by 6%)**<br>Increase in net sales and operating results as a result of the benefits of an increase in large-scale renewable energy projects |
| Energy Management | **Higher net sales and operating results (Net Sales Increased by 26%)**<br>Increase in net sales and operating results as a result of increases in storage battery system orders and in large-scale orders for substation equipment for power and industrial applications and power supply equipment for industrial applications |
| Power Supply and Facility Systems | **Higher net sales and operating results (Net Sales Increased by 16%)**<br>Increase in net sales and operating results due to growth in demand from data centers |
| Equipment Construction | **Higher net sales and operating results (Net Sales Increased by 8%)**<br>Increase in net sales and operating results due to an increase in large-scale orders, differences in profitability between projects, and the benefits of cost reduction activities |

※ Figures for FY2024 performance reflect the business reorganization undertaken in the FY2025.

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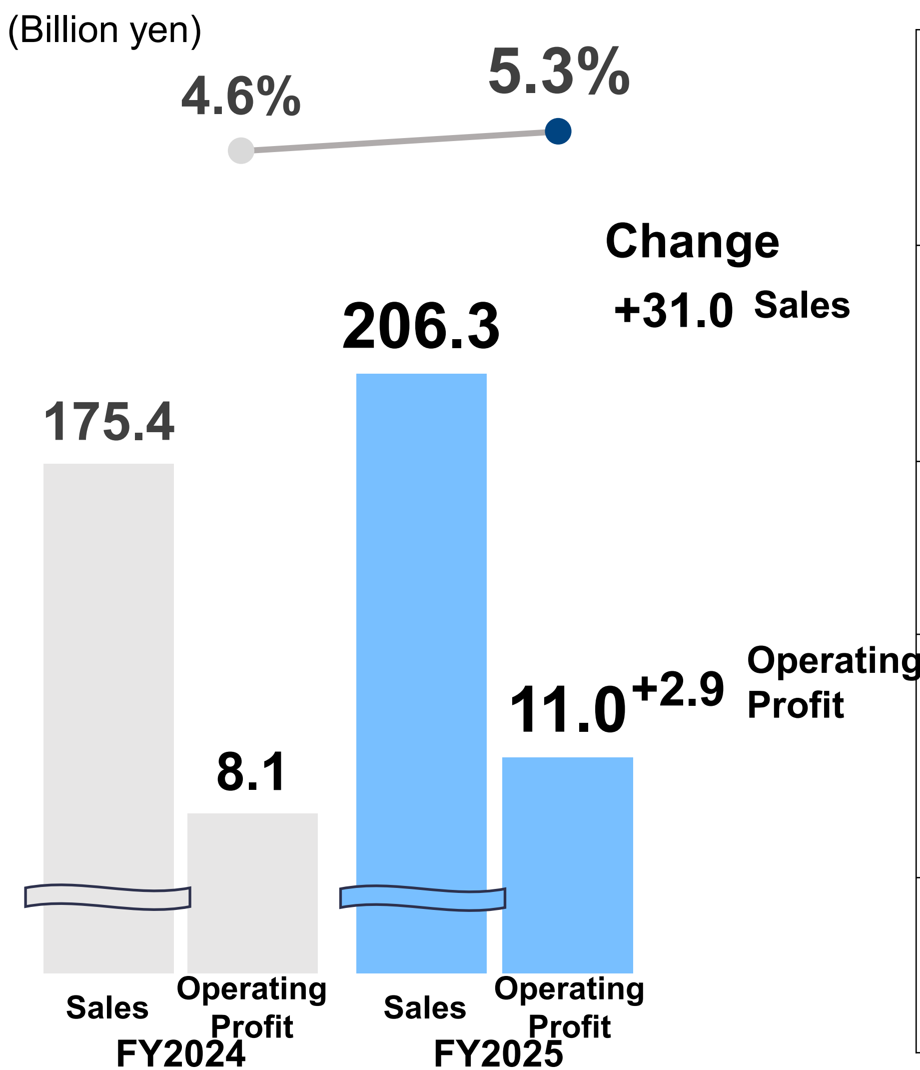
## Industry

**Higher net sales and operating profit, driven by IT Solutions**




| | |
|---|---|
| Factory Automation Components | **Higher net sales and operating results (Net Sales Increased by 4%)**<br>Increase in net sales and operating results, despite flat growth in domestic demand, as a result of rising demand seen centered on Asia and Europe |
| Automation Systems | **Higher net sales but operating results worsened (Net Sales Increased by 11%)**<br>Increase in net sales due to increased demand from the steel industry. Decrease in Operating results because of a rise in expenses associated with large-scale projects |
| Social Solutions | **Higher net sales and operating results (Net Sales Increased by 17%)**<br>Increase in net sales and operating results due to increases in demand for transportation systems |
| ED&C Components | **Higher net sales and flat operating results (Net Sales Increased by 7%)**<br>Increase in net sales because of a modest recovery in demand from finished machinery manufacturers while operating results were relatively unchanged due to the impacts of higher material prices |
| IT Solutions | **Higher net sales and operating results (Net Sales Increased by 54%)**<br>Increase in net sales and operating results following growth in large-scale orders from the academic sector |

※ Figures for FY2024 performance reflect the business reorganization undertaken in the FY2025.

