

Consolidated Financial Results for first half of the fiscal year ending March 31, 2025
(April 1, 2024 — September 30, 2024)

Summary of Consolidated Financial Results(Six months ended September 30, 2024)

1. Summary of consolidated statements of operations

	Millions of yen			Millions of U.S. dollars
	6 months 1H FY2024 (Apr.-Sep.) (A)	6 months 1H FY2023 (Apr.-Sep.) (B)	Change(%) (A)/(B)	6 months 1H FY2024 (Apr.-Sep.)
Net sales	497,377	491,692	101.2%	3,503
Operating profit	40,336	34,944	115.3%	284
Ordinary profit	38,949	34,619	112.5%	274
Profit attributable to owners of parent	35,539	24,343	-	250
	Yen			U.S. dollars
Profit per share	248.82	170.43		1.75

2. Summary of consolidated financial position

	Millions of yen		Millions of U.S. dollars
	9/30/2024	3/31/2024	9/30/2024
Total assets	1,232,518	1,271,174	8,680
Net assets	679,987	661,472	4,789
Equity ratio (%)	50.4%	47.4%	-

Note: U.S. dollar amounts in this financial report are translated, for convenience only, at the rate of ¥142=U.S.\$1

3. Forecast of consolidated earnings for the fiscal year ending March 31, 2025
(April 1, 2024 - March 31, 2025)

	Millions of yen
	FY2024
Net sales	1,114,000
Operating profit	111,500
Ordinary profit	111,500
Profit attributable to owners of parent	86,000
	Yen
	FY2024
Profit per share	602.12

< Cautionary Statements With Respect to Forward-Looking Statements >

Statements made in this financial report with respect to Fuji Electric's future performance are forward-looking statements based on management's assumptions and beliefs in light of the information currently available to it. Accordingly, actual results could differ from those contained in any forward-looking statements. Potential risks and uncertainties include :

- Sudden changes in general economic conditions in Fuji Electric's markets and changes in its operating environment such as those resulting from changes in trade regulations
- Exchange rate, particularly between the yen and the U.S. dollar and Asian and European currencies
- The ability of Fuji Electric and its subsidiaries to develop and introduce products that incorporate new technology in a timely manner and to manufacture them in a cost-effective way
- The rapid pace of technological innovation, especially in the field of electronics
- Sudden changes in the supply and demand balance in the markets Fuji Electric serves
- Problems involving the intellectual property of Fuji Electric and other companies
- Stock market conditions in Japan

Consolidated Balance Sheets

	Millions of yen		Millions of U.S. dollars
	9/30/2024	3/31/2024	9/30/2024
Assets			
Current assets:			
Cash and deposits	65,448	66,186	461
Notes receivable-trade	72,214	77,134	509
Accounts receivable-trade	180,051	257,372	1,268
Contract assets	99,997	95,622	704
Merchandise and finished goods	87,231	77,539	614
Work in process	54,725	51,772	385
Raw materials and supplies	103,114	96,823	726
Other	60,537	50,958	426
Allowance for doubtful accounts	(10,221)	(10,337)	(72)
Total Current assets	713,098	763,072	5,022
Non-current assets:			
Net Property, plant and equipment	331,479	311,456	2,334
Intangible assets	26,013	25,462	183
Investments and other assets			
Investment securities	107,192	118,427	755
Retirement benefit asset	25,659	25,401	181
Other	31,394	29,745	221
Allowance for doubtful accounts	(2,397)	(2,429)	(17)
Total Investments and other assets	161,848	171,145	1,140
Total Non-current assets	519,341	508,064	3,657
Deferred assets	77	37	1
Total Assets	1,232,518	1,271,174	8,680

