

Consolidated Balance Sheets

	Millions of yen		Millions of U.S. dollars
	12/31/2024	3/31/2024	12/31/2024
Assets			
Current assets:			
Cash and deposits	62,381	66,186	395
Notes receivable-trade	80,954	77,134	512
Accounts receivable-trade	190,400	257,372	1,205
Contract assets	112,660	95,622	713
Merchandise and finished goods	94,240	77,539	596
Work in process	58,841	51,772	372
Raw materials and supplies	101,951	96,823	645
Other	70,963	50,958	449
Allowance for doubtful accounts	(10,707)	(10,337)	(68)
Total Current assets	761,685	763,072	4,821
Non-current assets:			
Net Property, plant and equipment	343,870	311,456	2,176
Intangible assets	28,274	25,462	179
Investments and other assets			
Investment securities	104,507	118,427	661
Retirement benefit asset	25,798	25,401	163
Other	34,930	29,745	221
Allowance for doubtful accounts	(3,853)	(2,429)	(24)
Total Investments and other assets	161,383	171,145	1,021
Total Non-current assets	533,529	508,064	3,377
Deferred assets	72	37	0
Total Assets	1,295,287	1,271,174	8,198

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	12/31/2024	3/31/2024	12/31/2024
Liabilities			
Current liabilities:			
Notes and accounts payable-trade	192,945	207,408	1,221
Short-term borrowings	11,682	40,259	74
Commercial papers	20,000	36,000	127
Income taxes payable	18,875	19,676	119
Contract liabilities	77,842	55,007	493
Provision for product warranties	2,574	2,724	16
Other	119,046	114,265	753
Total Current liabilities	442,966	475,342	2,804
Non-current liabilities:			
Bonds payable	30,000	20,000	190
Long-term borrowings	30,180	15,100	191
Provision for retirement benefits for directors (and other officers)	89	79	1
Retirement benefit liability	66,925	63,803	424
Other	25,937	35,376	164
Total Non-current liabilities	153,133	134,359	969
Total Liabilities	596,100	609,701	3,773
Net Assets			
Shareholders' equity:			
Share capital	47,586	47,586	301
Capital surplus	47,893	45,954	303
Retained earnings	457,061	423,135	2,893
Treasury shares	(9,395)	(7,397)	(59)
Total Shareholders' equity	543,145	509,278	3,438
Accumulated other comprehensive income:			
Valuation difference on available-for-sale securities	48,176	54,717	305
Deferred gains or losses on hedges	(320)	(35)	(2)
Foreign currency translation adjustment	46,574	37,772	295
Remeasurements of defined benefit plans	419	782	3
Total Accumulated other comprehensive income	94,849	93,237	600
Non-controlling interests	61,192	58,956	387
Total Net assets	699,187	661,472	4,425
Total Liabilities and Net assets	1,295,287	1,271,174	8,198