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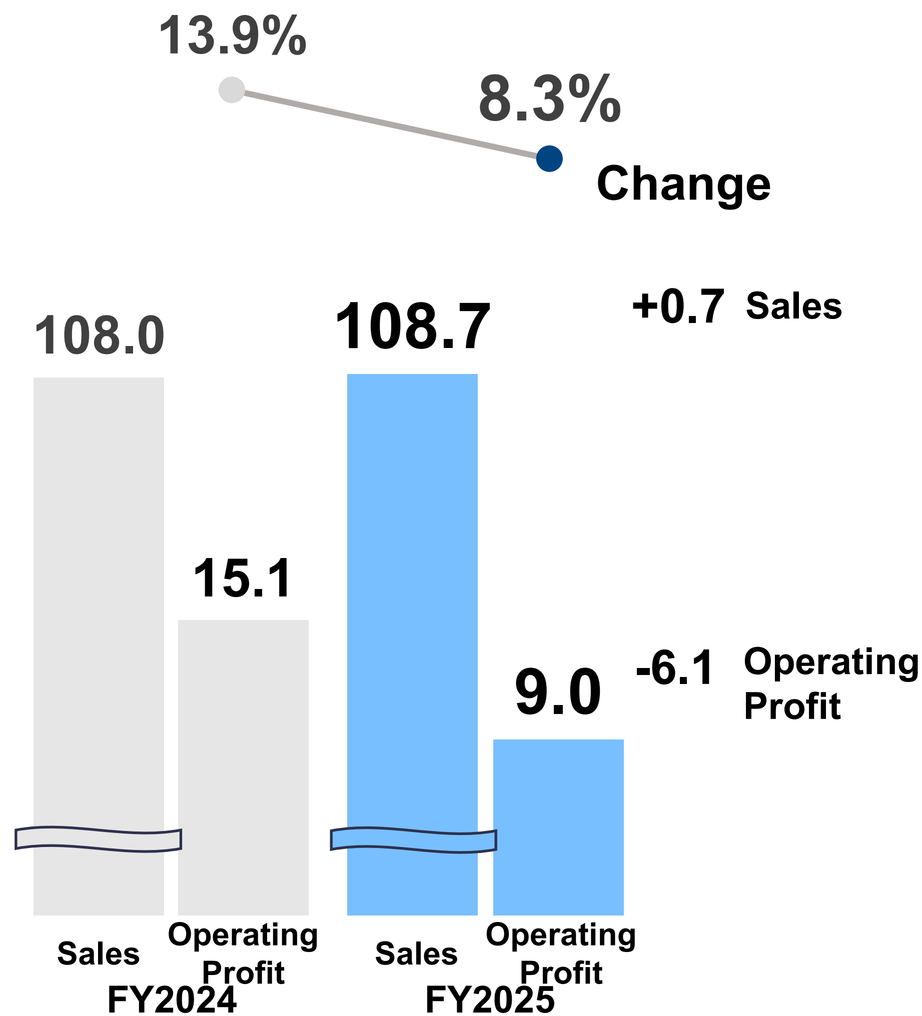
## Semiconductors

## Decrease in operating profit, mainly due to reduce automotive demand

(Billion yen)




**Higher net sales but operating results worsened**
**(Net Sales Increased by 1%)**

Increase sales of industrial semiconductors due to higher demand in China and beneficial foreign exchange influences, but decrease sales of automotive semiconductors due to reductions in domestic and overseas demand for power semiconductors for electrified vehicles

Decrease operating results, regardless of the growth in sales of industrial semiconductors, due to the lower sales of automotive semiconductors, the rise in expenses for bolstering production capacity, and the increases in material costs

(Billion Yen)