Consolidated Balance Sheets

	Millions of yen		Millions of U.S. dollars
	9/30/2024	3/31/2024	9/30/2024
Liabilities			
Current liabilities:			
Notes and accounts payable-trade	172,698	207,408	1,216
Short-term borrowings	12,558	40,259	88
Commercial papers	-	36,000	-
Income taxes payable	17,900	19,676	126
Contract liabilities	86,774	55,007	611
Provision for product warranties	2,601	2,724	18
Other	104,980	114,265	739
Total Current liabilities	397,514	475,342	2,799
Non-current liabilities:			
Bonds payable	30,000	20,000	211
Long-term borrowings	30,183	15,100	213
Provision for retirement benefits for directors (and other officers)	82	79	1
Retirement benefit liability	65,646	63,803	462
Other	29,104	35,376	205
Total Non-current liabilities	155,016	134,359	1,092
Total Liabilities	552,530	609,701	3,891
Net Assets			
Shareholders' equity:			
Share capital	47,586	47,586	335
Capital surplus	45,955	45,954	324
Retained earnings	447,897	423,135	3,154
Treasury shares	(7,408)	(7,397)	(52)
Total Shareholders' equity	534,031	509,278	3,761
Accumulated other comprehensive income:			
Valuation difference on available-for-sale securities	50,159	54,717	353
Deferred gains or losses on hedges	(104)	(35)	(1)
Foreign currency translation adjustment	36,480	37,772	257
Remeasurements of defined benefit plans	535	782	4
Total Accumulated other comprehensive income	87,070	93,237	613
Non-controlling interests	58,885	58,956	415
Total Net assets	679,987	661,472	4,789
Total Liabilities and Net assets	1,232,518	1,271,174	8,680

Consolidated Statements of Income

	Millions of yen		Millions of U.S. dollars
	6 months 1H FY2024 (Apr.-Sep.)	6 months 1H FY2023 (Apr.-Sep.)	6 months 1H FY2024 (Apr.-Sep.)
Net sales	497,377	491,692	3,503
Cost of sales	359,989	362,881	2,535
Gross profit	137,387	128,811	968
Selling, general and administrative expenses	97,051	93,816	683
Operating profit	40,336	34,994	284
Non-operating income			
Interest income	298	314	2
Dividend income	1,053	1,162	7
Foreign exchange gains	-	1,834	-
Other	576	471	4
Total Non-operating income	1,928	3,783	14
Non-operating expenses			
Interest expenses	1,594	972	11
Share of loss of entities accounted for using equity method	689	503	5
Business conversion expenses	182	1,322	1
Loss on guarantees	-	660	-
Foreign exchange losses	659	-	4
Other	190	698	1
Total Non-operating expenses	3,316	4,158	23
Ordinary profit	38,949	34,619	274
Extraordinary income			
Gain on sale of non-current assets	100	698	1
Gain on sale of investment securities	16,612	4,799	117
Total Extraordinary income	16,712	5,497	118
Extraordinary losses			
Loss on disposal of non-current assets	367	624	3
Total Extraordinary losses	367	624	3
Profit before income taxes	55,294	39,492	389
Income taxes	17,500	12,624	123
Profit	37,794	26,868	266
Profit attributable to non-controlling interests	2,255	2,525	16
Profit attributable to owners of parent	35,539	24,343	250

Consolidated Statements of Comprehensive Income

	Millions of yen		Millions of U.S. dollars
	6 months 1H FY2024 (Apr.-Sep.)	6 months 1H FY2023 (Apr.-Sep.)	6 months 1H FY2024 (Apr.-Sep.)
Profit	37,794	26,868	266
Other comprehensive income			
Valuation difference on available-for-sale securities	(4,572)	(4,701)	(32)
Deferred gains or losses on hedges	(69)	(96)	(0)
Foreign currency translation adjustment	(1,271)	13,791	(9)
Remeasurements of defined benefit plans, net of tax	(283)	(27)	(2)
Share of other comprehensive income of entities accounted for using equity method	63	207	0
Total other comprehensive Income	(6,133)	9,174	(43)
Comprehensive income	31,661	36,042	223
Comprehensive income attributable to owners of parent	29,372	32,591	207
Comprehensive income attributable to non-controlling interests	2,288	3,451	16