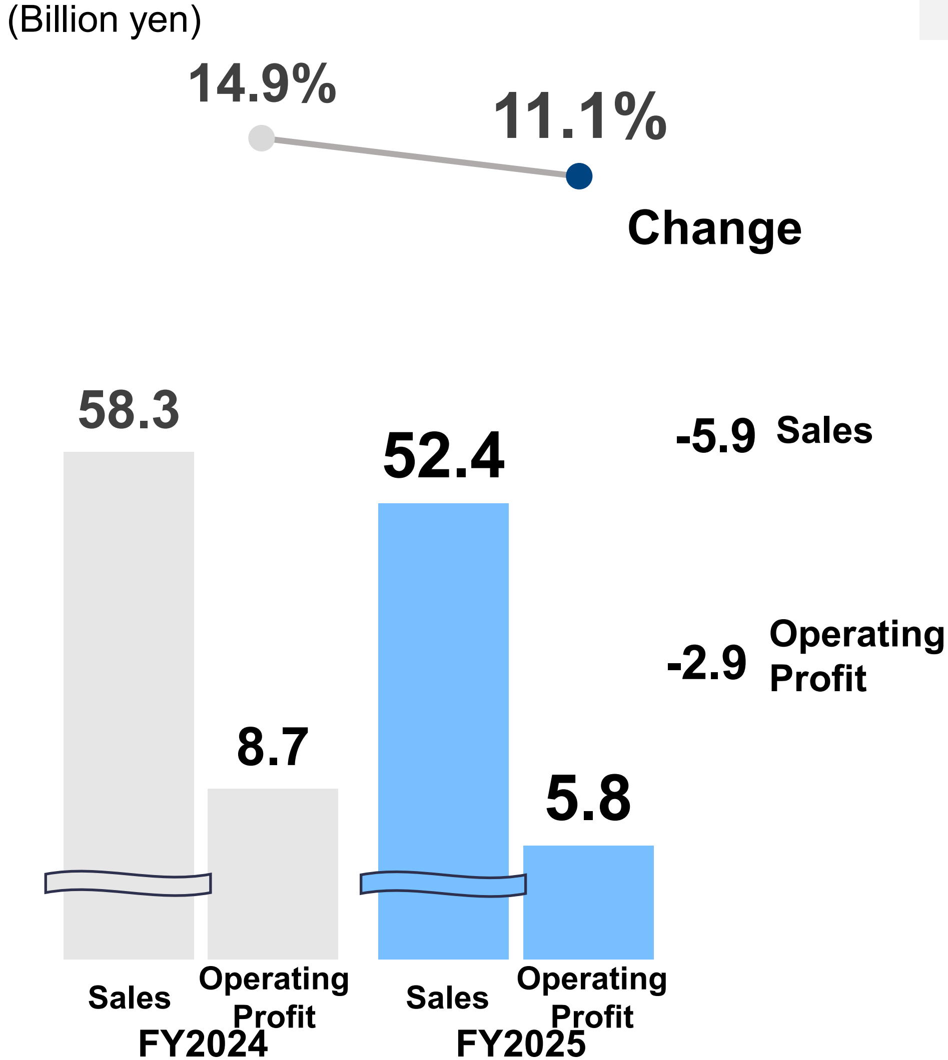
| Sales | FY2024 | FY2025 | Change |
|---|---|---|---|
| Industrial | 51.1 | **56.4** | 5.3 |
| Automotive | 57.0 | **52.3** | -4.6 |

| | | | |
|---|---|---|---|
| Capital investment | 39.4 | **22.7** | -16.7 |
| Depreciation and leases paid* | 17.4 | **18.8** | 1.5 |

* The total amount of depreciation and leases paid as stated in the consolidated financial report.

## ■Food and Beverage Distribution

**Lower net sales and operating profit, impacted by a reactionary decline from last year's special demand**




| | |
|---|---|
| Vending Machines | **<u>Lower net sales and operating results (Net Sales Decreased by 15%)</u>**<br>Decrease in net sales and operating results following declines in domestic vending machine demand |
| Store Distribution | **<u>Lower net sales and operating results (Net Sales Decreased by 6%)</u>**<br>Decrease in net sales and operating results, despite increased demand for store fixtures accompanying a rise in convenience store renovations, as this rise in demand unable to compensate for the impacts of the rebound from the special demand trend seen for automatic change dispensers that stemmed from the issuance of newly designed paper currency in Japan and contributed to performance in the previous equivalent period |

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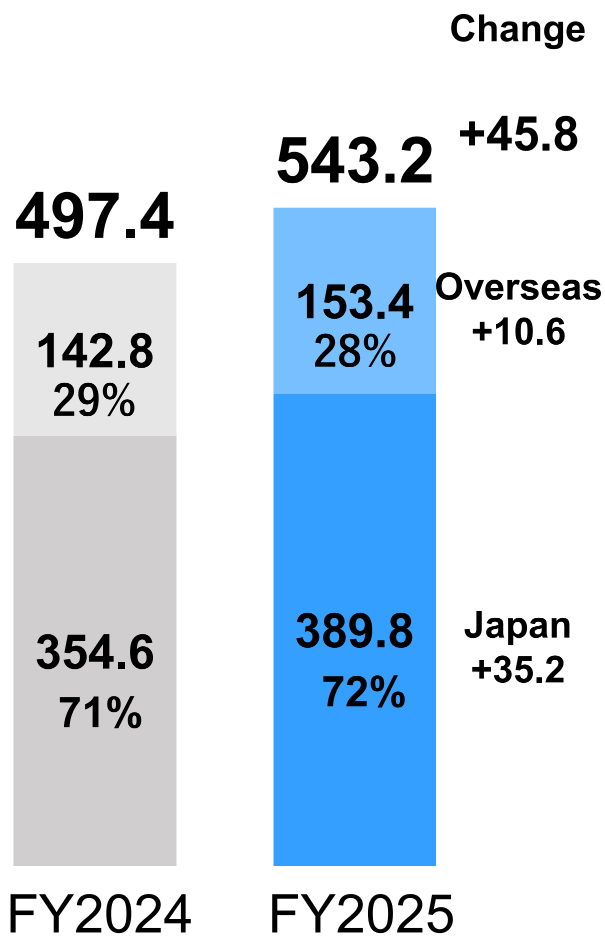
## Higher sales of products for other parts of Asia, China, India etc.




(Billion yen)

| | FY2024 | | FY2025 | | Change | |
|---|---|---|---|---|---|---|
| Overseas | 29% | 142.8 | 28% | 153.4 | +2.0* | 10.6 |
| Asia and Others | 10% | 51.5 | 10% | 54.5 | -0.6* | 3.0 |
| India | 3% | 13.0 | 3% | 14.4 | -0.1* | 1.4 |
| China | 10% | 47.8 | 10% | 52.1 | +1.2* | 4.3 |
| Europe | 3% | 16.3 | 3% | 17.7 | +1.5* | 1.5 |
| Americas | 3% | 14.3 | 3% | 14.6 | +0.1* | 0.3 |

* Exchange rate effect

Asia and Others:
- Power Generation -0.8
- Energy Management +0.8
- FA Components +0.6
- Automation Systems +1.3
- ED&C Components +1.0

India:
- FA Components +1.1

China:
- ED&C Components +0.7
- Semiconductors (Industrial) +5.3
- Semiconductors (Automotive) -2.5

Europe:
- FA Components +1.0
- Semiconductors (Automotive) +0.9

Americas:
- Power Generation -1.3
- Power Supply and Facility Systems +1.6
- Social Solutions +1.0
- Semiconductors (Industrial) -0.5

※ Figures for FY2024 performance reflect the business reorganization undertaken in the FY2025.

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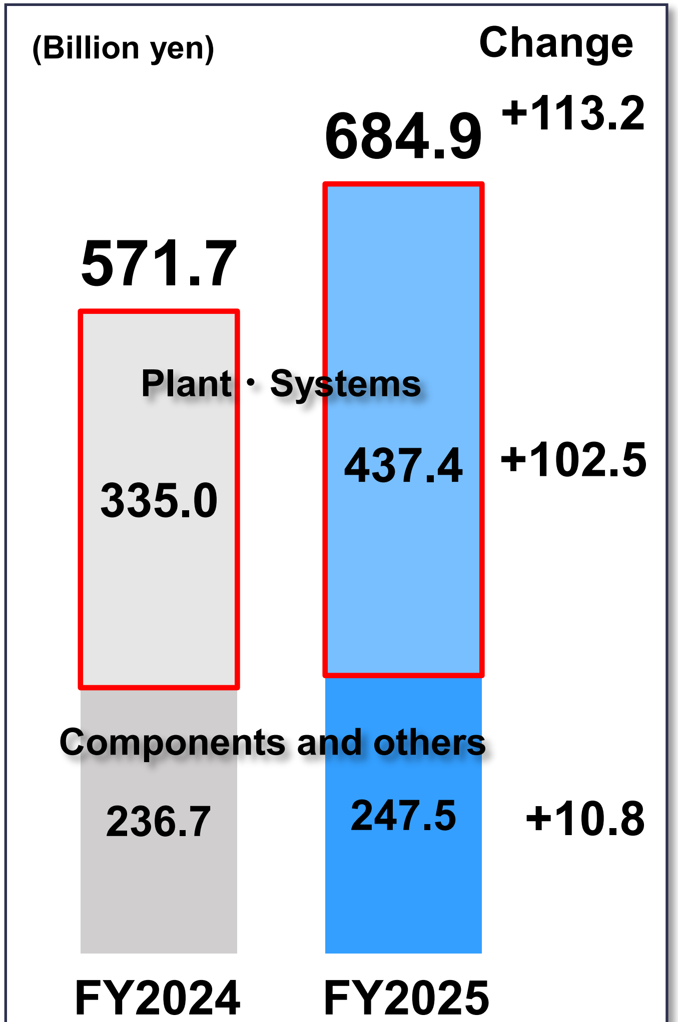
## Continuation of strong performance in plant and system operations of Energy and Industry segments




**Energy** +45.2

- **Power Generation** — Higher demand for thermal and geothermal power plat systems
- **Energy Management** — Higher demand for applications related to renewable energy stabilization and substation system
- **Power Supply and Facility Systems** — Growth in data center-related demand
- **Equipment Construction** — Growth in demand for electrical and air-conditioning equipment construction

**Industry** +58.8

- **Social Solutions** — Rising demand for transportation systems
- **IT Solutions** — Demand growth from academic sector (2nd GIGA program)

※ Figures for FY2024 performance reflect the business reorganization undertaken in the FY2025.