Consolidated Statements of Cash Flows

	Millions of yen		Millions of U.S. dollars
	6 months 1H FY2024 (Apr.-Sep.)	6 months 1H FY2023 (Apr.-Sep.)	6 months 1H FY2024 (Apr.-Sep.)
I Cash flows from operating activities			
Profit before income taxes	55,294	39,492	389
Depreciation and amortization	27,430	24,529	193
Increase (decrease) in allowance for doubtful accounts	(123)	233	(1)
Increase (decrease) in provision for product warranties	(115)	(495)	(1)
Interest and dividend income	(1,352)	(1,476)	(10)
Interest expenses	1,594	972	11
Foreign exchange losses (gains)	96	(384)	1
Loss (gain) on sale of non-current assets	(100)	(698)	(1)
Loss (gain) on sale of investment securities	(16,612)	(4,799)	(117)
Loss (gain) on disposal of non-current assets	367	624	3
Decrease (increase) in accounts receivable - trade, and contract assets	77,899	41,106	549
Decrease (increase) in inventories	(19,214)	(31,085)	(135)
Increase (decrease) in trade payables	(34,959)	(13,995)	(246)
Increase (decrease) in contract liabilities	32,044	8,989	226
Other, net	(16,884)	(13,594)	(119)
Subtotal	105,365	49,418	742
Interest and dividends received	1,365	1,462	10
Interest paid	(1,546)	(1,022)	(11)
Income taxes paid	(17,640)	(15,030)	(124)
Net cash provided by (used in) operating activities	87,543	34,828	617
II Cash flows from investing activities			
Purchase of property, plant and equipment	(41,576)	(26,026)	(293)
Proceeds from sale of property, plant and equipment	135	779	1
Purchase of investment securities	(122)	(118)	(1)
Proceeds from sale of investment securities	18,446	8,354	130
Loan advances	(2,958)	(8,455)	(21)
Proceeds from collection of loans receivable	3,508	6,997	25
Other, net	(3,198)	(3,115)	(23)
Net cash provided by (used in) investing activities	(25,765)	(21,585)	(181)
III Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	243	(641)	2
Increase (decrease) in commercial papers	(36,000)	22,000	(254)
Proceeds from long-term borrowings	15,111	15,000	106
Repayments of long-term borrowings	(28,005)	(37,755)	(197)
Proceeds from issuance of bonds	10,000	-	70
Redemption of bonds	-	(15,000)	-
Repayments of lease liabilities	(11,184)	(12,545)	(79)
Purchase of treasury shares of subsidiaries	(10)	-	(0)
Purchase of treasury shares	(11)	(10)	(0)
Dividends paid	(10,712)	(8,570)	(75)
Dividends paid to non-controlling interests	(3,542)	(4,340)	(25)
Net cash provided by (used in) financing activities	(64,110)	(41,863)	(451)
IV Effect of exchange rate change on cash and cash equivalents	278	4,037	2
V Net increase (decrease) in cash and cash equivalents (I + II + III + IV)	(2,053)	(24,583)	(14)
VI Cash and cash equivalents at beginning of period	65,543	84,165	462
VII Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	1,205	-	8
VIII Cash and cash equivalents at end of period	64,694	59,582	456

Consolidated Segment Information

Information on net sales, and profit or loss by each reporting segment

(Changes in reporting segment)

As of October 1, 2023, reflecting change of organization structure, the reporting segments were reclassified from "Power Electronics Energy", "Power Electronics Industry", "Semiconductors", "Power Generation" and "Food and Beverage Distribution" to "Energy", "Industry", "Semiconductors" and "Food and Beverage Distribution".

The reporting segment information for first half of the fiscal year ended March 31, 2024 has been reclassified to reflect this change.

6months 1H FY2024 (Apr.-Sep.)

	Millions of yen							
	Energy	Industry	Semiconductors	Food and Beverage Distribution	Others	Total	Adjustments	Consolidated
Net Sales								
Sales to third parties	146,697	169,630	106,303	57,357	17,389	497,377	-	497,377
Inter-segment sales and transfers	931	7,218	1,745	929	10,026	20,851	(20,851)	-
Total sales	147,629	176,849	108,048	58,286	27,415	518,229	(20,851)	497,377
Segment profit (loss)	9,759	8,393	15,059	8,709	1,652	43,573	(3,236)	40,336

6months 1H FY2023 (Apr.-Sep.)

	Millions of yen							
	Energy	Industry	Semiconductors	Food and Beverage Distribution	Others	Total	Adjustments	Consolidated
Net Sales								
Sales to third parties	145,016	171,455	105,746	52,468	17,005	491,692	-	491,692
Inter-segment sales and transfers	1,234	8,211	2,792	713	14,260	27,212	(27,212)	-
Total sales	146,250	179,667	108,539	53,818	31,265	518,905	(27,212)	491,692
Segment profit (loss)	8,652	5,171	16,797	5,417	2,051	38,090	(3,095)	34,994

6months 1H FY2024 (Apr.-Sep.)

	Millions of U.S. dollars							
	Energy	Industry	Semiconductors	Food and Beverage Distribution	Others	Total	Adjustments	Consolidated
Net Sales								
Sales to third parties	1,033	1,195	749	404	122	3,503	-	3,503
Inter-segment sales and transfers	7	51	12	7	71	147	(147)	-
Total sales	1,040	1,245	761	410	193	3,650	(147)	3,503
Segment profit (loss)	69	59	106	61	12	307	(23)	284

Supplemental Consolidated Financial Materials

1. Financial summary

	Billions of yen					
	3 months 2Q FY2024 (Jul.-Sep.)	6months 1H FY2024 (Apr.-Sep.)	[Forecast] FY2024 (Apr.-Mar.)	3 months 2Q FY2023 (Jul.-Sep.)	6 months 1H FY2023 (Apr.-Sep.)	FY2023 (Apr.-Mar.)
Net sales	261.0	497.4	1,114.0	257.5	491.7	1,103.2
Operating profit	23.1	40.3	111.5	20.3	35.0	106.1
Ordinary profit	20.7	38.9	111.5	19.5	34.6	107.8
Profit attributable to owners of parent	24.1	35.5	86.0	12.0	24.3	75.4

2. Number of consolidated subsidiaries

	3 months 2Q FY2024 (Jul.-Sep.)	6months 1H FY2024 (Apr.-Sep.)	[Forecast] FY2024 (Apr.-Mar.)	3 months 2Q FY2023 (Jul.-Sep.)	6 months 1H FY2023 (Apr.-Sep.)	FY2023 (Apr.-Mar.)
Number of consolidated subsidiaries	68	68	68	70	70	68
Japan	19	19	19	21	21	20
Overseas	49	49	49	49	49	48
Number of equity-method associates	4	4	4	4	4	4

3. Profit per share

	Yen					
	3 months 2Q FY2024 (Jul.-Sep.)	6months 1H FY2024 (Apr.-Sep.)	[Forecast] FY2024 (Apr.-Mar.)	3 months 2Q FY2023 (Jul.-Sep.)	6 months 1H FY2023 (Apr.-Sep.)	FY2023 (Apr.-Mar.)
Profit per share	168.48	248.82	602.12	84.29	170.43	527.57

4. Average exchange rates (Yen)

	Yen					
	3 months 2Q FY2024 (Jul.-Sep.)	6months 1H FY2024 (Apr.-Sep.)	[Forecast] FY2024 (Apr.-Mar.)	3 months 2Q FY2023 (Jul.-Sep.)	6 months 1H FY2023 (Apr.-Sep.)	FY2023 (Apr.-Mar.)
US\$	149.38	152.63	146.32	144.62	141.00	144.62
EURO	164.01	165.95	157.97	157.30	153.39	156.80
RMB	20.82	21.15	20.32	19.94	19.75	20.14

5. Net sales by reporting segment

	Billions of yen					
	3 months 2Q FY2024 (Jul.-Sep.)	6months 1H FY2024 (Apr.-Sep.)	[Forecast] FY2024 (Apr.-Mar.)	3 months 2Q FY2023 (Jul.-Sep.)	6 months 1H FY2023 (Apr.-Sep.)	FY2023 (Apr.-Mar.)
Energy	79.5	147.6	345.0	73.6	146.3	342.8
Industry	96.6	176.8	413.0	100.0	179.7	419.9
Semiconductors	54.2	108.0	236.0	57.5	108.5	228.0
Food and Beverage Distribution	27.6	58.3	109.0	25.4	53.2	107.3
Others	13.6	27.4	56.0	15.4	31.3	63.2
Subtotal	271.4	518.2	1,159.0	271.9	518.9	1,161.2
Elimination	(10.4)	(20.9)	(45.0)	(14.4)	(27.2)	(57.9)
Total	261.0	497.4	1,114.0	257.5	491.7	1,103.2