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# Orders for 2Q FY2025 (Major Components)

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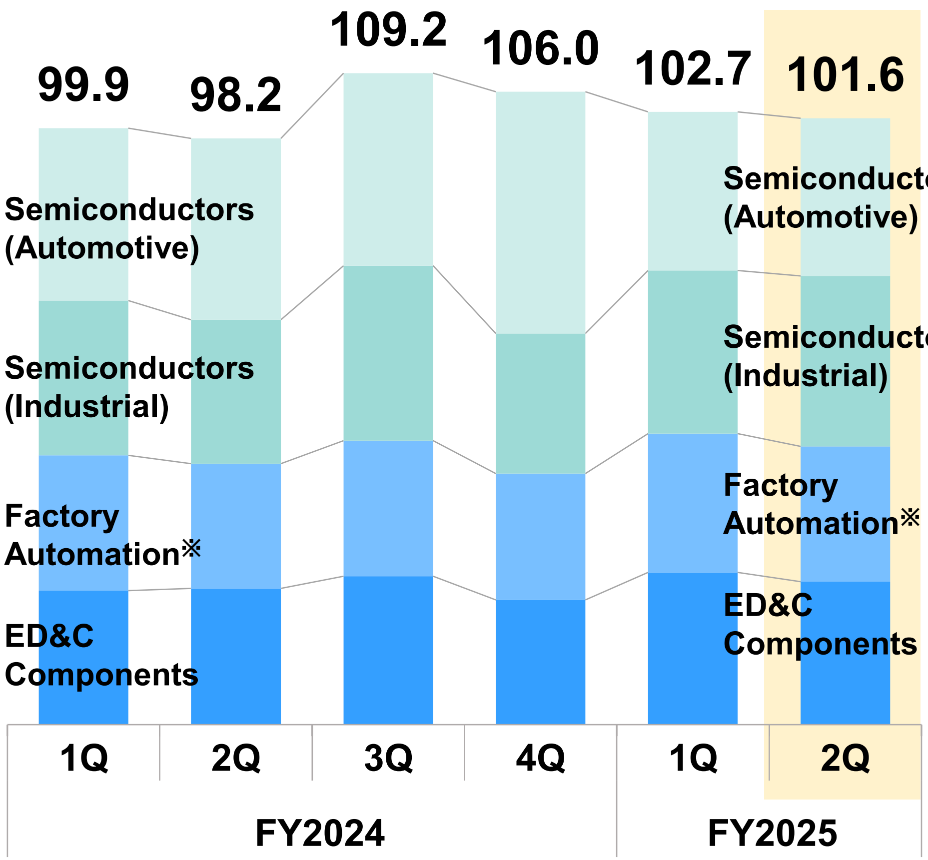
**Slow recovery in comparison to previous equivalent period despite growth in demand**
**Remaining flat in comparison to previous quarter when excluding extraordinary factors**

(Billion yen)




| | 2Q YoY | 2Q QoQ | |
|---|---|---|---|
| Total | +3.4 (+6.3*) | -1.1 (+2.3*) | |
| Semiconductors (Automotive) | -13% (-16%) | 0% (-1%) | Lower demand Japan and overseas |
| Semiconductors (Industrial) | +19% (+4%) | +5% (0%) | Growth in demand for renewable energy applications in China |
| Factory Automation※ | +8% (+3%) | -3% (-4%) | Measuring instruments: Lower QoQ due to a large order for a specific customer in 1Q<br>Low-voltage inverters: Increased demand YoY, flat QoQ |
| ED&C Components | +5% (+2%) | -6% (-7%) | Increased demand YoY, but gradual recovery QoQ impact from accelerated domestic orders in 1Q |

*Exchange rate effect

() indicates the actual rate of increase or decrease excluding the impact of exchange rates

※ Figures for FY2024 performance reflect the business reorganization undertaken in the FY2025.

※The definition of factory automation components has been changed to refer to low-voltage inverters, industrial motors, and measuring instruments.

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# Consolidated Financial Results for 1H FY2025 (in Comparison to Forecast Announced on July 31, 2025)

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**Higher sales primarily driven by large-scale projects in Industry segment, along with the impact of exchange rates**
**Increased profit supported by growth in sales volumes and profitability differences between projects**

| (Billion yen) | July 31 Forecast | **Results** | Change | |
|---|---|---|---|---|
| Net Sales | 534.0 | **543.2** | +6.0* | 9.2 |
| Operating Profit<br>(Operating Profit Ratio) | 40.5<br>(7.6%) | **42.8**<br>**(7.9%)** | +0.7* | 2.3<br>(0.3%) |
| Ordinary Profit | 37.0 | **41.7** | | 4.7 |
| Profit Attributable to Owners of Parent<br>(Ratio of Profit Attributable to Owners of Parent to Net Sales) | 23.5<br>(4.4%) | **26.6**<br>**(4.9%)** | | 3.1<br>(0.5%) |

| | July 31 Forecast | | **Results** | | Change | | | |
|---|---|---|---|---|---|---|---|---|
| | Net Sales | Operating Profit | **Net Sales** | **Operating Profit** | Net Sales | | Operating Profit | |
| Energy | 166.0 | 17.5 | **165.2** | **19.0** | +0.3* | -0.8 | +0.0* | 1.5 |
| Industry | 200.0 | 10.5 | **206.3** | **11.0** | +1.9* | 6.3 | +0.2* | 0.5 |
| Semiconductors | 105.0 | 9.0 | **108.7** | **9.0** | +3.6* | 3.7 | +0.4* | 0.0 |
| Food and Beverage Distribution | 52.0 | 5.5 | **52.4** | **5.8** | | 0.4 | | 0.3 |
| Others | 26.5 | 1.5 | **27.8** | **1.6** | | 1.3 | | 0.1 |
| Elimination and Corporate | -15.5 | -3.5 | **-17.4** | **-3.6** | | -1.9 | | -0.1 |
| Total | 534.0 | 40.5 | **543.2** | **42.8** | | 9.2 | | 2.3 |