6. Operating profit(loss) by reporting segment

Billions of yen						
	3 months 2Q FY2024 (Jul.-Sep.)	6months 1H FY2024 (Apr.-Sep.)	[Forecast] FY2024 (Apr.-Mar.)	3 months 2Q FY2023 (Jul.-Sep.)	6months 1H FY2023 (Apr.-Sep.)	FY2023 (Apr.-Mar.)
Energy	6.5	9.8	31.0	3.7	8.7	30.1
Industry	6.4	8.4	38.5	5.2	5.2	34.3
Semiconductors	7.3	15.1	34.0	9.7	16.8	36.2
Food and Beverage Distribution	3.5	8.7	12.5	2.2	5.4	8.8
Others	0.9	1.7	3.8	1.0	2.1	4.3
Subtotal	24.6	43.6	119.8	21.7	38.1	113.7
Elimination	(1.5)	(3.2)	(8.3)	(1.4)	(3.1)	(7.6)
Total	23.1	40.3	111.5	20.3	35.0	106.1

7. Net overseas sales

Billions of yen						
	3 months 2Q FY2024 (Jul.-Sep.)	6months 1H FY2024 (Apr.-Sep.)	[Forecast] FY2024 (Apr.-Mar.)	3 months 2Q FY2023 (Jul.-Sep.)	6months 1H FY2023 (Apr.-Sep.)	FY2023 (Apr.-Mar.)
Asia (except for China)	32.8	64.5	-	42.3	78.4	163.4
China	22.8	47.8	-	23.0	43.0	96.3
Europe	7.2	16.3	-	9.4	18.3	39.2
America	7.3	14.3	-	6.1	12.4	33.4
Total	70.1	142.8	-	80.8	152.0	332.4

8. R&D expenditures

Billions of yen						
	3 months 2Q FY2024 (Jul.-Sep.)	6 months 1H FY2024 (Apr.-Sep.)	[Forecast] FY2024 (Apr.-Mar.)	3 months 2Q FY2023 (Jul.-Sep.)	6months 1H FY2023 (Apr.-Sep.)	FY2023 (Apr.-Mar.)
Energy	2.2	4.4	10.0	2.1	4.2	9.1
Industry	2.6	5.1	10.9	2.4	4.9	10.8
Semiconductors	3.3	6.7	13.6	3.1	6.1	12.5
Food and Beverage Distribution	1.1	2.0	4.1	0.9	1.8	3.7
Others	0.0	0.0	0.0	0.0	0.0	0.0
Total	9.2	18.3	38.7	8.6	16.9	36.1
Ratio to net sales (%)	3.5%	3.7%	3.5%	3.3%	3.4%	3.3%

9. Plant and equipment investment (including leases)

Billions of yen						
	3 months	6 months	[Forecast]	3 months	6 months	
	2Q FY2024	1H FY2024	FY2024	2Q FY2023	1H FY2023	FY2023
	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.-Mar.)	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.-Mar.)
Energy	1.8	3.0	11.7	2.3	3.8	10.6
Industry	1.3	2.1	9.0	1.1	1.8	5.5
Semiconductors	11.4	39.4	70.5	10.6	18.6	48.1
Food and Beverage Distribution	0.3	0.6	2.5	0.4	0.6	2.0
Others	0.4	0.6	1.9	0.7	1.2	2.2
Total	15.1	45.6	95.7	15.0	26.0	68.3
(Leases)	0.1	0.1	0.8	0.4	0.9	1.5

Note: Leases are included in total plant and equipment investment.

10. Depreciation, Leases paid

Billions of yen						
	3 months	6 months	[Forecast]	3 months	6 months	
	2Q FY2024	1H FY2024	FY2024	2Q FY2023	1H FY2023	FY2023
	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.-Mar.)	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.-Mar.)
Energy	1.8	3.5	7.4	1.5	2.9	6.3
Industry	1.4	2.9	6.1	1.4	2.8	5.8
Semiconductors	8.5	17.4	36.0	8.2	15.4	32.7
Food and Beverage Distribution	0.5	1.0	1.9	0.4	0.8	1.7
Others	0.2	0.4	0.9	0.2	0.4	0.7
Total	12.4	25.2	52.4	11.7	22.3	47.2
(Leases)	0.2	0.4	0.8	0.2	0.5	0.9