* Exchange rate effect

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# Consolidated Balance Sheet for 1H FY2025
(in Comparison to the Balance Sheet as of March 31, 2025)

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**Decrease in total assets primarily due to reduction in notes receivable**
**Increase in inventory due to the strong performance of plant and system businesses**

(Billion yen)

| Assets | 3/31/25 | 9/30/25 | Change |
|---|---|---|---|
| Cash and deposit | 63.5 | **55.9** | -7.7 |
| Notes and account receivables-trade, Contract assets | 417.8 | **376.3** | -41.5 |
| Inventories | 238.7 | **255.9** | 17.2 |
| Other current assets | 46.7 | **57.6** | 11.0 |
| Total current assets | 766.7 | **745.7** | -21.0 |
| Property, plant and equipment | 347.1 | **349.0** | 1.9 |
| Intangible assets | 30.3 | **32.8** | 2.5 |
| Investments and other assets | 168.0 | **177.4** | 9.4 |
| Total long-term assets | 545.4 | **559.2** | 13.8 |
| Deferred assets | 0.1 | **0.1** | -0.0 |
| Total assets | 1,312.2 | **1,304.9** | -7.3 |

| | | | |
|---|---|---|---|
| Equity ratio | 52.7% | **54.9%** | 2.2% |
| Net interest-bearing debt※1 | 42.2 | **66.1** | 23.9 |
| Net D/E ratio(times) ※2 | 0.1 | **0.1** | 0.0 |

| Liabilities and Net Assets | 3/31/25 | 9/30/25 | Change |
|---|---|---|---|
| Notes and account payables-trade | 192.8 | **175.4** | -17.5 |
| Interest-bearing debts | 104.9 | **121.2** | 16.3 |
| Other liabilities | 283.8 | **252.8** | -31.0 |
| Total liabilities | 581.5 | **549.4** | -32.2 |
| Share capital | 47.6 | **47.6** | - |
| Capital surplus | 64.6 | **63.8** | -0.8 |
| Retained earnings | 493.9 | **508.0** | 14.1 |
| Treasury shares | -4.3 | **-3.7** | 0.6 |
| Shareholders' equity | 601.8 | **615.6** | 13.9 |
| Accumulated other comprehensive income | 90.0 | **101.0** | 11.0 |
| Non-controlling interests | 38.9 | **39.0** | 0.1 |
| Total net assets | 730.7 | **755.6** | 24.9 |
| Total liabilities and net assets | 1,312.2 | **1,304.9** | -7.3 |

※1 Net interest-bearing debt: Interest-bearing debt – Cash and cash equivalents
※2 Net D/E ratio: Net interest-bearing debt ÷Equity

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# Cash Flow Statement for 1H FY2025 (YoY Comparison)

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| (Billion yen) | FY2024 | **FY2025** | Factors of Change |
|---|---|---|---|
| Ⅰ Cash Flows from Operating Activities | 87.5 | **35.9** | Decline in cash flows due to lower recovery amounts for advances received |
| Ⅱ Cash Flows from Investing Activities | -25.8 | **-44.6** | Decrease in cash flows due to decline in proceeds from sale of investment securities |
| Ⅰ＋Ⅱ Free Cash Flow（FCF） | 61.8 | **-8.7** | |
| Ⅲ Cash Flows from Financing Activities | -64.1 | **1.3** | Procurement of funds through commercial paper |

| | | | |
|---|---|---|---|
| Ⅳ Cash and Cash Equivalents at End of Period | 64.7 | **55.1** | |

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## Upward revision to full-year forecasts, reflecting strong six-month performance primarily in Energy and Industry segments

| (Billion yen) | July 31 Forecast | **October 30 Forecast** | Change | |
|---|---|---|---|---|
| Net Sales | 1,155.0 | **1,185.0** | +3.4* | 30.0 |
| Operating Profit (Operating Profit Ratio) | 124.5 (10.8%) | **128.5 (10.8%)** | +0.6* | 4.0 (0.1%) |
| Ordinary Profit | 122.5 | **128.0** | | 5.5 |
| Profit Attributable to Owners of Parent (Ratio of Profit Attributable to Owners of Parent to Net Sales) | 85.5 (7.4%) | **89.0 (7.5%)** | | 3.5 (0.1%) |