11. Number of employees

	3 months	6 months	[Forecast]	3 months	6 months	
	2Q FY2024	1H FY2024	FY2024	2Q FY2023	1H FY2023	FY2023
	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.-Mar.)	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.-Mar.)
Energy	8,066	8,066	7,992	7,807	7,807	7,871
Industry	9,974	9,974	10,133	9,941	9,941	9,892
Semiconductors	6,201	6,201	6,237	6,027	6,027	6,032
Food and Beverage Distribution	1,906	1,906	1,883	1,909	1,909	1,891
Others	1,534	1,534	1,525	1,825	1,825	1,639
Total	27,681	27,681	27,770	27,509	27,509	27,325
Japan	17,604	17,604	17,512	17,602	17,602	17,340
Overseas	10,077	10,077	10,258	9,907	9,907	9,985

Financial Performance

(1) Qualitative Information regarding Consolidated Results of Operations

In the fiscal year ending March 31, 2025, Fuji Electric launched To be enthusiastic, ambitious and sensitive 2026, a three-year medium-term management plan slated to conclude with the fiscal year ending March 31, 2027. In accordance with the plan's basic policy of pursuing the improvement of corporate value through management emphasizing profit, Fuji Electric will move forward with the improvement of profitability through improvement of productivity using digital technologies and business operation emphasizing cost of capital and the promotion of growth strategies focused on the introduction of new products and the expansion of overseas businesses. At the same time, the Company will work toward the strengthening of management foundations via ongoing environmental, social, and governance (ESG) initiatives. In addition, adaptiveness toward operating environment changes will be heightened with the goal of growing sales and profit and achieving ongoing increases in corporate value.

In the six-month period ended September 30, 2024, brisk capital investment by manufacturers and data center business operators was seen amid constantly growing needs related to stable energy supplies and energy saving. These needs were sparked by the growth in investments for achieving decarbonization and promoting digitalization. Meanwhile, demand for machine tools was weak amid ongoing economic stagnancy in China. In addition, electrified vehicle (xEV) market trends varied greatly by region, and growth in the area was lower than expected as a result.

In this environment, ongoing steps were taken to improve profitability through preparations for production capacity increases for SiC power semiconductors, efforts to optimize production systems to accommodate demand, and promotion of local production and consumption.

Due to these factors, increases were seen in the sales of the Energy and Food and Beverage Distribution segments, resulting in consolidated net sales in the six-month period ended September 30, 2024, rising ¥5.7 billion, or 1%, year on year, to a new record high of ¥497.4 billion.

Although profit was impacted by high material as well as by reduction in component sales volumes, overall profit was buoyed by the benefits of launches of high-value-added products, increases to product selling prices, cost reduction activities, and foreign exchange influences. As a result, operating profit rose ¥5.3 billion year on year, to ¥40.3 billion, and ordinary profit was up ¥4.3 billion, to ¥38.9 billion, both reaching new record highs. Profit attributable to owners of parent increased ¥11.2 billion, to a new record high of ¥35.5 billion, due to the recording of gains on sales of investment securities recorded under extraordinary profit.

Consolidated results of operations for the six-month period ended September 30, 2024, were as follows

(¥ billion)

	Six-month period ended September 30, 2023	Six-month period ended September 30, 2024	Change
Net sales	491.7	497.4	5.7
Operating profit	35.0	40.3	5.3
Ordinary profit	34.6	38.9	4.3
Profit attributable to owners of parent	24.3	35.5	11.2

Results by Segment

Energy

Net sales: ¥147.6 billion (up 1% year on year)

Operating profit: ¥9.8 billion (up ¥1.1 billion year on year)

In the Energy segment, net sales and operating profit were up year on year, despite delays in the recovery and subsequent declines in demand in the ED&C components business, due to increases in plant and system demand centered on the energy management business.

- In the power generation business, net sales and operating results were up year on year due to the recording of large-scale renewable energy projects.
- In the energy management business, net sales and operating results were up year on year as a result of increases in large-scale orders for substation equipment for power, industrial, and railway applications.
- In the power supply and facility systems business, net sales were down year on year, despite strong demand from data center operators, as a result of decreases in large-scale projects from overseas semiconductor manufacturers. However, operating results were up year on year because of differences in profitability between projects.
- In the ED&C components business, net sales were down year on year due to delays in the recovery and subsequent declines in demand from finished machinery manufacturers while operating results deteriorated because of the lower net sales combined with the impacts of higher material prices.

Industry

Net sales: ¥176.8 billion (down 2% year on year)

Operating profit: ¥8.4 billion (up ¥3.2 billion year on year)

In the Industry segment, net sales were down year on year due to ongoing inventory adjustment in relations to low-voltage inverters in the automation systems business and the impacts of large-scale projects in the equipment construction business. Meanwhile, operating profit was up year on year as a result of higher demand in the automation systems business, the social solutions business, and the equipment construction business.

- In the automation systems business, net sales were down due to ongoing inventory adjustment in relation to low-voltage inverters for factory automation applications while operating results were relatively unchanged year on year because of the benefits of increased demand for drive control systems for process automation applications.
- In the social solutions business, net sales and operating results were up year on year due to increases in large-scale orders for nuclear power-related equipment.
- In the digital transformation solutions business, net sales and operating results were up year on year due to increases in large-scale IT solutions projects.
- In the equipment construction business, net sales were down year on year due to the absence of large-scale air-conditioning equipment construction projects recorded in the previous equivalent period. Meanwhile, operating results were up year on year because of differences in profitability between projects and the benefits of cost reduction activities.

Note: Effective April 1, 2024, the name of the IT solutions business subsegment was changed to the digital transformation solutions business and the information solutions operations previously contained in the social solutions business subsegment were transferred to the digital transformation solutions business subsegment. Year-on-year comparisons use figures that have been restated to reflect this change in subsegments.

Semiconductors

Net sales: ¥108.0 billion (unchanged year on year)

Operating profit: ¥15.1 billion (down ¥1.7 billion year on year)

• In the semiconductor business, net sales were relatively unchanged year on year as the growth in sales volumes for industrial power semiconductors was counteracted by impacts of unfavorable foreign exchange influences and the declines in overseas sales volumes of power semiconductors for xEVs. Operating results, meanwhile, were down year on year due to the rise in expenses for bolstering power semiconductor production capacity and the increases in material costs.

Food and Beverage Distribution

Net sales: ¥58.3 billion (up 10% year on year)

Operating profit: ¥8.7 billion (up ¥3.3 billion year on year)

• In the vending machine business, net sales and operating results improved year on year because of the benefits of cost reduction activities and increased demand in Japan.

• In the store distribution business, net sales and operating results were up year on year due to a special demand trend stemming from the issuance of newly designed paper currency in Japan.

Others

Net sales: ¥27.4 billion (down 12% year on year)

Operating profit: ¥1.7 billion (down ¥0.4 billion year on year)

Note: Following organizational reforms conducted in the nine-month period ended December 31, 2023, the Company's prior reportable segments—Power Electronics Energy, Power Electronics Industry, Semiconductor, Power Generation, and Food and Beverage Distribution—were reorganized to form the Energy, Industry, Semiconductor, and Food and Beverage Distribution segments. Previously announced figures have been restated to reflect this change in reportable segments.

(2) Quantitative Information regarding Consolidated Financial Position

(¥ billion)

	March 31, 2024	Breakdown (%)	September 30, 2024	Breakdown (%)	Change
Total assets	1,271.2	100	1,232.5	100	(38.7)
Interest-bearing debt	162.9	12.8	114.4	9.3	(48.5)
Equity* ¹	602.5	47.4	621.1	50.4	18.6
Debt-to-equity ratio* ² (times)	0.3		0.2		(0.1)

*1 Equity = Total net assets — Non-controlling interests

*2 Debt-to-equity ratio = Interest-bearing debt/ Equity

Total assets on September 30, 2024, stood at ¥1,232.5 billion, a decrease of ¥38.7 billion from the end of the previous fiscal year. Total current assets were down ¥50.0 billion primarily as a result of decreases in notes receivable-trade and accounts receivable-trade, which counteracted the increases in contract assets and inventories. Total noncurrent assets were up ¥11.3 billion due to an increase in property, plant and equipment, which outweighed the impacts of sales of investment securities and a decrease resulted from valuation difference on available-for-sale securities.