Assumed Exchange Rate on 2H FY2025

| | US$ | EURO | RMB |
|---|---|---|---|
| July 31 Forecast | ¥140.00 | ¥154.00 | ¥19.80 |
| **October 30 Forecast** (vs July 31) | **¥140.00 (No Change)** | **¥164.00 (+10.00)** | **¥19.80 (No Change)** |

| | | | |
|---|---|---|---|
| Foreign Exchange Rate Sensitivity※ (Million yen) | -50 | 60 | 180 |

※ Impact on operating profit (6 months impact from October 2025 to March 2026)
US$ and EURO: Impact of ¥1 yen depreciation-fluctuations
RMB: Impact of 1% yen depreciation fluctuations

| | July 31 Forecast | | **October 30 Forecast** | | Change | | | | Factors of Change |
|---|---|---|---|---|---|---|---|---|---|
| | Net Sales | Operating Profit | **Net Sales** | **Operating Profit** | Net Sales | | Operating Profit | | |
| Energy | 377.5 | 49.0 | **388.0** | **52.5** | +1.8* | 10.5 | +0.3* | 3.5 | - Increased demand for substation equipment in energy management business<br>- Higher demand for data center products in power supply and facility systems business<br>- Growth in demand for electrical and air-conditioning equipment construction in equipment construction business |
| Industry | 422.0 | 42.5 | **450.0** | **43.5** | +0.0* | 28.0 | -0.1* | 1.0 | - Rising demand associated with 2nd GIGA program in IT solutions business |
| Semiconductors | 225.0 | 23.0 | **222.0** | **23.0** | +1.6* | -3.0 | +0.4* | 0.0 | - Decreased demand for automotive semiconductors |
| Food and Beverage Distribution | 107.0 | 12.5 | **108.0** | **13.0** | | 1.0 | | 0.5 | - Higher convenience store demand in store distribution business |
| Others | 58.0 | 4.0 | **59.0** | **4.0** | | 1.0 | | 0.0 | |
| Elimination and Corporate | -34.5 | -6.5 | **-42.0** | **-7.5** | | -7.5 | | -1.0 | |
| Total | 1,155.0 | 124.5 | **1,185.0** | **128.5** | | 30.0 | | 4.0 | |

* Exchange rate effect

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# Forecasts for Full-year FY2025 (YoY Comparison)

| (Billion yen) | FY2024 Results | **FY2025 Forecasts (October 30 Forecast)** | Change | |
|---|---|---|---|---|
| Net Sales | 1,123.4 | **1,185.0** | -10.2* | 61.6 |
| Operating Profit (Operating Profit Ratio) | 117.6 (10.5%) | **128.5 (10.8%)** | -2.1* | 10.9 (0.4%) |
| Ordinary Profit | 118.8 | **128.0** | | 9.2 |
| Profit Attributable to Owners of Parent (Ratio of Profit Attributable to Owners of Parent to Net Sales) | 92.2 (8.2%) | **89.0 (7.5%)** | | -3.2 (-0.7%) |

| | FY2024 Results | | | **FY2025 Forecasts (October 30, 2025)** | | | Change | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | Net Sales | Operating Profit | Operating Profit Ratio | **Net Sales** | **Operating Profit** | **Operating Profit Ratio** | Net Sales | | Operating Profit | | Operating Profit Ratio |
| Energy | 354.3 | 36.3 | 10.2% | **388.0** | **52.5** | **13.5%** | -3.0* | 33.7 | -0.4* | 16.2 | 3.3% |
| Industry | 400.0 | 34.0 | 8.5% | **450.0** | **43.5** | **9.7%** | -3.9* | 50.0 | -0.3* | 9.5 | 1.2% |
| Semiconductors | 236.8 | 37.1 | 15.7% | **222.0** | **23.0** | **10.4%** | -3.4* | -14.8 | -1.3* | -14.1 | -5.3% |
| Food and Beverage Distribution | 111.5 | 13.9 | 12.5% | **108.0** | **13.0** | **12.0%** | | -3.5 | | -0.9 | -0.4% |
| Others | 56.1 | 3.8 | 6.7% | **59.0** | **4.0** | **6.8%** | | 2.9 | | 0.2 | 0.1% |
| Elimination and Corporate | -35.4 | -7.3 | - | **-42.0** | **-7.5** | **-** | | -6.6 | | -0.2 | - |
| Total | 1,123.4 | 117.6 | 10.5% | **1,185.0** | **128.5** | **10.8%** | | 61.6 | | 10.9 | 0.4% |