Interest-bearing debt as of September 30, 2024, amounted to ¥114.4 billion, down ¥48.5 billion from the previous fiscal year-end. Furthermore, net interest-bearing debt—interest-bearing debt net of cash and cash equivalents—decreased ¥47.7 billion from the previous fiscal year-end, amounting to ¥49.7 billion on September 30, 2024.

Net assets on September 30, 2024, were ¥680.0 billion, up ¥18.5 billion from the previous fiscal year-end. This outcome was primarily because of an increase in retained earnings. In addition, equity—total net assets net of noncontrolling interests—was up ¥18.6 billion from the previous fiscal year-end, standing at ¥621.1 billion on September 30, 2024. The debt-to-equity ratio (interest-bearing debt ÷ equity) was 0.2 times, down 0.1 times from the previous fiscal year-end. Also, the net debt-to-equity ratio (net interest-bearing debt ÷ equity) was 0.1 times, down 0.1 times from the previous fiscal year-end.

In the six-month period ended September 30, 2024, consolidated free cash flow (net cash from operating activities + net cash from investing activities) was a positive ¥48.5 billion, an increase of ¥61.8 billion compared with positive free cash flow of ¥13.2 billion in the previous equivalent period.

Cash flows from operating activities

Net cash provided by operating activities was ¥87.5 billion, compared with net cash provided by operating activities of ¥34.8 billion in the previous equivalent period. Major factors increasing cash included the recording of profit before income taxes and decrease in accounts receivable-trade, and contract assets. Major factors decreasing cash included increase in inventories and decrease in trade payables.

This was an increase in cash provided of ¥52.7 billion year on year.

Cash flows from investing activities

Net cash used in investing activities was ¥25.8 billion, compared with net cash used in investing activities of ¥21.6 billion in the previous equivalent period. This outcome was primarily a result of the purchase of property, plant and equipment, which offset proceeds from sale of investment securities.

This was an increase in cash used of ¥4.2 billion year on year.

Cash flows from financing activities

Net cash used in financing activities was ¥64.1 billion, compared with net cash used in financing activities of ¥41.9 billion in the previous equivalent period. This was principally due to decrease in commercial papers as well as to repayments of long-term borrowings.

As a result, consolidated cash and cash equivalents on September 30, 2024, amounted to ¥64.7 billion, down ¥0.8 billion from the previous fiscal year-end.

(3) Qualitative Information regarding Consolidated Forecasts and Forecast Information

In light of the business result trends seen in the six-month period ended September 30, 2024, Fuji Electric has chosen to revise the consolidated forecast for business results for the fiscal year ending March 31, 2025, that was announced together with financial results for the three-month period ended June 30, 2024, on July 25, 2024.

The forecast assumes exchange rates of US\$1 = ¥140, €1 = ¥150, and RMB1 = ¥19.5 for the period from October 1, 2024, onward.

(Consolidated Forecasts for the Fiscal Year Ending March 31, 2025)

(¥ billion)

	Previous announcement	Today's announcement	Change
Net sales	1,114.0	1,114.0	0.0
Operating profit	109.0	111.5	2.5
Ordinary profit	109.5	111.5	2.0
Profit attributable to owners of parent	80.5	86.0	5.5

(Reference: Consolidated Forecasts for the Fiscal Year Ending March 31, 2025, by Segment)

(¥billion)

	Previous announcement		Today's announcement		Change	
	Net Sales	Operating Profit	Net Sales	Operating Profit	Net Sales	Operating Profit
Energy	348.0	31.0	345.0	31.0	(3.0)	0.0
Industry	414.0	36.0	413.0	38.5	(1.0)	2.5
Semiconductor	241.0	35.0	236.0	34.0	(5.0)	(1.0)
Food and Beverage Distribution	106.0	11.2	109.0	12.5	3.0	1.3
Others	55.0	3.7	56.0	3.8	1.0	0.1
Elimination and Corporate	(50.0)	(7.9)	(45.0)	(8.3)	5.0	(0.4)
Total	1,114.0	109.0	111.4	111.5	0.0	2.5