* Exchange rate effect

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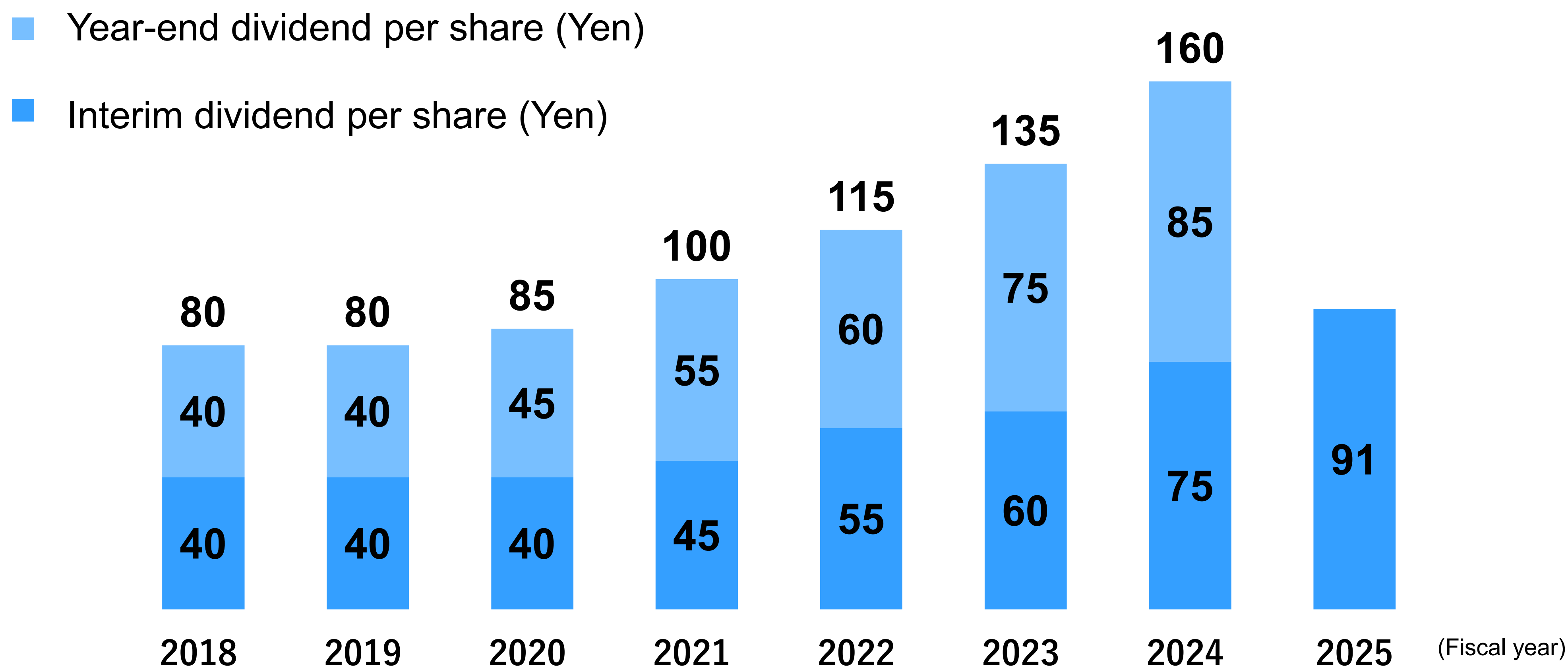
# Dividend of Surplus



**Interim dividend payments of ¥91 per share (up ¥16 year on year) to pursue full-year dividend payout ratio target of 30%**




| | | | | | | | |
|---|---|---|---|---|---|---|---|
| Dividend payout ratio | 28.4% | 39.7% | 29.0% | 24.3% | 26.8% | 25.6% | 24.9% |
| Profit Attributable to Owners of Parent (Billion yen) | 40.3 | 28.8 | 41.9 | 58.7 | 61.3 | 75.4 | 92.2 |

※Calculated considering the stock consideration on October 1, 2018.

# Reference: Forecasts for 2H FY2025 (in Comparison to Forecast Announced on July 31, 2025)

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| (Billion yen) | July 31 Forecast | **October 30 Forecast** | Change |
|---|---|---|---|
| Net Sales | 621.0 | **641.8** | 20.8 |
| Operating Profit<br>(Operating Profit Ratio) | 84.0<br>(13.5%) | **85.7**<br>**(13.4%)** | 1.7<br>(-0.2%) |
| Ordinary Profit | 85.5 | **86.3** | 0.8 |
| Profit Attributable to Owners of Parent<br>(Ratio of Profit Attributable to Owners of Parent to Net Sales) | 62.0<br>(10.0%) | **62.4**<br>**(9.7%)** | 0.4<br>(-0.3%) |

| | July 31 Forecast | | **October 30 Forecast** | | Change | |
|---|---|---|---|---|---|---|
| | Net Sales | Operating Profit | **Net Sales** | **Operating Profit** | Net Sales | Operating Profit |
| Energy | 211.5 | 31.5 | **222.8** | **33.5** | 11.3 | 2.0 |
| Industry | 222.0 | 32.0 | **243.7** | **32.5** | 21.7 | 0.5 |
| Semiconductors | 120.0 | 14.0 | **113.3** | **14.0** | -6.7 | 0.0 |
| Food and Beverage Distribution | 55.0 | 7.0 | **55.6** | **7.2** | 0.6 | 0.2 |
| Others | 31.5 | 2.5 | **31.2** | **2.4** | -0.3 | -0.1 |
| Elimination and Corporate | -19.0 | -3.0 | **-24.6** | **-3.9** | -5.6 | -0.9 |
| Total | 621.0 | 84.0 | **641.8** | **85.7** | 20.8 | 1.7 |

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